



## Agenda

**55th Annual ERCOT Membership Meeting  
December 8, 2025, 5:30 p.m. to 6:30 p.m.**

**Registration / Reception 4:30 p.m. to 5:30 p.m.**

**Extended Social Reception 6:30 p.m. to 7:30 p.m.**

**Austin Marriott Downtown – Waller Ballroom  
304 E Cesar Chavez Street, Austin, TX 78701**

*Hosted by Pablo Vegas, ERCOT President and Chief Executive Officer*

Item	Topic	Presenter	Item Type
	ERCOT Corporate Members Video	--	--
1.	Welcome	Pablo Vegas	Discussion
2.	December 2, 2024 Annual Meeting Minutes*	Chad V. Seely	Discussion
3.	Comments by the Chair of the ERCOT Board of Directors	Bill Flores	Discussion
4.	Comments by the ERCOT President and CEO	Pablo Vegas	Discussion
5.	Comments by CMC Steel Texas, a subsidiary of Commercial Metals Company, Industrial Consumer Segment	Garret Kent, Director, Energy	Discussion
6.	Introduction of Anuj Chaudhry, McKinsey & Company	Pablo Vegas	Discussion
7.	Grid Innovation Keynote Speech	Anuj Chaudhry, Partner, McKinsey & Company	Discussion
8.	Introduction of Chairman Ken King - House Committee on State Affairs	Pablo Vegas	Discussion
9.	Legislative Keynote Speech	Chairman Ken King-House Committee on State Affairs	Discussion
10.	Announcement of 2026 Technical Advisory Committee Nominees*	Pablo Vegas	Discussion
11.	Adjournment	Pablo Vegas	--

*\*Background materials to be distributed to members prior to meeting.*

The next regularly scheduled Membership Meeting is expected to be held  
December 7, 2026.



## **DRAFT MINUTES OF THE FIFTY-FOURTH ANNUAL MEMBERSHIP MEETING OF ELECTRIC RELIABILITY COUNCIL OF TEXAS, INC. (ERCOT)**

Austin Marriott Downtown, 304 East Cesar Chavez Street, Austin, TX 78701  
December 2, 2024

Pablo Vegas, ERCOT President and Chief Executive Officer (CEO), called the meeting to order at approximately 5:30 p.m. Mr. Vegas welcomed attendees to the meeting.

### **December 18, 2023 Annual Meeting Minutes**

Chad Seely, ERCOT General Counsel and Corporate Secretary, noted that the draft minutes from the December 18, 2023 Annual Meeting (Minutes) were sent via email to 2025 Corporate Members on November 25, 2024 and were also available on ERCOT's public website. Mr. Seely announced that the Minutes were not noticed for a vote and invited Members to provide comments, if any, to ERCOT staff before they are entered into the corporate record.

### **Announcement of 2025 Technical Advisory Committee (TAC) Representatives**

Mr. Vegas announced that Market Segment voting had been completed and noted that the list of 2025 TAC Representatives, as elected or appointed by the individual Market Segments to serve from January 1, 2025 through December 31, 2025, was included in the meeting materials and that the ERCOT Board of Directors would be confirming the 2025 TAC Representatives at tomorrow's December 3, 2024 Board meeting.

### **Recognition of Former ERCOT Board Chair Paul Foster**

Mr. Vegas and ERCOT Board Chair William Flores presented former ERCOT Board Chair Paul Foster with a recognition award and thanked him for his leadership.

### **Comments by the ERCOT President and CEO**

Mr. Vegas commented on the challenges and opportunities facing ERCOT and the Texas power grid over the coming years. He remarked upon the ongoing efforts of ERCOT and stakeholders to improve ERCOT system reliability and market efficiency. Mr. Vegas discussed grid transformation and Load growth projections. He highlighted grid performance, including generation records and enhanced resiliency. Mr. Vegas acknowledged the hard work and support of the stakeholders, ERCOT Board, and ERCOT staff.

### **Comments by Oncor Electric Delivery Company LLC, Investor-Owned Utility Segment**

Mr. Vegas introduced Collin Martin, Vice President of Transmission Grid Operations for Oncor Electric Delivery Company, LLC, a 2025 Corporate Member in the Investor-Owned Utility Market Segment who also serves as 2024 TAC Vice Chair. Mr. Martin commented on the ongoing contributions of ERCOT Members.

### **Introduction of Andy Ott, X Tapestry; Grid Innovation Keynote Speech**

Mr. Vegas introduced Andy Ott of X Tapestry as the first keynote speaker for the Annual Meeting. Mr. Ott discussed the use of artificial intelligence tools for a more sustainable and reliable future grid.



**Introduction of Chairman Todd Hunter; Legislative Keynote Speech**

Mr. Vegas introduced Todd Hunter, as the second keynote speaker for the Annual Meeting. Chairman Hunter discussed his career in Texas politics, the state's thriving economy, and the importance of a robust and reliable grid for the future of Texas.

**Adjournment**

Mr. Vegas adjourned the Annual Meeting at approximately 6:30 p.m.

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Chad V. Seely  
Corporate Secretary



## 2026 ERCOT Technical Advisory Committee Nominees

<b>Consumers</b>	<p>Commercial: Mark Dreyfus, City of Eastland Nickolaus Fehrenbach, City of Dallas</p> <p>Industrial: Michael Reid, Air Liquide Large Industries, US LP Garret Kent, CMC Steel Texas</p> <p>Residential: Nabaraj Pokharel, Office of Public Utility Counsel Beth Garza, Residential Consumer Representative</p>
<b>Cooperatives</b>	<p>Blake Holt, Lower Colorado River Authority Kyle Minnix, Brazos Electric Cooperative, Inc. Mike Wise, Golden Spread Electric Cooperative Inc. John Packard, South Texas Electric Cooperative Inc.</p>
<b>Independent Generators</b>	<p>Ned Bonskowski, Vistra Operations Company LLC Bryan Sams, Calpine Corporation Bob Helton, Engie North America Inc. Caitlin Smith, Jupiter Power LLC</p>
<b>Independent Power Marketers</b>	<p>Jeremy Carpenter, Tenaska Power Services Co. Seth Cochran, Vitol Inc. Resmi Surendran, Shell Energy North America (US) LP Ian Haley, Morgan Stanley Capital Group, Inc.</p>
<b>Independent Retail Electric Providers</b>	<p>Bill Barnes, Reliant Energy Retail Services, LLC Jay Harpole, AP Gas &amp; Electric (TX) LLC dba APG&amp;E Chris Hendrix, Demand Control 2, LLC Jennifer Schmitt, Rhythm Ops, LLC</p>
<b>Investor-Owned Utilities</b>	<p>Martha Henson, Oncor Electric Delivery, LLC Erin Rasmussen, American Electric Power Service Corporation Ebby John, CenterPoint Energy Inc. Keith Nix, Texas-New Mexico Power Company</p>
<b>Municipals</b>	<p>David Kee, City Public Service Board (CPS Energy) Alicia Loving, Austin Energy Curtis Campo, Garland Power &amp; Light System Jose Gaytan, Denton Municipal Electric</p>