

Item 6: CEO Update – REVISED

Pablo Vegas
President and Chief Executive Officer

Board of Directors Meeting

ERCOT Public February 28, 2023

Overview

Purpose

 This presentation recaps ERCOT's performance during recent weather events and highlights upcoming items of note

Voting Items / Requests

No action is requested of the Board; for discussion only

Key Takeaways

- Extreme weather events continue to test the electric grid, which achieved two new peaks in December.
 Weatherization, resource availability, and supportive ancillary services like firm fuel supply service, have enabled reliable operations
- External communications is continuing to progress with increased social media activity and new dashboards garnering positive public feedback
- ERCOT continues to prepare for phase 2 market redesign and is developing interim bridge alternatives for consideration
- Legislative session will be key in 2023 with top issues to include market redesign, large flexible loads, transmission planning, and cybersecurity



ERCOT's Performance during Recent Winter Weather

Snapshot	W.S. Elliott	W.S. Mara
Peak Demand	74,427 MWs (Dec 23, 2022)	65,632 MWs (Jan 31, 2023)
Available Generation at tightest time	80,817 MWs	75,984 MWs
Firm Fuel Deployed	948.5 MWs (1st time deployed)	757.5 MWs (2 nd time deployed)
Forecast	Low but ERCOT intentionally prepared for higher load	Load forecasts were within normal parameters
Storm Info	Came in faster and deeper than weather models forecast	Significant ice storm in the Central and Northeast portions of the ERCOT Region that caused localized outages

Key Takeaways: Events continue to highlight the need for more dispatchable generation resources which the Performance Credit Mechanism (PCM) is designed to incent. Implementation of phase 2 of weatherization standards is important.

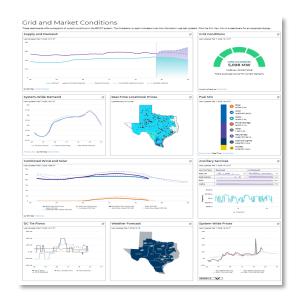


Communications – Website Dashboards & Social Media

Dashboards	W.S. Elliott	W.S. Mara	
Views	771,589	252,895	
Visitors	259,059	88,120	
Grid & Market Conditions	534,282	173,941	

W.S. Elliott	Views/Post Reach	Reactions/ Likes	Comments	Shares/ Retweets
Facebook	79,191	1,175	499	381
Twitter	537,400	1,720	386	462

W.S. Mara	Views/Post Reach	Reactions/ Likes		Shares/ Retweets
Facebook	58,843	462	159	205
Twitter	171,200	435	87	201

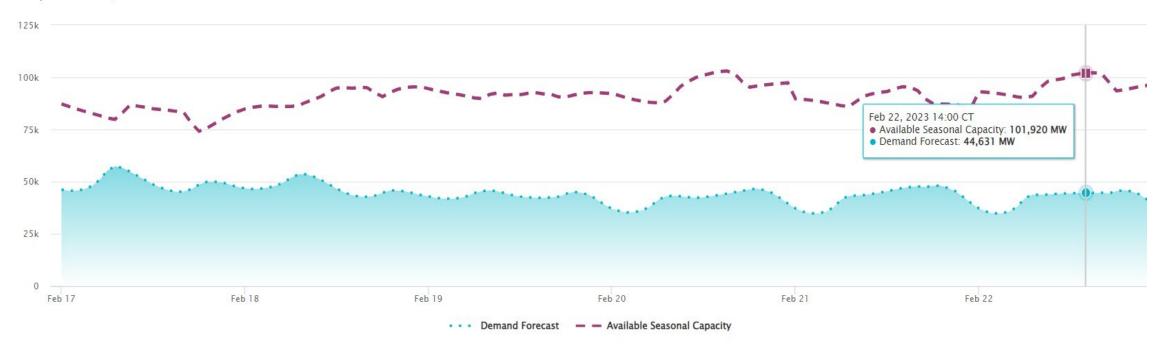






New 6-Day Supply and Demand Forecast Dashboard

Last Updated: Feb 16, 2023 09:20 CT



Current Day | 6-Day Forecast

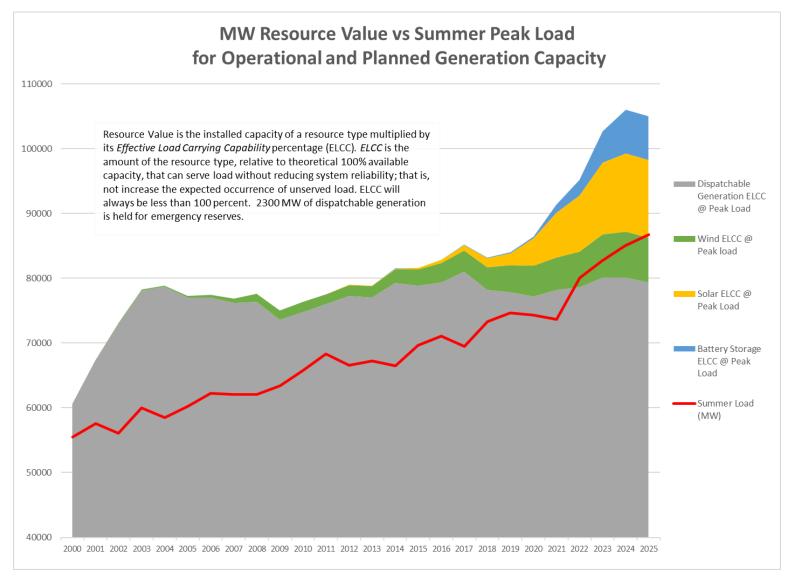


Performance Credit Mechanism (PCM)

- Preserves benefits of current Texas Energy and Ancillary Service markets
- Adds a new Reliability Market product to incentivize development and preservation of dispatchable generation
- Dispatchable generation that meets performance criteria during tightest grid periods throughout the year receives incentive payments. Load-Serving Entities' allocated costs based on load ratio share
- Estimated to increase total energy costs 2-3% on average (\$460 million/year)
- Initial estimate of 2-4 years to implement with a project cost of approximately \$2-4 million



Illustration of Long-Term Resource Adequacy Issue



Key Takeaways:

(2000-2008) more than 20,000 MW of net new dispatchable thermal generation added to ERCOT grid.

(2008-2022) only 1,500 MW of net new dispatchable thermal generation added.

More than 48,000 MW of net new solar and wind added during this same time period.



Performance Credit Mechanism (PCM) — What's Next?

- PCM approved by Public Utility Commission (PUC) January 26
- PCM is now with 88th Legislature
 - Senate B&C Committee discussed February 7 and February 16
- ERCOT is creating bridge solutions at PUC request
- R&M subcommittee engaged yesterday (February 27)
- Bridge proposals will be announced April 18 at ERCOT Board Meeting



Legislative Updates

- 88th Texas Legislature convened Jan. 10th and will adjourn May 24th
- ERCOT staff are attending legislative hearings on topics pertinent to our market and operations to act as a resource for legislators
- Topics impacting ERCOT:
 - Market Design
 - Large Flexible Loads
 - Distribution Level Data
 - Transmission Planning
 - Cybersecurity
- ERCOT staff will monitor legislation impacting ERCOT and act as a resource for legislative offices seeking information



Sunset Commission Report Recommendations

- Revisions to Board processes to allow ERCOT to restrict PUC Commissioners' presence at Executive Sessions; what constitutes an Executive Session; add additional PUC Commissioner as a non-voting member
- Require ERCOT to send a bi-annual Electric Industry report to the Legislature
- Direct ERCOT and PUC to reevaluate ERCOT's performance metrics and to create a public communications guidance document
- Direct ERCOT to include appropriate funding in its budget for qualified economicplanning staff
- Next milestone is for a Sunset bill to be filed. Complete Sunset Recommendations can be found at: https://www.ercot.com/about/sunsetreview



Employee Recognition – Operations & Communications

Thank you to the following employees for their work in supporting ERCOT through recent significant winter weather events!

OPERATIONS

Steven Andrews

Chris Azeredo

Scott Bagley

Douglas Bernhoft

Gus Bettge

Jeff Billo

Cody Blair

Jamaal Brown

Chad Bryant

Darrell Cyphers

Arden Dean

Kim Engram

Joseph Estrada

Jerry Gaddy

Freddy Garcia

Paul Gauntt

ERCOT Public

John Gay

Bobby Gray

Jonathon Grotefendt

Greg Guenther

Jimmy Hartmann

Nelson Avila Hernandez

Don Hill

Luis Hinojosa

Jimmy Kim

Shawn Klinglesmith

George Lopez

Bryan Luker

Vamsi Madam

Shauna Maynard

Benjie McKinley

Sam Morris

Tim Mortensen

Cody Mossburg

Malini Murugesan

Naveen Chandra Azad Naiki

George Niels

Stan Petrusky

Aaron Pugh

Julian Ramirez

Woody Rickerson

Zane Robison

Greg Schwierking

Ed Self

Francis Sirleaf Jr.

Mark Skipper

Wesley Watkins

Ryan Wells

Dan Woodfin

June Yanchak

Christopher Zwierlein

PUBLIC AFFAIRS

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Julie House

Amy Lofton

Olha Lyakhovets

Sam Mogerman

Mark Miner

Christy Penders

Priyanka Parthasarathy

Zach Tufenkjian

Ben Utley

Trudi Webster



Special Thanks to State Agencies

Thank you to the following state agencies who worked by ERCOT's side during recent weather events in ensuring the safety of all Texans.

- Public Utility Commission
- Railroad Commission of Texas
- Texas Department of Emergency Management
- Texas Energy Reliability Council



