



PUBLIC

Item 6.1: Projects and Technology Update

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Senior Vice President and Chief
Digital Officer

Technology and Security Committee
Meeting

September 22, 2025

Purpose

- Periodic project updates and impact assessment due to Real-Time Co-optimization (RTC)

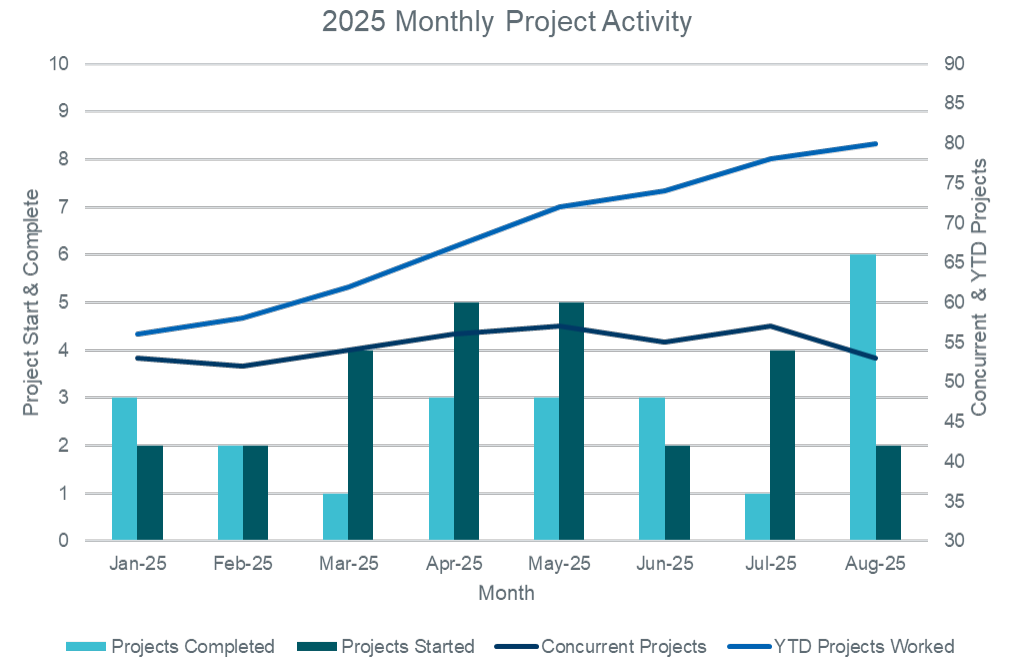
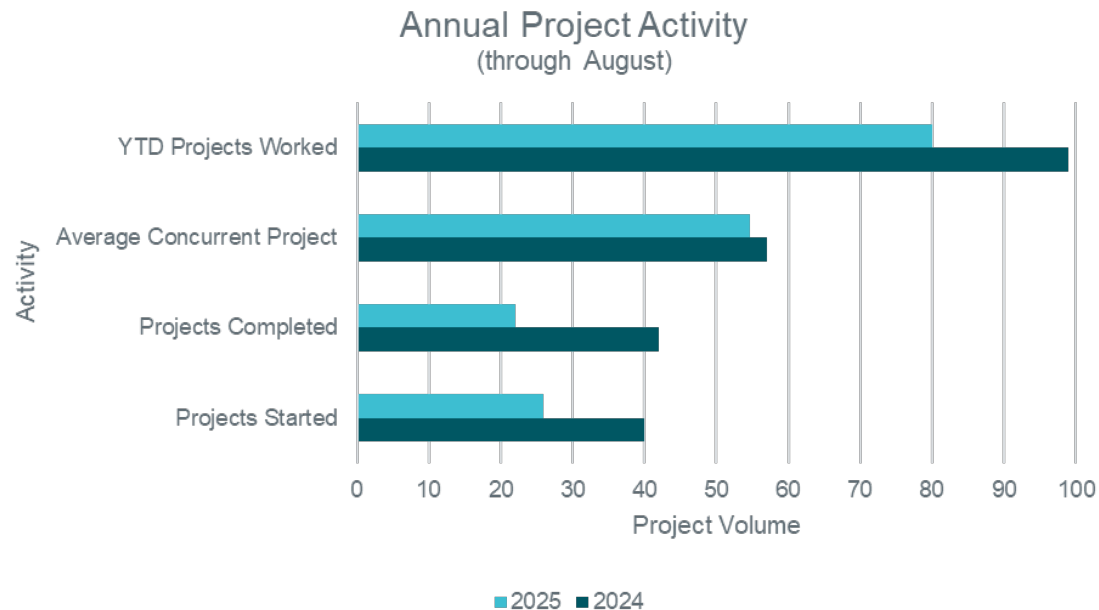
For Information Only

- No action is currently requested; for discussion only

Key Takeaways

- 2025 activity is steady, but trending slightly lower than 2024 due to RTC Plus Batteries (RTC+B)
- We have new records in project activity, mostly driven by RTC
- Continuing to maintain tech health and perform enhancements to our systems

2025 Project Activity

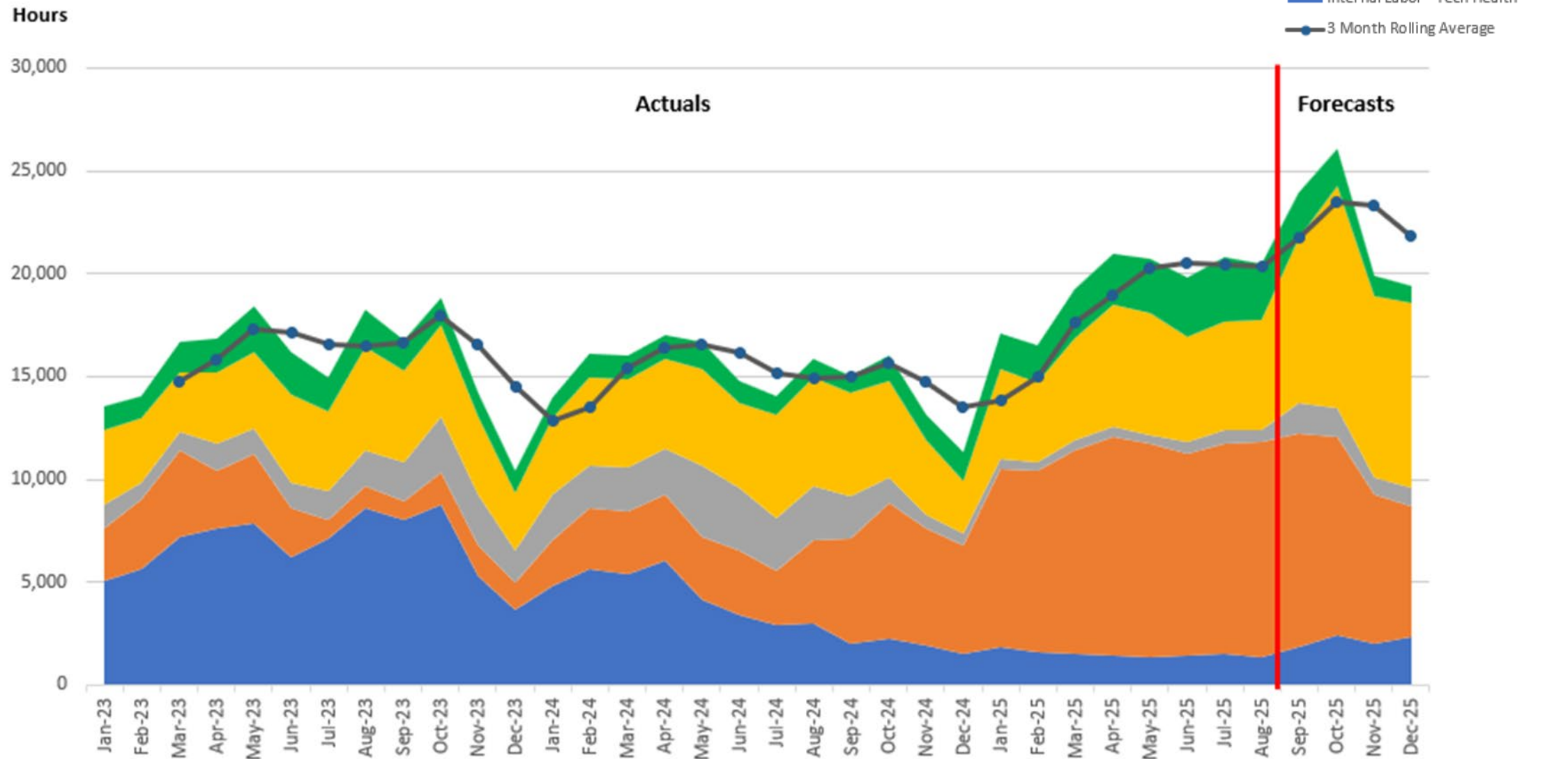


Key Takeaways:

- 2025 activity is steady, but trending slightly lower than 2024 due to RTC+B
- Closed the final DC5 Program project in August

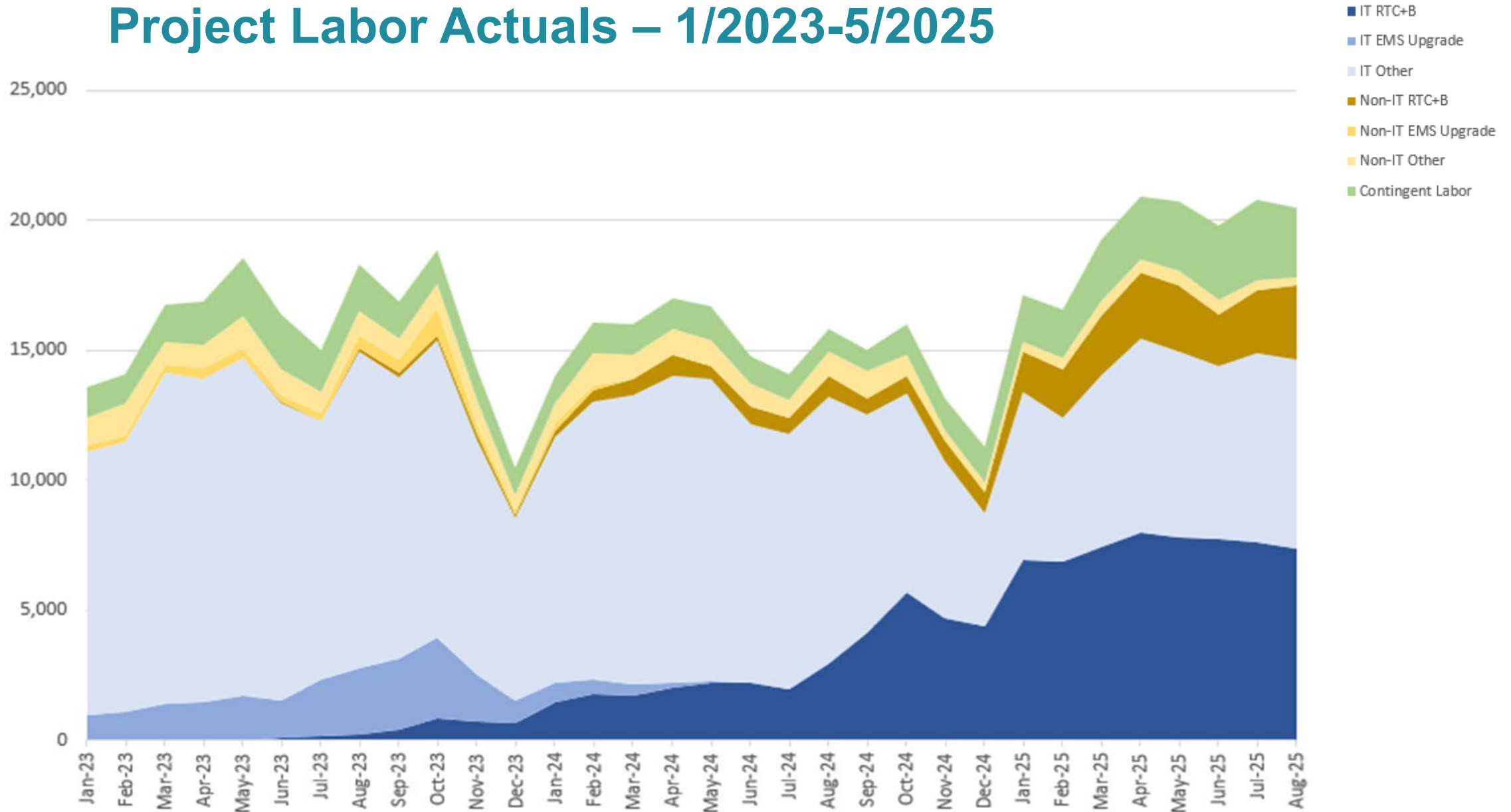


Project Labor Hours – 2023/2025



Key Takeaway: We have new records in project activity mostly driven by RTC

Project Labor Actuals – 1/2023-5/2025



Key Takeaway: Labor shift from IT to Business owners driven by RTC market trials

ERCOT Application Release this cycle

Release R9-R11 (September - November)

- RTC !

Key Takeaway: Focus has entirely shifted to RTC go-live for business impacting projects while continuing to maintain tech health

