Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For the	e 2024 calendar year, or tax year begin	ning	and	ending					
	Check if applicabl	C Name of organization ELECTRIC RELIABILITY COUNC	CIL OF TEXAS,			D Emplo	yer iden	tificat	ion number	
	Addre chang									
	Name chang	Doing business as ERCOT				74	-258743	16		
	Initial return	`		•	Room/suite	E Telephone number				
	Final return termin				100	512-	225-70	00		
	ated	City or town, state or province, cou	untry, and ZIP or foreign posta	l code		G Gross red	eipts \$		543,240	<u>,707.</u>
	Ameno return Applio	AUSIIN, IX /6/44				H(a) Is thi			_	_
	tion pendir	F Name and address of principal oπi	Cer: PABLO VEGAS			for si	ubordina	tes?	Yes	No
	Political	SAME AS C ABOVE				H(b) Are all				No
Т.	Tax-ex	empt status: 501(c)(3) X 501(c)	(4) (insert no.)	4947(a)(1)	or 527	7	•		See instruction	IS
	Websi					H(c) Grou		$\overline{}$		
		forganization: X Corporation Trus	t Association Oth	er	L Year	of formation:	1990	M S	tate of legal domic	ile: TX
P	art I	,								
ø	1	Briefly describe the organization's mission	on or most significant activities	SEE SC	HEDULE O					
Governance										
ern	2	•	tion discontinued its operation	•				- 1	S.	7
Š	3	Number of voting members of the govern						3		
		Number of independent voting members						4		1055
ies	5	Total number of individuals employed in						5		
Activities &	6	Total number of volunteers (estimate if no						6		0.
Aci	/ a	Total unrelated business revenue from P						7a		0.
_	D	Net unrelated business taxable income for	rom Form 990-1, Part I, line 11		·····	Prior Y		7b	Current Year	
		Contributions and avanta (Dort VIII line 1	L \			FIIOI		0.	Ourient real	0.
ne	8	Contributions and grants (Part VIII, line 1	`			371	865,92	'	420,072	
Revenue	9	Program service revenue (Part VIII, line 2					162,04	_		
Be	10	Investment income (Part VIII, column (A),				113,		0.	123,168	0.
	1	Other revenue (Part VIII, column (A), lines				188	027,96	-	543,240	
_		Total revenue - add lines 8 through 11 (m				400,		0.	343,240	0.
	1	Grants and similar amounts paid (Part IX				0.		0.		
	1	Benefits paid to or for members (Part IX,		inco F 10)		169	622,94		195,644	
ses	15	Salaries, other compensation, employee				105,		0.	133,044	0.
Expenses	loa	Professional fundraising fees (Part IX, co				· ·				•
X	170	Total fundraising expenses (Part IX, colum Other expenses (Part IX, column (A), line:			<u> </u>	233	168,11	4	248,725	772
	''	Total expenses. Add lines 13-17 (must ed				<i>.</i>	791,05		444,370	
		Revenue less expenses. Subtract line 18					236,90	_	98,870	
	19	neveriue less experises. Subtract line To	110111 III le 12	<u></u>	B	eginning of C			End of Year	
ots o	20	Total assets (Part X, line 16)					694,00		7,427,062	
Net Assets or	21	Total liabilities (Part X, line 26)					298,42		7,083,141	
let,	22	Net assets or fund balances. Subtract lin	a 21 from line 20				395,57	_	343,921	
P	art II	Signature Block	C 2 1 110111 1111C 20					•	, , , , , , , , , , , , , , , , , , , ,	,
Und	ler pena	alties of perjury, I declare that I have examined	this return, including accompanyi	na schedule	s and statem	ents, and to t	ne best of	mv kn	owledge and belief	it is
		ct, and complete. Declaration of preparer (other		-				,		,
	,									
Sig	n	Signature of officer				Da	ate			
Hei		RICHARD SCHEEL, SVP CFO & CRO								
		Type or print name and title								
		Preparer's name	Preparer's signature			Date	Check		PTIN	
Pai	d	TROY MARINE	TROY MARINE		1	0/22/25	if self-em	ploved	₽00187863	
	parer	Firm's name BAKER TILLY ADVISO	RY GROUP, LP			Fii	rm's EIN		-0859910	
	Only	Firm's address 790 N. WATER ST.,	· · · · · · · · · · · · · · · · · · ·			1."				
	,	MILWAUKEE, WI 5320				 Pi	none no. 4	14.7	77.5500	
Ma	v the IF	RS discuss this return with the preparer s							X Yes	No
		Paperwork Reduction Act Notice, see		432001 1	12-10-24				Form 990	

Total program service expenses 351,754,223.

including grants of \$

Form **990** (2024)

) (Revenue \$

		ELECTRIC RELIABILITY COUNCIL OF TEXAS,			_
	990 (20:	L-1)	74-2587416		Page 3
rar	t IV C	Checklist of Required Schedules		1	
				Ye	s No
1		rganization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			١.,
_		" complete Schedule A		_	X
2		rganization required to complete Schedule B, Schedule of Contributors? See instructions	l l	+	+^-
3		organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidat	l l		x
		office? If "Yes," complete Schedule C, Part I		+	<u> </u>
4		n 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election			
_		the tax year? If "Yes," complete Schedule C, Part II		+	
5		rganization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessmen	· I		x
6		amounts as defined in Rev. Proc. 98-19? <i>If</i> "Yes," complete Schedule C, Part IIIorganization maintain any donor advised funds or any similar funds or accounts for which donors have the rig			+
U		advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule			x
7		organization receive or hold a conservation easement, including easements to preserve open space,	; D, Part 1 0	+	+
•		ironment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		l x
8		organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete Schedule B, Part II</i>			
-		ile D, Part III	8		x
9		organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodial			
-		ts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services.			
		complete Schedule D, Part IV	9	Х	
10	,	organization, directly or through a related organization, hold assets in donor-restricted endowments			
		iasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11		rganization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, I			
	as appl				
а	Did the	organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Sched	dule D,		
			11a	Х	
b	Did the	organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its tot	:al		
	assets i	reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the	organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its to	tal		
	assets i	reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	:	Х
d	Did the	organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reporte	d in		
		line 16? If "Yes," complete Schedule D, Part IX		X	
е		organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X		Х	
f		organization's separate or consolidated financial statements for the tax year include a footnote that addresse			
		anization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X		Х	
12a		$organization\ obtain\ separate,\ independent\ audited\ financial\ statements\ for\ the\ tax\ year?\ \textit{If}\ "Yes,"\ complete$			
_		lle D, Parts XI and XII	12a	+	X
b		e organization included in consolidated, independent audited financial statements for the tax year?		v	
40		and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional		X	v
13		rganization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	مد ا		X
14a		organization maintain an office, employees, or agents outside of the United States?			+^-
b		organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, bus	l l		
		nent, and program service activities outside the United States, or aggregate foreign investments valued at \$10	· I		x
15		e? If "Yes," complete Schedule F, Parts I and IVorganization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any		+	+^-
IJ					x
16		organization? If "Yes," complete Schedule F, Parts II and IV organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			+
10		oreign individuals? If "Yes," complete Schedule F, Parts III and IV			x
17		organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			+
.,		(A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions			x
18		organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,			

domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II

19

Form 990 (2024)

Х

18

19

20a

20b

1c and 8a? If "Yes," complete Schedule G, Part II

complete Schedule G, Part III 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

Form 990 (2024) INC. Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			х
~~	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	27	х	
20	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	21	21	
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
•	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
u	"Yes," complete Schedule L, Part IV	28a		х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
27	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
37		27		х
38	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	37		
J0		38	х	
Pai	Note: All Form 990 filers are required to complete Schedule O t V Statements Regarding Other IRS Filings and Tax Compliance	1 00		<u> </u>
	Check if Schedule O contains a response or note to any line in this Part V			
	7			NI-

					Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	383			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0			
С	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming					
	(gambling) winnings to prize winners?			1c	Х	

432004 12-10-24

74-2587416 Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 105	5		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a				
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	-		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h o	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	7h		
8		8		
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	-		
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	0.0		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b	_		
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15	Х	
	If "Yes," see the instructions and file Form 4720, Schedule N.			17
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes." complete Form 6069.			

Form 990 (2024) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	7		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b		7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_	officer, director, trustee, or key employee?	2		х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, trustees, or key employees to a management company or other person?	3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		х
6	Did the organization have members or stockholders?	6	Х	
_	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	х	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	1		
-	persons other than the governing body?	7b	х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	1.5		
	The governing body?	8a	х	
	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	0.0		
·	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	, ,	Į.	
	(This deciron b requests information about policies not required by the internal revenue code.)		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	•	•	•
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only)	availal	ble
	for public inspection. Indicate how you made these available. Check all that apply.	• • • • • • • • • • • • • • • • • • • •		
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	RICHARD SCHEEL - 5122257000			
	ROOO METPODOLIS DE (RIII.DING E) SUITE 100 AUGUIN TY 78744			

Form 990 (2024) INC. 74-2587416 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization no	or any related	orga	niza	tion	con	nper	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)	(C)					(D)	(E)	(F)	
Name and title	Average	(do		Pos		ì than d	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson i	s both	n an	compensation	compensation	amount of
	week		Cei ai		II ecto	Tritus	(66)	from	from related	other
	(list any hours for	lirecto						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or c	trustee			sated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	ndividual trustee or director	al trus		yee	Highest compensated employee		1099-NEC)	10001120)	and related
	below	idual	Institutional t	ъ.	Key employee	est co loyee	Je.	<u> </u>		organizations
	line)	Indiv	Instit	Officer	Key 6	High	Former			
(1) PABLO VEGAS	60.00									
BOARD MEMBER; PRESIDENT AND CEO		Х		Х				3,558,528.	0.	78,876.
(2) DWAYNE RICKERSON	60.00									
SVP & COO				Х				698,641.	0.	77,058.
(3) CHAD SEELY	60.00									
SVP & GENERAL COUNSEL				Х				683,449.	0.	80,161.
(4) JAYAPAL PARAKKUTH	58.00									
SVP & CHIEF INFORMATION OFFICER				Х				517,117.	0.	80,062.
(5) JEYANT TAMBY	45.00									
SVP, CAO & CHIEF OF STAFF				Х				490,485.	0.	74,213.
(6) DAN WOODFIN	40.00									
VP, SYSTEM OPERATIONS				Х				480,023.	0.	63,492.
(7) SALLIE BETTY DAY	40.00									
VP, SECURITY & COMPLIANCE AND CCO				Х				461,454.	0.	78,216.
(8) MARA SPAK	55.00								_	
VP, HUMAN RESOURCES				Х				480,516.	0.	57,868.
(9) KRISTI HOBBS	55.00									
VP, SYSTEM PLANNING & WEATHERIZATION				Х				455,167.	0.	73,924.
(10) SEAN TAYLOR	40.00			l				454 605		
SVP CFO & CRO	40.00			Х				451,605.	0.	71,577.
(11) ROBERT BLACK	40.00			,,				416 163		62 221
VP, PUBLIC AFFAIRS	F7 00			Х				416,163.	0.	62,321.
(12) NATHAN BIGBEE DEPUTY GENERAL COUNSEL	57.00					x		205 021	0.	70 772
(13) VENKATA TIRUPATI	70.00					<u> ^</u>		395,021.	0.	78,773.
VP, DEV OPERATIONS & GRID TRANSFORMA	70.00			х				370 904	0.	77 766
(14) BRANDON GLEASON	60.00			^				370,904.	0.	77,766.
DEPUTY GENERAL COUNSEL	00.00	•				x		374,135.	0.	66,972.
(15) BRYAN HANLEY	55.00					<u> </u>		371,133.	· ·	00,372.
SR DIRECTOR, IT INFRASTRUCTURE	33.00					x		362,962.	0.	73,880.
(16) MARK MINER	50.00					 		302,302.	••	73,000.
SR DIRECTOR, CORPORATE COMMUNICATION	30.00	1				x		349,090.	0.	76,502.
(17) DAVID KEZELL	40.00					 -		222,000.	•	,
DIRECTOR, WEATHERIZATION & INSPECTIO						x		340,515.	0.	82,576.
				<u> </u>			l			

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<u> Pag</u>e **8**

74-2587416

Form 990 (2024) INC.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)			(0	C)			(D)	(E)	(F)		
Name and title	Average hours per week	box	not cl	ss per	more son i	than o s both or/trus	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other		
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations		
(18) ADAM MARTINEZ	40.00											
VP, ENTERPRISE RISK & STRATEGY				Х				362,229.	0.	56,453.		
(19) BRANDT RYDELL	40.00											
ASSISTANT GENERAL COUNSEL				Х				298,183.	0.	78,260.		
(20) RICHARD SCHEEL	55.00											
SVP CFO & CRO				Х				311,788.	0.	62,881.		
(21) JOHN MESSER	50.00											
DIRECTOR, MARKET APPLICATION SERVICE							Х	309,906.	0.	62,613.		
(22) AJAY MANNEPALLI	40.00											
DIRECTOR, SR IT ARCHITECTURE & STRAT					Х			294,886.	0.	73,596.		
(23) LESLIE SWANSON	40.00											
SR DIRECTOR, CONTROLLER & TREASURER							Х	285,568.	0.	50,828.		
(24) KENAN OGELMAN	40.00											
VP, COMMERCIAL OPERATIONS				Х				265,792.	0.	42,058.		
(25) KEITH COLLINS	60.00											
VP, COMMERCIAL OPERATIONS				х				220,725.	0.	47,143.		
(26) JONATHAN LEVINE	40.00											
ASST. GC AND ASST. CORP. SEC.				Х				199,793.	0.	45,283.		
1b Subtotal								13,434,645.	0.	1,773,352.		
c Total from continuation sheets to Part VII	, Section A		1,393,634.	0.	27,969.							
d Total (add lines 1b and 1c)								14,828,279.	0.	1,801,321.		

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

759

			Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3	Х	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NEXTSOURCE, INC., 1040 AVE OF THE		
AMERICAS, 24TH FL., NEW YORK, NY 10018	CONTINGENT WORKFORCE	5,605,392.
HITACHI ENERGY USA, INC.		
901 MAIN CAMPUS DR, RALEIGH, NC 27606	IT CONSULTING	5,419,834.
POTOMAC ECONOMICS, LTD, 10560 ARROWHEAD		
DR, STE 400, FAIRFAX, VA 22030	INDEPENDENT MARKET MONITOR	5,061,245.
SIRIUS COMPUTER SOLUTIONS, INC		
PO BOX 202289, DALLAS, TX 75320	IT CONSULTING	2,191,065.
WINSTEAD PC, 2728 N. HARWOOD ST, STE 500,		
DALLAS, TX 75201	LEGAL SERVICES	1,776,757.
Total number of independent contractors (including but not limited to those lister \$100,000 of compensation from the organization	d above) who received more than	

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 INC. 74-2587416

Form 990 INC.									74-25874	116
Part VII Section A. Officers, Directors, To	rustees, Key Er	nplo	yee	s, a	nd F	ligh	est	Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(c	heck	c all	that	app	ly)	compensation	amount of	
	per week (list any hours for related organizations	Individual trustee or director	Institutional trustee)yee	Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
	below line)	Individual	Institution	Officer	Key employee	Highestor	Former			-
(27) BILL FLORES	20.00									
DIRECTOR		Х						205,000.	0.	0.
(28) GILBERT HUGHES	40.00									
VP, PUBLIC AFFAIRS				Х				162,787.	0.	27,969.
(29) PEGGY HEEG	11.00									
BOARD MEMBER		х						188,750.	0.	0.
(30) JOHN SWAINSON	2.00									
BOARD MEMBER		х						185,000.	0.	0.
(31) ROBERT FLEXON	10.00									
BOARD MEMBER		х						167,930.	0.	0.
(32) JULIE ENGLAND	6.00									
BOARD MEMBER		х						164,167.	0.	0.
(33) CARLOS AGUILAR	4.00									
BOARD MEMBER		х						160,000.	0.	0.
(34) LINDA CAPUANO	10.00							,		
BOARD MEMBER		х						160,000.	0.	0.
(35) BENJAMIN BARKLEY	0.25							,		
BOARD MEMBER		х						0.	0.	0.
(36) PAUL FOSTER	15.00									
BOARD MEMBER		х						0.	0.	0.
(37) COURTNEY HJALTMAN	25.00									
BOARD MEMBER		х						0.	0.	0.
		_								
Total to Part VII, Section A, line 1c								1,393,634.		27,969.
· · · · · · · · · · · · · · · · ·										· · · · · ·

		(2024) INC.				74-258741	6 Page 9
Pa	rt VI						
		Check if Schedule O contains a response or	r note to any lin	e in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a	a Federated campaigns b Membership dues c Fundraising events d Related organizations d Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a-1f 1g \$					
Con	ŀ	h Total. Add lines 1a-1f					
Program Service Revenue	2 a k	SYSTEM ADMINISTRATION SECURITIZATION CHARGES CONNECTIVITY TO ERCOT' WEATHERIZATION INSPECT WAN All other program service revenue	Business Code 221000 221000 221000 221000 221000 221000	291,755,945. 110,946,898. 6,757,248. 5,237,039. 3,724,261. 1,650,632.	291,755,945. 110,946,898. 6,757,248. 5,237,039. 3,724,261. 1,650,632.		
	3 4 5	Investment income (including dividends, interest other similar amounts) Income from investment of tax-exempt bond pro Royalties	t, and	420,072,023. 123,168,684.	118,956,315.		4,212,369.
	ŀ	(i) Real Gross rents Less: rental expenses Rental income or (loss) Net rental income or (loss)	(ii) Personal				
evenue	t	a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses	(ii) Other				
Other Re		d Net gain or (loss) Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 8a					
	9 a	Less: direct expenses Net income or (loss) from fundraising events Gross income from gaming activities. See Part IV, line 19 Less: direct expenses 9b					
	10 a	C Net income or (loss) from gaming activities a Gross sales of inventory, less returns and allowances b Less: cost of goods sold C Net income or (loss) from sales of inventory					
Miscellaneous Revenue	11 a	_	Business Code				
		Total revenue See instructions		543 240 707	539 028 338.	0	4 212 369.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

not include amounts reported on lines 6b,	Lotal avanaga			
8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
Grants and other assistance to domestic organizations				
and domestic governments. See Part IV, line 21				
Grants and other assistance to domestic				
5				
•	12 720 250	2 020 254	0 001 005	
	13,720,239.	3,030,334.	9,881,905.	
	136 074 696	101 030 461	3/ 135 235	
	130,074,090.	101,939,401.	34,133,233.	
· · · · · · · · · · · · · · · · · · ·	20 928 831	16 351 646	4 577 185	
```````````			· · · · ·	
			· · · · ·	
	11,755,055.	0,103,311.	3,303,302.	
I	2 664 528.	49 379.	2 615 149.	
		· · · · · · · · · · · · · · · · · · ·	· · · · ·	
	,	,		
· · · · · · · · · · · · · · · · · · ·	1.073.629.		1,073,629.	
	, ,		, ,	
	21,839,895.	17,436,818.	4,403,077.	
· · · · · · · · · · · · · · · · · · ·	, ,	, ,	, ,	
	1,244,017.	931,080.	312,937.	
	3,973,055.	3,786,020.	187,035.	
	4,733,213.	194,579.	4,538,634.	
I	1,348,043.	903,018.	445,025.	
Payments of travel or entertainment expenses				
for any federal, state, or local public officials				
Conferences, conventions, and meetings	1,867,324.	698,404.	1,168,920.	
Interest	113,259,452.	111,986,013.	1,273,439.	
Payments to affiliates				
Depreciation, depletion, and amortization	43,592,730.	31,671,401.	11,921,329.	
Insurance	5,152,787.		5,152,787.	
Other expenses. Itemize expenses not covered				
amount, list line 24e expenses on Schedule 0.)				
HARDWARE & SOFTWARE EXP	43,981,467.	40,947,796.	3,033,671.	
DUES & SUBSCRIPTIONS	2,679,620.	2,252,619.	427,001.	
All other expenses	997,988.	274,450.	723,538.	
Total functional expenses. Add lines 1 through 24e	444,370,700.	351,754,223.	92,616,477.	(
<b>Joint costs</b> . Complete this line only if the organization				
reported in column (B) joint costs from a combined				
educational campaign and fundraising solicitation.				
	individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits Payroll taxes Fees for services (nonemployees): Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.) Advertising and promotion Office expenses Information technology Royalties Occupancy Travel Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on Schedule 0.) HARDWARE & SOFTWARE EXP DUES & SUBSCRIPTIONS  All other expenses  Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined	individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(n)(1)) and persons described in section 4958(n)(1)) and persons described in section 4958(n)(3)(8) Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits Payroll taxes 11,793,093. Fees for services (nonemployees): Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.) Advertising and promotion Office expenses Occupancy 4,733,213. Travel Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25c, column (A), amount, list line 24e expenses on Schedule 0.) HARDWARE & SOFTWARE EXP DUES & SUBSCRIPTIONS  All other expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reproted in column (B) joint costs from a combined educational campaign and fundraising solicitation.	individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign openments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(r)(3)(B) Other salaries and wages Pension plan accruals and contributions (include section 4958(r)(3)(B) Other salaries and dauges Pension plan accruals and contributions (include section 401(k), and 403(b) employer contributions) Other employee benefits 13,128,049. 10,006,674. Payroll taxes 11,793,093. 8,409,511. Fees for services (nonemployees): Management Legal 2,664,528. 49,379. Legal 2,664,528. 49,379. Lobbying 318,024. 777,000. Lobbying 318,024. 777,000. Lobbying 400. Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) Advertising and promotion Office expenses 1,244,017. 931,080. Advertising and promotion Office expenses 1,244,017. 931,080. Royalties Occupancy 4,733,213. 194,579. Travel 1,348,043. 903,018. Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Conferences, conventions, and meetings Conferences, conventions, and meetings Conferences, conventions, and meetings Depreciation, depletion, and amortization 43,592,730. 31,671,401. Insurance  Ditter expenses Itemize expenses on Schedule 0.)  HARDWARE & SOFTWARE EXP 43,981,467. 40,947,796.  DIES & SUBSCRIPTIONS 2,679,620. 2,252,619.  All other expenses Software Expenses on Schedule 0.)  HARDWARE & SOFTWARE EXP 44,391,467. 40,947,796.  DIES & SUBSCRIPTIONS 2,679,620. 2,252,619.	Individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(c)(3)(8) Other salaries and wages Pension plan accrusia and contributions (include section 40458(c)(3)(8) Other salaries and wages Pension plan accrusia and contributions (include section 4014), and 403(b) employer contributions? Other employee benefits 13,128,049, 10,006,674, 3,121,375, 21,371,371,371,371,371,371,371,371,371,37

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Par	t X	Balance Sneet					
		Check if Schedule O contains a response or no	te to any	y line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			57,081,151.	1	4,286,880
	2	Savings and temporary cash investments			3,294,190,716.	2	4,223,023,24
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		30,031,126.	4	28,616,55	
	5	Loans and other receivables from any current o					
		trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the		5			
	6	Loans and other receivables from other disqual	fied per	onssons (as defined			
		under section 4958(f)(1)), and persons describe	d in sect	tion 4958(c)(3)(B)		6	
s	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	B			41,701,109.	9	43,046,16
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	1,140,132,530.			
	b	Less: accumulated depreciation		945,225,307.	184,241,246.	10c	194,907,22
	11	Investments - publicly traded securities			585,099,840.	11	542,902,81
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11		2,443,348,815.	15	2,390,280,10	
	16	Total assets. Add lines 1 through 15 (must equ			6,635,694,003.	16	7,427,062,98
	17	Accounts payable and accrued expenses		100,098,110.	17	107,152,15	
	18	Grants payable		18			
	19	Deferred revenue		9,002,488.	19	12,049,11	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete	Part IV	of Schedule D	3,776,151,267.	21	4,520,600,90
န္	22	Loans and other payables to any current or form	ner offic	er, director,			
¥		trustee, key employee, creator or founder, subs	tantial c	ontributor, or 35%			
Liabilities		controlled entity or family member of any of the	ons		22		
ן כ	23	Secured mortgages and notes payable to unrela	d parties	2,499,167,946.	23	2,442,514,07	
	24	Unsecured notes and loans payable to unrelate	d third p	parties		24	
	25	Other liabilities (including federal income tax, pa	ayables t	to related third			
		parties, and other liabilities not included on line	s 17-24).	. Complete Part X			
		of Schedule D			878,617.	25	824,75
	26	Total liabilities. Add lines 17 through 25			6,385,298,428.	26	7,083,141,00
,		Organizations that follow FASB ASC 958, che	eck here	e X			
Se		and complete lines 27, 28, 32, and 33.					
la la	27				250,395,575.	27	343,921,98
Pa	28	Net assets with donor restrictions				28	
		Organizations that do not follow FASB ASC 9	58, che	ck here			
ב ב		and complete lines 29 through 33.					
S	29	Capital stock or trust principal, or current funds				29	
se	30	Paid-in or capital surplus, or land, building, or e				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in				31	
Se	32	Total net assets or fund balances			250,395,575.	32	343,921,98
	33	Total liabilities and net assets/fund balances			6,635,694,003.	33	7,427,062,98

Form	1990 (2024) INC.	74-258	7416	Pag	ge <b>12</b>
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	543	240,	707.
2	Total expenses (must equal Part IX, column (A), line 25)	2	444	370,	700.
3	Revenue less expenses. Subtract line 2 from line 1	3	98	870,	007.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	250	395,	575.
5	Net unrealized gains (losses) on investments	5	-5	343,	601.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	coluṃn (B))	10	343	921,	981.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	Separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		. 3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			

432012 12-10-24

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

# SCHEDULE D (Form 990)

(Rev. December 2024) Department of the Treasury Internal Revenue Service Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

ELECTRIC RELIABILITY COUNCIL OF TEXAS. INC.

**Employer identification number** 

74 - 2587416

		(a) Donor advised funds		(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in dono	r advised fur	nds
	are the organization's property, subject to the organization's e	•		
6	Did the organization inform all grantees, donors, and donor ac			
	for charitable purposes and not for the benefit of the donor or			
			-	
Pa		anization answered "Yes" on Form	990, Part IV	
1	Purpose(s) of conservation easements held by the organization			•
	Preservation of land for public use (for example, recreat		tion of a hist	torically important land area
	Protection of natural habitat	· —		tified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the	form of a co	onservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b				2b
С	Number of conservation easements on a certified historic stru			2c
d	Number of conservation easements included on line 2c acquir			
	on a historic structure listed in the National Register	•		2d
3	Number of conservation easements modified, transferred, rele			nization during the tax
	year	· · · · ·	,	-
4	Number of states where property subject to conservation ease	ement is located		
5	Does the organization have a written policy regarding the peri	odic monitoring, inspection, handli	ng of	
	violations, and enforcement of the conservation easements it	holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h			
7	Amount of expenses incurred in monitoring, inspecting, handle	ing of violations, and enforcing co	nservation ea	asements during the year
8	Does each conservation easement reported on line 2d above		. , . , . ,	
	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIII, describe how the organization reports conservation	n easements in its revenue and ex	pense stater	ment and
	balance sheet, and include, if applicable, the text of the footne	ote to the organization's financial s	tatements th	nat describes the
_	organization's accounting for conservation easements.			<u> </u>
Pa	t III Organizations Maintaining Collections of		or Other S	Similar Assets.
	Complete if the organization answered "Yes" on Form			
1a	If the organization elected, as permitted under FASB ASC 958			
	of art, historical treasures, or other similar assets held for pub			ance of public
	service, provide in Part XIII the text of the footnote to its finan	cial statements that describes the	se items.	
b	If the organization elected, as permitted under FASB ASC 958	3, to report in its revenue statemen	t and balanc	ce sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research	in furtheranc	ce of public service,
	provide the following amounts relating to these items.			
	(i) Revenue included on Form 990, Part VIII, line 1			
2	If the organization received or held works of art, historical trea	sures, or other similar assets for fi	nancial gain,	provide
	the following amounts required to be reported under FASB AS			
а	Revenue included on Form 990, Part VIII, line 1			\$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) (Rev. 12-2024)

Schedule D (Form 990) (Rev. 12-2024)

40,364,575.

95,784,146.

194,907,223.

e Other

178,369,286.

845,450,433.

Leasehold improvements

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, line 10c. column (B))

d Equipment

138,004,711,

749,666,287,

	BILITY COUNCIL OF TE	EXAS,	74 2507416	_ 2
Schedule D (Form 990) (Rev. 12-2024) INC.  Part VII Investments - Other Securities			74-2587416	Page 3
Complete if the organization answered "Yes"	on Form 000 Part IV line	11h Soo Form 900 Part V line 12		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	ond of year market w	raluo.
	(b) DOOK Value	(c) Method of Valuation. Cost of	end-or-year market v	alue
(1) Financial derivatives				
(2) Closely held equity interests				
(3) Other				
(A)				
(B)		+		
(C)		+		
(D)		+		
(E)		+		
		+		
(G)		+		
(H)				
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))  Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"	on Form 990 Part IV line	11c See Form 990 Part X line 13		
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-vear market v	alue
	(b) Book value	(e) Metrica et validation. Cost et	cha or year marker v	uiuo
<u>(1)</u>				
(2)		+		
(3)		+		
(4)		+		
(5)				
<u>(6)</u>		+		
(7) (8)		+		
(9)				
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))				
Part IX Other Assets				
Complete if the organization answered "Yes"	on Form 990. Part IV. line	11d. See Form 990. Part X. line 15.		
	) Description	•	(b) Book va	alue
	ON CURRENT		2,336,7	
(2) SECURITIZATION CHARGES RECEIVABLE				70,695.
(3) OPERATING LEASE ROU ASSET, NON-CURREN	NT			39,784.
(4) 401K FORFEITURES/RCP				33,293.
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, line 15, co	ol. (B))		2,390,2	80,100.
Part X Other Liabilities			·	
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line	e 25.	
1. (a) Description of liability			(b) Book va	alue
(1) Federal income taxes				
(2) OPERATING LEASE LIABILITY, NON-CURREN	NT		4	79,154.
(3) OPERATING LEASE LIABILITY, CURRENT			1:	93,801.
(4) ACCRUED POST RETIREMENT BENEFIT OBLIG	GATION		1	51,804.
(5)				
(6)				
(7)				

Total. (Column (b) must equal Form 990, Part X, line 25, col. (B)) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) (Rev. 12-2024)

824,759.

(8) (9)

Par	t XI Reconciliation of Revenue per Audited Financial Statement	s With Revenue per F	Return	<u> </u>
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total revenue, gains, and other support per audited financial statements		. 1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
	Other (Describe in Part XIII.)	4b		
	Add lines 4a and 4b		4c	
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990. Part I. line 12.)		. 5	
Par	T XII Reconciliation of Expenses per Audited Financial Statemer	nts With Expenses per	r Return	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total expenses and losses per audited financial statements		. 1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5 Par	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		. 5	
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV	lines 1b and 2b: Part V line	e 4· Part X line	2· Part XI
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition		.,	_, ,
	' IV, LINE 2B:			
	T IS THE CENTRAL COUNTERPARTY FOR ALL TRANSACTIONS SETTLED BY E	RCOT		
PURS	UANT TO ERCOT PROTOCOLS AND IS DEEMED TO BE THE SOLE BUYER TO E	ACH		
SELL	ER, AND THE SOLE SELLER TO EACH BUYER, OF ALL ENERGY, ANCILLARY			
SERV	TICES, RELIABILITY UNIT COMMITMENTS (RUCS), EMERGENCY RESPONSE S	ERVICE		
(ERS	), AND OTHER PRODUCTS OR SERVICES FOR WHICH ERCOT MAY PAY OR CH	ARGE A		
MARK	ET PARTICIPANT EXCEPT FOR THOSE PRODUCTS OR SERVICES THAT ARE			
SELF	-ARRANGED BY MARKET PARTICIPANTS. ERCOT PERFORMS SETTLEMENTS FO	R ALL		
TRAN	SACTIONS SUBJECT TO THE FINANCIAL SETTLEMENT PROCESS IN ACCORDA	NCE		
WITH	ERCOT PROTOCOLS. THE SETTLEMENT PROCESS IS USED TO RESOLVE FIN	ANCIAL		
OBLI	GATIONS FOR MARKET SERVICES PROCURED THROUGH ERCOT FOR REGISTER	ED		
MARK	ET PARTICIPANTS. ADDITIONALLY, AS REQUIRED BY ERCOT PROTOCOLS,	ERCOT		
EXEC	UTES AUCTIONS FOR CONGESTION REVENUE RIGHTS MONTHLY AND ANNUALL	Y AND		
DIST	RIBUTES PROCEEDS FROM THESE AUCTIONS TO MARKET PARTICIPANTS AS			
REQU	TRED BY ERCOT PROTOCOLS.			
MARK	ET PARTICIPANTS NOT MEETING CERTAIN CREDITWORTHINESS STANDARDS			
REFE	RENCED IN ERCOT PROTOCALS MUST MAINTAIN A MEANS OF SECURITY WIT	H THE		
COMP	ANY IN ORDER TO MITIGATE MARKET CREDIT RISK, MARKET PARTICIPANT	S HAVE		
DISC	RETION IN THE MEANS OF SECURITY, SUCH AS CORPORATE GUARANTIES,	LETTERS		
OF C	REDIT, SURETY BONDS, OR CASH SECURITY DEPOSITS PROVIDED THE MAR	KET		
PART	ICIPANTS REMAIN IN COMPLIANCE WITH ERCOT PROTOCOLS.			
PART	X, LINE 2:			
ERCO	T IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(A) OF THE			

## SCHEDULE J (Form 990)

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

ELECTRIC RELIABILITY COUNCIL OF TEXAS, INC.

74-2587416

Employer identification number

Pa	art I Questions Regarding Compensation			
			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		v
	The organization?	5a		X
D	Any related organization?	5b		
_	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the net earnings of:	6-		х
	The organization?	6a		X
a	Any related organization?	6b		
7	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	7	Х	
0	not described on lines 5 and 6? If "Yes," describe in Part III	7	-23	$\vdash$
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			x
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in  Regulations section 53 4958-6(c)?	9		
	neuulaliona aeolion 33.4830-0101!	9		1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) (Rev. 12-2024)

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	J-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) PABLO VEGAS	(i)	1,012,761.	2,543,233.	2,534.	46,000.	32,876.	3,637,404.	0.	
BOARD MEMBER; PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) DWAYNE RICKERSON	(i)	452,607.	144,906.	101,128.	49,328.	27,730.	775,699.	0.	
SVP & COO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) CHAD SEELY	(i)	508,100.	174,071.	1,278.	47,438.	32,723.	763,610.	0.	
SVP & GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) JAYAPAL PARAKKUTH	(i)	407,569.	108,516.	1,032.	46,000.	34,062.	597,179.	0.	
SVP & CHIEF INFORMATION OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) JEYANT TAMBY	(i)	321,075.	164,595.	4,815.	50,025.	24,188.	564,698.	0.	
SVP, CAO & CHIEF OF STAFF	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) DAN WOODFIN	(i)	376,194.	102,896.	933.	46,000.	17,492.	543,515.	0.	
VP, SYSTEM OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) SALLIE BETTY DAY	(i)	357,170.	103,382.	902.	50,025.	28,191.	539,670.	0.	
VP, SECURITY & COMPLIANCE AND CCO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) MARA SPAK	(i)	371,488.	108,102.	926.	46,000.	11,868.	538,384.	0.	
VP, HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) KRISTI HOBBS	(i)	354,888.	99,389.	890.	46,000.	27,924.	529,091.	0.	
VP, SYSTEM PLANNING & WEATHERIZATION	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) SEAN TAYLOR	(i)	310,087.	108,595.	32,923.	50,025.	21,552.	523,182.	0.	
SVP CFO & CRO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) ROBERT BLACK	(i)	207,204.	180,861.	28,098.	46,000.	16,321.	478,484.	0.	
VP, PUBLIC AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(12) NATHAN BIGBEE	(i)	344,296.	49,853.	872.	46,000.	32,773.	473,794.	0.	
DEPUTY GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.	
(13) VENKATA TIRUPATI	(i)	325,217.	44,869.	818.	47,906.	29,860.	448,670.	0.	
VP, DEV OPERATIONS & GRID TRANSFORMA	(ii)	0.	0.	0.	0.	0.	0.	0.	
(14) BRANDON GLEASON	(i)	326,757.	46,560.	818.	46,000.	20,972.	441,107.	0.	
DEPUTY GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.	
(15) BRYAN HANLEY	(i)	314,679.	47,493.	790.	46,000.	27,880.	436,842.	0.	
SR DIRECTOR, IT INFRASTRUCTURE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(16) MARK MINER	(i)	304,429.	43,898.	763.	48,518.	27,984.	425,592.	0.	
SR DIRECTOR, CORPORATE COMMUNICATION	(ii)	0.	0.	0.	0.	0.	0.	0.	

Schedule J (Form 990) (Rev. 12-2024)

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(17) DAVID KEZELL	(i)	296,096.	43,671.	748.	49,987.	32,589.	423,091.	0.	
DIRECTOR, WEATHERIZATION & INSPECTIO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(18) ADAM MARTINEZ	(i)	322,755.	38,664.	810.	46,000.	10,453.	418,682.	0.	
VP, ENTERPRISE RISK & STRATEGY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(19) BRANDT RYDELL	(i)	271,530.	25,959.	694.	44,364.	33,896.	376,443.	0.	
ASSISTANT GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.	
(20) RICHARD SCHEEL	(i)	242,032.	34,878.	34,878.	31,804.	31,077.	374,669.	0.	
SVP CFO & CRO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(21) JOHN MESSER	(i)	270,693.	38,535.	678.	45,189.	17,424.	372,519.	0.	
DIRECTOR, MARKET APPLICATION SERVICE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(22) AJAY MANNEPALLI	(i)	253,594.	40,651.	641.	43,395.	30,201.	368,482.	0.	
DIRECTOR, SR IT ARCHITECTURE & STRAT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(23) LESLIE SWANSON	(i)	246,713.	38,235.	620.	41,415.	9,413.	336,396.	0.	
SR DIRECTOR, CONTROLLER & TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(24) KENAN OGELMAN	(i)	127,361.	109,082.	29,349.	38,479.	3,579.	307,850.	0.	
VP, COMMERCIAL OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(25) KEITH COLLINS	(i)	197,516.	0.	23,209.	29,453.	17,690.	267,868.	0.	
VP, COMMERCIAL OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(26) JONATHAN LEVINE	(i)	152,297.	25,349.	22,147.	29,198.	16,085.	245,076.	0.	
ASST. GC AND ASST. CORP. SEC.	(ii)	0.	0.	0.	0.	0.	0.	0.	
(27) BILL FLORES	(i)	205,000.	0.	0.	0.	0.	205,000.	0.	
DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.	
(28) GILBERT HUGHES	(i)	137,097.	25,349.	341.	21,752.	6,217.	190,756.	0.	
VP, PUBLIC AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(29) PEGGY HEEG	(i)	188,750.	0.	0.	0.	0.	188,750.	0.	
BOARD MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(30) JOHN SWAINSON	(i)	185,000.	0.	0.	0.	0.	185,000.	0.	
BOARD MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(31) ROBERT FLEXON	(i)	167,930.	0.	0.	0.	0.	167,930.	0.	
BOARD MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(32) JULIE ENGLAND	(i)	164,167.	0.	0.	0.	0.	164,167.	0.	
BOARD MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.	

Schedule J (Form 990) (Rev. 12-2024)

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	I-2 and/or 1099-MISo compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(33) CARLOS AGUILAR	(i)	160,000.	0.	0.	0.	0.	160,000.	0.	
BOARD MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(34) LINDA CAPUANO	(i)	160,000.	0.	0.	0.	0.	160,000.	0.	
BOARD MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
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	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 7:
SHORT TERM INCENTIVE PLAN (STIP) - ALL ERCOT EMPLOYEES ARE ELIGIBLE
PARTICIPANTS IN THE STIP. TARGET AMOUNTS ARE DETERMINED BY JOB LEVEL AND
WEIGHTINGS DIFFER BETWEEN EXECUTIVE STAFF AND NON-EXECUTIVE STAFF.
WEIGHTINGS ARE BASED ON THE COMPLETION OF CORPORATE GOALS AND EMPLOYEE
PERFORMANCE GOALS. ANNUAL INCENTIVE PAYMENTS ARE GRANTED IN Q1 OF THE
FOLLOWING YEAR IN WHICH EARNED.
LONG TERM INCENTIVE PLAN (LTIP) - ERCOT EXECUTIVES, DIRECTORS, AND
PRINCIPALS ARE ELIGIBLE PARTICIPANTS IN THE LTIP. THE LTIP PERFORMANCE
PERIOD IS A THREE YEAR DURATION AND PAYMENTS ARE PAID IN Q1 OF THE YEAR
FOLLOWING THE PERFORMANCE PERIOD. TARGET AMOUNTS ARE DETERMINED BY JOB
LEVEL AND WEIGHTS BASED ON THE COMPLETION OF CORPORATE GOALS FOR THE
PERFORMANCE PERIOD.

### **SCHEDULE L**

(Form 990)

(Rev. December 2024)

Department of the Treasury Internal Revenue Service

## **Transactions With Interested Persons**

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization ELECTRIC RELIABILITY COUNCIL OF TEXAS, INC.

Employer identification number 74-2587416

Part I Excess Bene	fit Transaction	ons (section 50	01(c)(3	), secti	on 501(c)(4), and sec	ction 501(c)(29) orga	nizatio	ns on	ly)				
					rt IV, line 25a or 25b								
1	(b) R	lelationship betv	veen c	disqual	ified	(c) Description of transaction					(d) Correcte		
(a) Name of disqualified po	erson	person and or	ganiza	ation	(0						es	No	
(1)													
(2)													
_(3)													
(4)													
(5)													
(6)													
2 Enter the amount of tax in	ncurred by the or	ganization man	agers	or disq	ualified persons dur	ing the year under							
section 4958								\$					
3 Enter the amount of tax, i	f any, on line 2, a	above, reimburs	ed by	the org	ganization			\$					
	, =												
Part II Loans to and	or From Inte	erested Pers	sons										
•	•				Part V, line 38a, or	Form 990, Part IV, lii	ne 26;	or if th	ne orga	anizati	on		
reported an amou						Г			/I- \ An	nround			
(a) Name of	(b) Relationship	(c) Purpose of loan		an to or	(e) Original	(f) Balance due	(g) In default?		(h) Approved by board or		(i) W agree	ritten	
interested person	with organization	oi ioari	<u> </u>	zation?	principal amount		dela	uit?	comm	ittee?			
			То	From			Yes	No	Yes	No	Yes	No	
(1)												-	
(2)												-	
(3)												_	
(4)												_	
(5)												-	
(6)												-	
(7)							_						
(8)			-						-			-	
(9)												<u> </u>	

## Part III Grants or Assistance Benefiting Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1) KENNEDY HOBBS	CHILD OF KRISTI	11,116.	INTERNSHIP	INTERNSHIP
(2)				
(3)				
_(4)				
_(5)				
_(6)				
_(7)				
_(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) (Rev. 12-2024)

SEE PART V FOR CONTINUATIONS

(10) Total

Schedule L (Form 990) (Rev. 12-2024) INC.			74-25874	16	Page 2
Part IV Business Transactions Inv	olving Interested Persons				
Complete if the organization answe	ered "Yes" on Form 990, Part IV, line 28a, 28	b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
(1)SHERI MESSER	SPOUSE OF JOHN MESS	27,737.	ERCOT EMPLO		Х
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)				1	
(9)				-	+
(10)					
Part V Supplemental Information					
Provide additional information for re	esponses to questions on Schedule L. See in	nstructions.			
agy i Dibm iii gbiyma ob lagiamiy	TO DEVELOPE THE PROPERTY OF THE COMME				
SCH L, PART III, GRANTS OR ASSISTANC	CE BENEFITTING INTERESTED PERSONS	<b>5</b> :			
(A) NAME OF PERSON: KENNEDY HOBBS (B) RELATIONSHIP BETWEEN INTERESTED	DEDCON AND ODCANTZAMION.				
· ·					
CHILD OF KRISTI HOBBS, VP, SYSTEM PI	LANNING AND WEATHERIZATION				
SCH L, PART IV, BUSINESS TRANSACTION	NS INVOLVING INTERESTED PERSONS.				
(A) NAME OF PERSON: SHERI MESSER	NO INVOLVING INTERNETED TERBORD.				
(B) RELATIONSHIP BETWEEN INTERESTED	PERSON AND ORGANIZATION:				
SPOUSE OF JOHN MESSER, DIRECTOR, MAR					
(D) DESCRIPTION OF TRANSACTION: ERCO					

## SCHEDULE O (Form 990)

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Name of the organization

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

ELECTRIC RELIABILITY COUNCIL OF TEXAS

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

74-2587416

FORM 990, PART I, LINE 1:

ELECTRIC RELIABILITY COUNCIL OF TEXAS INC. (ERCOT) LESSENS THE BURDENS

OF GOVERNMENT, SERVES THE PUBLIC INTEREST BY, AND FULFILLS ITS

STATUTORY OBLIGATION BY: (I) ENSURING OPEN ACCESS TO TRANSMISSION AND

DISTRIBUTION SYSTEMS; (II) MAINTAINING SYSTEM RELIABILITY AND

OPERATIONS; (III) ENABLING RETAIL CHOICE; (IV) OPERATING FAIR AND

COMPETITIVE WHOLESALE MARKETS; (V) MAINTAINING THE RENEWABLE ENERGY

CREDITS REGISTRY; AND (VI) PROVIDING LEADERSHIP AND INDEPENDENT

CREDITS REGISTRI; AND (VI) INOVIDING BEADERSHIT AND INDEFENDENT

EXPERTISE TO IMPROVE SYSTEM RELIABILITY AND MARKET EFFICIENCY. E

MANAGES THE FLOW OF ELECTRIC POWER TO MORE THAN 27 MILLION TEXAS

CUSTOMERS REPRESENTING ABOUT 90 PERCENT OF THE STATE'S ELECTRIC LOAD.

AS THE INDEPENDENT SYSTEM OPERATOR FOR THE REGION, ERCOT SCHEDULES

POWER ON AN ELECTRIC GRID THAT CONNECTS MORE THAN 54,100 MILES OF

TRANSMISSION LINES AND 1,250 GENERATION UNITS. ERCOT ALSO PERFORMS

FINANCIAL SETTLEMENT FOR THE COMPETITIVE WHOLESALE BULK-POWER MARKET

AND ADMINISTERS RETAIL SWITCHING FOR NEARLY 8 MILLION PREMISES IN

COMPETITIVE CHOICE AREAS.

FORM 990, PART VI, SECTION A, LINE 1A:

ERCOT IS GOVERNED BY A BOARD OF DIRECTORS COMPOSED OF 12 DIRECTORS (NINE

VOTING AND THREE NON-VOTING). EIGHT OF THE VOTING DIRECTORS ARE SELECTED BY

A STATUTORILY CREATED ERCOT BOARD SELECTION COMMITTEE AND MAY NOT HAVE

FIDUCIARY DUTY OR ASSETS IN THE ELECTRICITY MARKET FOR THE ERCOT REGION.

THE REMAINING VOTING DIRECTOR IS AN EX OFFICIO DIRECTOR, THE PUBLIC

COUNSEL. THE THREE NON-VOTING DIRECTORS ARE ALSO EX OFFICIO, THAT IS, TH

CHAIR OF THE PUBLIC UTILITY COMMISSION OF TEXAS, A SECOND COMMISSIONER OF

THE PUBLIC UTILITY COMMISSION OF TEXAS WHO ROTATES ANNUALLY, AND ERCOT'S

CHIEF EXECUTIVE OFFICER.

FORM 990, PART VI, SECTION A, LINE 6:

AS OF DECEMBER 31, 2024, ERCOT'S MEMBERSHIP INCLUDED 356 VOTING AND

NON-VOTING MEMBERS. ERCOT MEMBERS MAY BE CORPORATE MEMBERS. ASSOCIATE

MEMBERS, OR ADJUNCT MEMBERS. CORPORATE AND ASSOCIATE MEMBERS QUALIFY IN ONE

OF SEVEN SEGMENTS: COOPERATIVE; INDEPENDENT GENERATOR; INDEPENDENT POWER

MARKETER; INDEPENDENT RETAIL ELECTRIC PROVIDER; INVESTOR-OWNED UTILITY;

MUNICIPAL (I.E. A MUNICIPAL-OWNED UTILITY OR A RIVER AUTHORITY); OR

CONSUMER (WHICH HAS SUBSEGMENTS INCLUDING COMMERCIAL, INDUSTRIAL AND

RESIDENTIAL). AN ENTITY MAY BE APPROVED FOR ADJUNCT MEMBERSHIP BY THE BOARD

OF DIRECTORS IF SUCH ENTITY DOES NOT MEET THE DEFINITIONS AND REQUIREMENTS

TO JOIN AS A CORPORATE OR ASSOCIATE MEMBER. CORPORATE MEMBERS HAVE THE

RIGHT TO SELECT TECHNICAL ADVISORY COMMITTEE (TAC) AND TAC SUBCOMMITTEE

REPRESENTATIVES AND TO BE ELECTED OR APPOINTED TO TAC AND TAC

SUBCOMMITTEES. ASSOCIATE AND ADJUNCT MEMBERS DO NOT HAVE THE RIGHT TO

SELECT TAC AND TAC SUBCOMMITTEE REPRESENTATIVES. ASSOCIATE MEMBERS HAVE THE

RIGHT TO BE ELECTED OR APPOINTED TO TAC OR ANY SUBCOMMITTEE OF TAC. ADJUNCT

MEMBERS DO NOT HAVE THE RIGHT TO BE ELECTED OR APPOINTED TO TAC OR TAC

SUBCOMMITTEES BUT HAVE THE RIGHT TO VOTE AT THE PROTOCOL REVISION

SUBCOMMITTEE (PRS).

FORM 990, PART VI, SECTION A, LINE 7A:

EIGHT OF THE TWELVE DIRECTORS ARE APPOINTED BY THE ERCOT BOARD SELECTION

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

LHA 432211 01-15-25

Schedule O (Form 990) (Rev. 12-2024)

Schedule O (Form 990) 2024 Page 2

ELECTRIC RELIABILITY COUNCIL OF TEXAS. **Employer identification number** Name of the organization 74-2587416 COMMITTEE. THE ERCOT BOARD SELECTION COMMITTEE IS COMPRISED OF ONE MEMBER APPOINTED BY THE TEXAS GOVERNOR, ONE MEMBER APPOINTED BY THE TEXAS LIEUTENANT GOVERNOR, AND ONE MEMBER APPOINTED BY THE TEXAS SPEAKER OF THE HOUSE OF REPRESENTATIVES. THESE DIRECTORS MUST HAVE EXECUTIVE LEVEL EXPERIENCE IN ANY OF THE FOLLOWING PROFESSIONS: FINANCE, BUSINESS ENGINEERING (INCLUDING ELECTRICAL ENGINEERING), TRADING, RISK MANAGEMENT LAW, OR ELECTRIC MARKET DESIGN. THE REMAINING VOTING DIRECTOR IS THE EX OFFICIO PUBLIC COUNSEL DIRECTOR. THE THREE NON-VOTING DIRECTORS ARE ALSO EX OFFICIO DIRECTORS. THAT IS. CHAIR OF THE PUBLIC UTILITY COMMISSION OF TEXAS, A SECOND COMMISSIONER OF THE PUBLIC UTILITY COMMISSION OF TEXAS WHO ROTATES ANNUALLY. AND ERCOT'S CHIEF EXECUTIVE OFFICER. ALL TWELVE DIRECTORS MUST BE RESIDENTS OF THE STATE OF TEXAS.

FORM 990, PART VI, SECTION A, LINE 7B:

DECISIONS OF THE ERCOT BOARD ARE GENERALLY APPEALABLE TO THE PUBLIC UTILITY COMMISSION OF TEXAS. AN AGENCY OF THE STATE OF TEXAS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 2024 FORM 990 WAS PREPARED INITIALLY BY THE FINANCE DEPARTMENT OF
ERCOT. IT WAS REVIEWED BY ERCOT OFFICERS AS WELL AS INTERNAL LEGAL COUNSEL
AND SUBMITTED FOR REVIEW BY ERCOT'S INDEPENDENT AUDITORS. THE FORM 990 WAS
PROVIDED TO THE BOARD OF DIRECTORS IN ADVANCE OF AND FOR ITS CONSIDERATION
AND INPUT AT ITS MEETING ON JUNE 24, 2025. THE FINAL VERSION OF THE 2024
FORM 990, INCORPORATING THE COMMENTS OF ALL THE FOREGOING, WAS THEN FILED
WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH DIRECTOR ANNUALLY MUST EXECUTE AN ETHICS AGREEMENT FOR DIRECTORS, AND EACH EMPLOYEE ANNUALLY MUST ATTEND INTERNAL TRAINING SESSIONS AND EXECUTE AN EMPLOYEE ETHICS AGREEMENT. PURSUANT TO EACH ETHICS AGREEMENT, A SIGNATORY HAS AN AFFIRMATIVE DUTY TO DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICTS OF INTEREST OF THE SIGNATORY AND ALSO MUST DISCLOSE ALL PERSONAL RELATIONSHIPS WITH ERCOT VENDORS, INCLUDING BUSINESS OR DIRECT OR INDIRECT OWNERSHIP INTERESTS. ANY CONFLICT OF INTEREST ISSUE INVOLVING A DIRECTOR IS REFERRED TO THE ERCOT GENERAL COUNSEL WHO, IN CONSULTATION WITH THE BOARD CHAIR AND OUTSIDE LEGAL COUNSEL IF AND WHEN NECESSARY. MAKES A LEGAL DETERMINATION AS TO WHETHER A CONFLICT EXISTS AND, IF SO, A RECOMMENDATION AS TO HOW IT MAY BE RESOLVED. ANY CONFLICT AND ITS RESOLUTION ARE REPORTED TO THE FULL BOARD OF DIRECTORS AND TO THE HUMAN RESOURCES AND GOVERNANCE (HR&G) COMMITTEE OF THE BOARD, AS NEEDED. ANY OBJECTION TO THE RECOMMENDATION IS RESOLVED BY THE HR&G COMMITTEE OR THE FULL BOARD. ANY ERCOT EMPLOYEE CONFLICTS ARE EVALUATED BY ERCOT LEGAL STAFF, WHICH THEN MAKES A RECOMMENDATION TO RESOLVE THE CONFLICT OF INTEREST. IF ERCOT LEGAL STAFF RECOMMENDS A RESOLUTION THAT IS OBJECTIONABLE TO THE MANAGER/DIRECTOR/OFFICER OF THE CONFLICTED EMPLOYEE, THE LEGAL DECISION IS REFERRED TO THE CHIEF EXECUTIVE OFFICER AND ULTIMATELY TO THE BOARD'S HR&G COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 15:

IN DETERMINING COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER, ERCOT FOLLOWS

A PROCEDURE WHICH ENSURES I) COMPENSATION IS APPROVED IN ADVANCE BY THE

HR&G COMMITTEE OF THE BOARD OF DIRECTORS AND THE BOARD ITSELF, (II) THE

BOARD AND THE HR&G COMMITTEE OBTAIN AND RELY UPON APPROPRIATE MARKET DATA

FOR COMPARABILITY, AND (III) THE BOARD AND THE HR&G COMMITTEE DOCUMENT THE

COMPENSATION DETERMINATION. FURTHERMORE, THE PUBLIC UTILITY COMMISSION OF

TEXAS SUBSTANTIVE RULES RELATED TO ERCOT GOVERNANCE REQUIRE THAT ALL

Schedule O (Form 990) 2024

Schedule O (Form 990) 2024	Page 2
Name of the organization	Employer identification number 74-2587416
COMPENSATION TO BE PAID TO THE CHIEF EXECUTIVE OFFICER IS SUBJECT TO REVIEW	
AND APPROVAL BY THE PUBLIC UTILITY COMMISSION OF TEXAS. THE HR&G COMMITTEE	
RECEIVES COMPENSATION INFORMATION FROM FORMS 990 AND OTHER SOURCES DURING	
ITS ASSESSMENT OF ERCOT'S CEO COMPENSATION. ADDITIONALLY COMPENSATION	
SURVEYS/STUDIES ARE PERFORMED, AS NEEDED, TO PROVIDE INSIGHT INTO THE	
ELEMENTS OF COMPENSATION. THE HR&G COMMITTEE MAY ALSO REQUEST INFORMATION	
FROM INDEPENDENT COMPENSATION CONSULTANTS THE HR&G COMMITTEE SUBMITS	
COMPENSATION RECOMMENDATIONS TO THE BOARD FOR ITS APPROVAL BY ALL	
UNINTERESTED MEMBERS OF THE BOARD OF THE DIRECTORS (THAT IS, ALL BOARD	
MEMBERS EXCEPT THE CHIEF EXECUTIVE OFFICER, WHO IS REQUIRED TO ABSTAIN FROM	
SUCH VOTE). A REVIEW OF THE CHIEF EXECUTIVE OFFICER'S COMPENSATION IS	
PERFORMED ANNUALLY EXCEPT IN INSTANCES IN WHICH THE COMPENSATION IS	
PURSUANT TO PROVISIONS OF AN EMPLOYMENT AGREEMENT BETWEEN ERCOT AND THE	
CHIEF EXECUTIVE OFFICER FOR A TERM EXCEEDING A YEAR. SUCH AGREEMENTS MUST	
BE APPROVED BY THE BOARD OF DIRECTORS.	
IN DETERMINING COMPENSATION FOR OFFICERS, ERCOT FOLLOWS A PROCEDURE WHICH	
ENSURES THAT (I) COMPENSATION IS FULLY DISCLOSED IN ADVANCE TO THE HR&G	
COMMITTEE OF THE BOARD OF DIRECTORS, AND (II) THE HR&G COMMITTEE IS	
PROVIDED MARKET DATA FOR COMPARABILITY. THE CHIEF EXECUTIVE OFFICER INFORMS	
THE HR&G COMMITTEE OF PROPOSED OFFICER PAY AMOUNTS. FOR REVIEW OF ALL	
OFFICER AND KEY EMPLOYEE COMPENSATION, ERCOT USES PERFORMANCE AND MARKET	
DATA OBTAINED RELATING TO COMPARABLE COMPENSATION OF SIMILARLY QUALIFIED	
PERSONS IN COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS, INCLUDING	
COMPENSATION SURVEYS AND FORMS 990.	
FORM 990, PART VI, SECTION C, LINE 19:	
ERCOT'S GOVERNING DOCUMENTS, CODE OF CONDUCT, AND AUDITED FINANCIAL	
STATEMENTS ARE AVAILABLE TO THE PUBLIC THROUGH THE ERCOT WEBSITE	
(WWW.ERCOT.COM).	

### **SCHEDULE R** (Form 990)

(Rev. January 2025) Department of the Treasury Internal Revenue Service

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

ELECTRIC RELIABILITY COUNCIL OF TEXAS.

Open to Public Inspection

OMB No. 1545-0047

**Employer identification number** Name of the organization INC. 74-2587416 Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV. line 33. Part I (f) (a) (b) (c) (d) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) TEXAS ELECTRIC MARKET STABILIZATION FUNDING M, LLC., 8000 METROPOLIS DR (BUILDING E) SUITE 100, AUSTIN, TX 78744 SECURITIZATION BOND SERVICE DELAWARE 11 631 225 418,563,694, ERCOT TEXAS ELECTRIC MARKET STABILIZATION FUNDING N, LLC., 8000 METROPOLIS DR (BUILDING E) SUITE 100, AUSTIN, TX 78744 SECURITIZATION BOND SERVICE DELAWARE 100,192,115, 2,082,099,485, ERCOT Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year. (a) (b) (d) (e) (f) (c) (g) Section 512(b)(13) Name, address, and EIN Legal domicile (state or **Exempt Code** Public charity Direct controlling Primary activity controlled of related organization section status (if section entity foreign country) entity? 501(c)(3)) Yes No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) (Rev. 1-2025)

		0 1 1 20 1 1	"\' "	D + N/ II - O 4 1
Part III	Identification of Related Organizations Taxable as a Partnership.	Complete if the organization answered	"Yes" on Form 990,	Part IV, line 34, because it had one or more related
	organizations treated as a partnership during the tax year.			

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate itions?	(i) Code V-UBI amount in box 20 of Schedule	(j) General managir partner	(k) Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled tity?
		,						Yes	No

Part V	Transactions With Related Organizations.	Complete if the organization answered "Yes" on F	orm 990, Part IV, line 34, 35b, or 36.

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions w	vith one or more rel	ated organizations listed in	Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
	Gift, grant, or capital contribution to related organization(s)				1b		
С	Gift, grant, or capital contribution from related organization(s)				1c		
	Loans or loan guarantees to or for related organization(s)				1d		
	Loans or loan guarantees by related organization(s)				1e		
f	Dividends from related organization(s)				1f		
g	Sale of assets to related organization(s)				1g		
h	Purchase of assets from related organization(s)				1h		
i	Exchange of assets with related organization(s)				1i		
j	Lease of facilities, equipment, or other assets to related organization(s)				<b>1</b> j		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
ı	Performance of services or membership or fundraising solicitations for related organiz	( /			11		
	n Performance of services or membership or fundraising solicitations by related organizations				1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization	(s)			1n		
0	Sharing of paid employees with related organization(s)				10		
	Reimbursement paid to related organization(s) for expenses				<b>1</b> p		
q	Reimbursement paid by related organization(s) for expenses				1q		
					1r		
s	Other transfer of cash or property from related organization(s)				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who	must complete thi	s line, including covered rel	ationships and transaction thresholds.			
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount inv	olved		
4\							
1)							

(1)
(2)
(3)
(4)

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disprop tionat allocation	Code V-UBI amount in box 2 of Schedule K-	General managir partner Yes N	(k) Percentage ownership

chedule R	(Form 990) (Rev. 1-2025) INC.	74-2587416	Page
Part VII	(Form 990) (Rev. 1-2025) INC.  Supplemental Information		
	Provide additional information for responses to questions on Schedule R. See instructions.		
	Trovide additional information for responses to questions on ochequie 11. dee instructions.		