EXTENDED TO NOVEMBER 15, 2022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A F	or the	2021 calendar year, or tax year beginning and	dending		
В	heck if	C Name of organization		D Employer identifi	cation number
	pplicable	ELECTRIC RELIABILITY COUNCIL OF TEXAS			
X	Addres change	is INC			
	Name change	Doing business as ERCOT		74-25874	16
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suit	e E Telephone numbe	r
	Final return/	8000 METROPOLIS DR (BUILDING E)	100	512-225-	7000
	termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	252,635,175.
	Ameno return	AUSIIN, IX /0/44		H(a) Is this a group re	eturn
	Application	F Name and address of principal officer: BRAD JONES		for subordinates	? Yes X No
	pendin	g SAME AS C ABOVE		H(b) Are all subordinates in	ncluded? Yes No
ΙT	ax-exe	empt status: \square 501(c)(3) $\boxed{\mathbf{X}}$ 501(c)($\boxed{4}$) \blacktriangleleft (insert no.) $\boxed{\square}$ 4947(a)(1)	or 52		list. See instructions
J۷	Vebsit	e: ► WWW.ERCOT.COM		H(c) Group exemption	
K F	orm of	organization: X Corporation Trust Association Other	L Yea		■ State of legal domicile: TX
Pa	rt I	Summary			-
	1	Briefly describe the organization's mission or most significant activities:			
Governance		SEE SCHEDULE O			
nar	2	Check this box if the organization discontinued its operations or dispo	sed of mor	e than 25% of its net as:	sets.
Ve		-		3	7
ဗ		Number of independent voting members of the governing body (Part VI, line 1b)			7
<u>م</u>		Total number of individuals employed in calendar year 2021 (Part V, line 2a)			859
itie		Total number of volunteers (estimate if necessary)			20
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			0.
ď		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.
		· ·		Prior Year	Current Year
•	8	Contributions and grants (Part VIII, line 1h)		0.	0.
nue		Program service revenue (Part VIII, line 2g)		238,451,207.	252,435,343.
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		4,298,273.	199,832.
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		242,749,480.	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		119,617,218.	123,829,378.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
per		Total fundraising expenses (Part IX, column (D), line 25)	0.		
Ě		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		113,033,717.	133,458,860.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		232,650,935.	257,288,238.
	19	Revenue less expenses. Subtract line 18 from line 12		10,098,545.	-4,653,063.
Net Assets or Fund Balances				Beginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)		1930199146.	3229605813.
ASS	21	Total liabilities (Part X, line 26)		1795075572.	3099131308.
Ret	22	Net assets or fund balances. Subtract line 21 from line 20		135,123,574.	130,474,505.
Pa	ırt II	Signature Block			
Unde	er pena	lties of perjury, I declare that I have examined this return, including accompanying schedule	es and stater	ments, and to the best of my	knowledge and belief, it is
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of w	hich prepare	er has any knowledge.	
Sigr	ı	Signature of officer		Date	
Her	е	SEAN TAYLOR, VP AND CFO			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Check Check	PTIN
Paid		TROY MARINE, CPA TROY MARINE, CP	A	11/08/22 self-employ	
Prep	arer	Firm's name ► BAKER TILLY US, LLP			39-0859910
Use	Only	Firm's address 777 E. WISCONSIN AVE., 32ND FLOO	OR		
		MILWAUKEE, WI 53202		Phone no. 41	4.777.5500
May	the IF	RS discuss this return with the preparer shown above? See instructions			X Yes No

Pa	Check if Schedule O contains a response or note to any line in this Part III
	<u> </u>
1	Briefly describe the organization's mission: WE CERVE MUE DURI TO BY ENGLIDING A RELIGIBLE ORDER. EFFECTENM FLECTION.
	WE SERVE THE PUBLIC BY ENSURING A RELIABLE GRID, EFFICIENT ELECTRICITY
	MARKETS, OPEN ACCESS AND RETAIL CHOICE.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 188,782,044. including grants of \$) (Revenue \$ 249,353,110.)
	ERCOT SUCCESSFULLY MANAGES THE FLOW OF ELECTRICITY TO APPROXIMATELY 26
	MILLION CUSTOMERS IN THE STATE OF TEXAS, WHICH INCLUDES THE MANAGEMENT
	OF FINANCIAL SETTLEMENT FOR THE COMPETITIVE WHOLESALE BULK-POWER MARKET
	AND THE ADMINISTRATION OF ELECTRIC PROVIDER ACCOUNT SWITCHING IN
	COMPETITIVE CHOICE AREAS.
4b	(Code:) (Expenses \$ 3,189,458. including grants of \$) (Revenue \$ 3,272,792.)
	ERCOT ACTS AS THE SERVICER AND ADMINISTRATOR FOR THE SUBCHAPTER M
	BONDS. UNDER THE ERCOT NODAL PROTOCOLS RELATING TO THE SUBCHAPTER M
	DEFAULT BALANCE SECURITIZATION, ERCOT BILLS MARKET PARTICIPANTS MONTHLY
	IN AMOUNTS SUFFICIENT TO PROVIDE PAYMENTS OF DEBT SERVICE AND OTHER
	REQUIRED AMOUNTS AND REMITS THOSE FUNDS TO THE TRUSTEE.
4c	(Code:) (Expenses \$
4d	Other program services (Describe on Schedule O.)
-	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ▶ 191,971,502.
	Form 990 (2021)

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INC

Part IV | Checklist of Required Schedules

74-2587416

Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2 Х Is the organization required to complete Schedule B, Schedule of Contributors? See instructions Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for Х public office? If "Yes," complete Schedule C, Part I 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or X similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes." complete Schedule D. Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete X 8 Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? Х If "Yes," complete Schedule D, Part IV 9 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments 10 Х or in quasi endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X, a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Х 11a Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total X assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Х Part X, line 16? If "Yes," complete Schedule D, Part IX 11d Х 11e e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes." complete Schedule D. Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete Schedule D, Parts XI and XII Х 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? Х 12b If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 X or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any 15 Х foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to X or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, 17 Х column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 18 X 18 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes." 19 complete Schedule G, Part III 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a **b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II

Form 990 (2021) INC
Part IV Checklist of Required Schedules (continued) 74-2587416 Page 4

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		37	
	Schedule J	23	X	
24a	31 1			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			v
	Schedule K. If "No," go to line 25a	24a		_X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С		040		
4	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
ZJa	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	254		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If</i> "Yes," <i>complete</i>			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			77
05	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	051		
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	26		
27	If "Yes," complete Schedule R, Part V, line 2	36		
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R. Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	-51		
55	Note: All Form 990 filers are required to complete Schedule O	38	х	
Par		1 00		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 275	5		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		

INC 74-2587416 Page 5 Statements Regarding Other IRS Filings and Tax Compliance Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 859 filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Х 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7с **d** If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7е 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12a If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? 15 If "Yes," see the instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any

activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?

If "Yes," complete Form 6069

ELECTRIC RELIABILITY COUNCIL OF TEXAS INC 74-2587416 Page 6 Form 990 (2021) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 7 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Х b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section C. Disclosure

exempt status with respect to such arrangements?

17	List the states with which a copy of this Form 990 is required to be filed ▶ NONE
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available
	for public inspection. Indicate how you made these available. Check all that apply.
	Own website Another's website X Upon request Other (explain on Schedule O)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial

statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records

taxable entity during the year?

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's

SEAN TAYLOR, VP AND CFO - 512-225-7000 8000 METROPOLIS DR (BUILDING E), 100, AUSTIN, TX 78744 X

16a

16b

INC 74-2587416

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Form 990 (2021) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization no	or any related	orga	niza	tion	con	npen	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)	(C)				(D)	(E)	(F)		
Name and title	Average	(do		Posi			200	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	eck more than one s person is both an l a director/trustee)			compensation	compensation	amount of
	week		cer an	d a di	irecto	r/trus I	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	e e			ated		organization	(W-2/1099-MISC/	from the
	related	ıstee	truste		e e	bens		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ual tri	ional		ploye	t com	١.	1099-NEC)		and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			Organizations
(1) JEYANT TAMBY	40.00	=	=	0	×	Ξæ	F			
SR. VP AND CAO				Х				484,335.	0.	67,979.
(2) CHAD SEELY	40.00							·		,
SR. VP, GENERAL COUNSEL &				Х				459,946.	0.	72,023.
(3) JAYAPAL PARAKKUTH	40.00									
VP & CIO				Х				382,615.	0.	73,523.
(4) SEAN TAYLOR	40.00									
VP & CFO				Х				384,737.	0.	66,852.
(5) DWAYNE RICKERSON	40.00									
VP, GRID PLANNING & OPERAT				Х				379,453.	0.	71,263.
(6) KENAN OGELMAN	40.00							201 202		50 206
VP, COMMERCIAL OPERATIONS	40.00			Х				381,208.	0.	52,326.
(7) WILLIAM MAGNESS	40.00							275 007	0	F7 010
BOARD MEMBER, PRESIDENT AN	40.00	X		Х				375,827.	0.	57,012.
(8) MARA SPAK	40.00			37				276 204	0	F0 0C0
VP, HUMAN RESOURCES	40.00			Х				376,304.	0.	50,860.
(9) SALLIE BETTY DAY	40.00			37				242 767	0	67 707
VP, GOVERNANCE, RISK & COM	40.00			X				342,767.	0.	67,797.
(10) BRAD JONES	40.00			37				221 544	0	F0 FC0
BOARD MEMBER, INTERIM PRESIDENT AND	40.00			X				331,544.	0.	52,568.
(11) KRISTI HOBBS	40.00			37				272 700	0	60 422
VP, CORPORATE STRATEGY & PUC RELATIO	40.00			Х				273,790.	0.	68,433.
(12) DAN WOODFIN SR. DIRECTOR, SYSTEM OPERA	40.00	-				x		271 146	0.	64 721
(13) NATHAN BIGBEE	40.00					^		271,146.	0.	64,721.
ASST. GENERAL COUNSEL, REG	40.00	•				X		263,849.	0.	70,720.
(14) BRYAN HANLEY	40.00							203,043.	0.	70,720.
DIRECTOR, IT INFRASTRUCTUR	40.00	•				x		258,056.	0.	67,629.
(15) JULIANA MOREHEAD	40.00							230,030.	0.	07,023.
ASSISTANT GENERAL COUNSEL, REGULATOR	40.00	•				x		242,773.	0.	70,829.
(16) MARK RUANE	40.00							212/1131		7070231
DIRECTOR, SETTLEMENTS RETA		1			Х			253,728.	0.	50,414.
(17) JOHN MESSER	40.00							,		
DIRECTOR, IT APPLICATION D		1			х			220,141.	0.	62,114.
						•		•		Form 990 (2021)

132007 12-09-21 Form **990** (2021)

Form 990 (2021) INC									74-2587	<u>416</u>	P	age 8
Part VII Section A. Officers, Directors, Trus		oloy	ees,			ghes	t Co	ompensated Employee	s (continued)			
(A)	(B)				C)			(D)	(E)		(F)	
Name and title	Average hours per week	do not check more than one box, unless person is both an					n an	Reportable compensation from	Reportable compensation from related	am	timate nount other	of
	(list any hours for related organizations below line)	Individual trustee or director	In stit utional tru stee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	fro orga and	pensa om th anizat d relat unizati	ne tion ted
(18) AMANDA BAULD	40.00											
SR. DIRECTOR, PROJECT MANAGEMENT						X		237,299.	0.	34	<u>4,6</u>	35.
(19) THERESA GAGE	40.00											
VP, EXTERNAL AFFAIRS & COR				Х				202,893.	0.	34	<u>4,4</u>	76.
(20) JONATHAN LEVINE	40.00											
ASST. GENERAL COUNSEL AND ASST. CORP				Х				181,309.	0.	44	<u>4,4</u>	23.
(21) VICKIE LEADY	40.00											
ASST. GENERAL COUNSEL AND ASST. CORP				Х				179,152.	0.	43	<u>3,1</u>	45.
(22) SALLY TALBERG	30.00											
BOARD MEMBER		Х						16,633.	0.			0.
(23) PETER CRAMTON	5.00											
BOARD MEMBER		Х						15,750.	0.			0.
(24) TERRY BULGER	12.00											
BOARD MEMBER		Х						15,433.	0.			0.
(25) RAYMOND HEPPER	4.00											
BOARD MEMBER		Х						15,433.	0.			0.
(26) CARLOS AGUILAR	10.00											
BOARD MEMBER		Х						7,250.	0.			0.
1b Subtotal							ightharpoons	6,553,371.	0.	124	<u> 437</u>	42.
c Total from continuation sheets to Part VI	I, Section A						ightharpoons	7,563.	0.			0.
d Total (add lines 1b and 1c)							<u> </u>	6,560,934.	0.	124	<u> 437</u>	42.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	ceived more than \$100,	000 of reportable			528
compensation from the organization											Yes	No
.		-									res	NO
3 Did the organization list any former officer	•		•	-	•	•	•		•			v
line 1a? If "Yes," complete Schedule J for s										3		X
4 For any individual listed on line 1a, is the su	ım of reportabl	e co	mpe	ensa	tion	and	oth	er compensation from the	he organization			

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

(A) Name and business address	(B)	(C)
Name and business address	Description of services	Compensation
NEXTSOURCE, INC., 1040 AVE OF THE AMERICAS		
24TH FL, NEW YORK, NY 10018	CONTINGENT WORKFORCE	8,827,226.
GRID SOLUTIONS, LLC.		
PO BOX 88808, CHICAGO, IL 60695-1808	IT CONSULTING	3,911,014.
POTOMAC ECONOMICS, LTD, 9990 FAIRFAX BLVD	INDEPENDENT MARKET	
STE. 560, FAIRFAX, VA 22030	MONITOR	3,710,837.
HITACHI ENERGY USA,		
901 MAIN CAMPUS DR, RALEIGH, NC 27606	IT CONSULTING	3,373,218.
WINSTEAD PC, 2728 N. HARWOOD ST, STE 500,,		
DALLAS, TX 75201	LEGAL SERVICES	2,482,121.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization 43		

Х

Form 990 INC 74-2587416

Form 990 INC										7416
Part VII Section A. Officers, Directors, Ti	ustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(c	heck	all ·	that	app	ly)	compensation	compensation	amount of
	per					au au		from	from related	other compensation
	week (list any	tor				Highest compensated employee		the organization	organizations (W-2/1099-MISC)	from the
	hours for	Individual trustee or director				ma pa		(W-2/1099-MISC)	(** 27 1000 141100)	organization
	related	tee or	ıstee			ensate		(** =* ********************************		and related
	organizations	trus	Institutional trustee		Key employee	ed mo				organizations
	below	vidua	itutio	cer	empl	hest c	Former			
	line)	lpul	Inst	Officer	Key	Hig	Fon			
(27) WILLIAM FLORES	10.00									
BOARD MEMBER		Х						3,938.	0.	0.
(28) ZIN SMATI	25.00									
BOARD MEMBER		Х						3,625.	0.	0.
(29) VANESSA ANESETTI-PARRA	4.00									
BOARD MEMBER		Х						0.	0.	0.
(30) JIM BROWN	4.00									
BOARD MEMBER		Х						0.	0.	0.
(31) KEVIN BUNCH	4.00									
BOARD MEMBER		Х						0.	0.	0.
(32) ROB CANTRELL	4.00									
BOARD MEMBER		Х						0.	0.	0.
(33) MARK CARPENTER	4.00									
BOARD MEMBER		Х						0.	0.	0.
(34) LORI COBOS	4.00									
BOARD MEMBER		Х						0.	0.	0.
(35) ARTHUR D'ANDREA	4.00									
BOARD MEMBER		Х						0.	0.	0 .
(36) CHRIS EKOH	16.00									
BOARD MEMBER		Х						0.	0.	0.
(37) KEITH EMERY	15.00									
BOARD MEMBER		X						0.	0.	0.
(38) NICK FEHRENBACH	4.00									
BOARD MEMBER		X						0.	0.	0.
(39) ROBERT FLEXON	1.00									
BOARD MEMBER		X						0.	0.	0.
(40) PAUL FOSTER	4.00									
BOARD MEMBER		Х						0.	0.	0.
(41) KEVIN GRESHAM	4.00									
BOARD MEMBER		Х						0.	0.	0.
(42) TOM HANCOCK	4.00									
BOARD MEMBER		X						0.	0.	0.
(43) SAM HARPER	8.00									
BOARD MEMBER		X						0.	0.	0.
(44) BOB KAHN	4.00									
BOARD MEMBER		Х	L		L	L		0.	0.	0.
(45) CLIFTON KARNEI	1.00									
BOARD MEMBER		Х						0.	0.	0 .
(46) MIKE KEZAR	4.00									
BOARD MEMBER		Х						0.	0.	0.
	•	•			-		_	-		

Form 990 INC 74-2587416

Form 990 INC									74-258	/410
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(c	heck	all t	hat	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	L				эуее		the	organizations	compensation
	(list any	recto				empl		organization	(W-2/1099-MISC)	from the
	hours for	ordi	99			sated		(W-2/1099-MISC)		organization
	related organizations	ustee	trust		ee ee	npen				and related organizations
	below	dual tr	tiona		nploy	stcor	_			Organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(47) PETER LAKE	4.00									
BOARD MEMBER		Х						0.	0.	0.
(48) GLEN LYONS	4.00									
BOARD MEMBER		Х						0.	0.	0.
(49) SHANNON MCCLENDON	4.00									
BOARD MEMBER		Х						0.	0.	0.
(50) ELAINE MENDOZA	3.00			$ \ \ $						
BOARD MEMBER		Х						0.	0.	0.
(51) RANDAL MILLER	4.00									
BOARD MEMBER		Х						0.	0.	0.
(52) JULIE PARSLEY	3.50	1							_	_
BOARD MEMBER		Х						0.	0.	0.
(53) JENNIFER RICHIE	0.50								_	_
BOARD MEMBER	1	Х	_	\sqcup				0.	0.	0.
(54) EDWARD ROSS	4.00	<u></u>								_
BOARD MEMBER	4 00	Х	_	$\vdash \vdash$	\dashv			0.	0.	0.
(55) JACQUELINE SARGENT	4.00								_	_
BOARD MEMBER	1 1 1 1	Х	<u> </u>	$\vdash \vdash$	_			0.	0.	0.
(56) STEVEN SCHLEIMER	1.00								_	_
BOARD MEMBER	1 00	Х	_	$\vdash \vdash$	-			0.	0.	0.
(57) WADE SMITH	4.00								_	^
BOARD MEMBER	1 2 22	Х	_	$\vdash \vdash$				0.	0.	0.
(58) JOHN SWAINSON	3.00	ļ.,							_	_
BOARD MEMBER	2 00	Х	_	$\vdash \vdash$	_			0.	0.	0.
(59) JUDITH TALAVERA	2.00	. .							_	_
BOARD MEMBER	2 50	Х	\vdash	\vdash	_			0.	0.	0.
(60) IAN TAYLOR	2.50	х						0.	0.	^
BOARD MEMBER (61) DEANN WALKER	1 00	Δ	\vdash	\vdash	\dashv			U •	U.	0.
BOARD MEMBER	4.00	х						0.	0.	_
DOARD MEMDER		Λ	\vdash	$\vdash \vdash$	\dashv			"	U •	0.
		1								
		1								
				H						
		1								
					\neg					
		1								
			L							
									_	
Total to Part VII, Section A, line 1c	<u></u>	<u></u>	<u></u> .	<u></u> .		<u></u> .		7,563.		

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Form 990 (2021) INC
Part VIII Statement of Revenue INC 74-2587416

			Check if Schedule O co	ontain	s a res	ponse (or note to any lin	e in this Part VIII			
								(A)	(B)	(C)	(D) Revenue excluded
								Total revenue	Related or exempt function revenue	Unrelated business revenue	from tax under
									10.110.110.1110.110.110.1	240111000101140	sections 512 - 514
t t	1	а	Federated campaigns		1a	1					
Contributions, Gifts, Grants and Other Similar Amounts		b	Membership dues		1k	<u>, </u>					
F,G		С	Fundraising events		10	;					
a ii		d	Related organizations		10	ı					
s, (mil		е	Government grants (contrib	oution	s) 1 6	,					
r Si		f	All other contributions, gifts, g	rants,	and						
the the			similar amounts not included a	bove	1f						
d d		g	Noncash contributions included in lin	nes 1a-1	1f 1 ç	\$					
a S		h	Total. Add lines 1a-1f				>				
							Business Code				
ġ.	2	а	ELECTRIC RELIABILITY	PROG	GRAM S	ERV	221000	209831999.	209831999.		
ē Š		b	MUNICIPAL SERVICE PRO	OGRAM	M REVE	NUE	221000	38,943,912.	38943912.		
S Ž		С	BOND SERVICING & ADMI	INSTF	RATION	<u> </u>	221000	3,272,792.	3,272,792.		
am		d	MEMBERSHIP DUES				221000	386,640.	386,640.		
Program Service Revenue		е									
ሷ		f	All other program service re	evenu	е						
		g	Total. Add lines 2a-2f				>	252435343.			
	3		Investment income (including	ng div	/idends	, intere	st, and				
			other similar amounts)				>	199,832.	190,559.		9,273.
	4		Income from investment of	tax-ex	xempt	ond p	roceeds				
	5		Royalties								
					(i) R	eal	(ii) Personal				
	6	а	Gross rents	6a							
		b	Less: rental expenses	6b							
		С	Rental income or (loss)	6с							
		d	Net rental income or (loss)_								
	7	а	Gross amount from sales of		(i) Secu	rities	(ii) Other				
			assets other than inventory	7a							
		b	Less: cost or other basis								
e				7b							
ther Revenue		С	Gain or (loss)	7с							
Be		d	Net gain or (loss)			<u></u>					
her	8	а	Gross income from fundraising	g event	ts (not						
₽			including \$		of						
			contributions reported on li	ne 1c). See						
			Part IV, line 18								
			Less: direct expenses								
			Net income or (loss) from fu								
	9	а	Gross income from gaming								
			Part IV, line 19								
		b	Less: direct expenses			. 9b					
			Net income or (loss) from g			ies	>				
	10	а	Gross sales of inventory, le	ss ret	urns						
			and allowances								
		b	Less: cost of goods sold .			. 10b	ol .				
		С	Net income or (loss) from sa	ales o	f inven	tory	······				
ဖွ							Business Code				
e e	11	а									
lant		b									
Miscellaneous Revenue		С									
Mis			All other revenue								
			Total. Add lines 11a-11d								
	12		Total revenue. See instruction	ıs				252635175.	252625902.	0.	9,273.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Secti	on 501(c)(3) and 501(c)(4) organizations must comp			ripiete column (A).	
	Check if Schedule O contains a respon		(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	6,223,020.	2,337,348.	3,885,672.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	86,179,642.	72,838,890.	13,340,752.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)		11,304,069.		
9	Other employee benefits	11,063,996.	9,240,244.	1,823,752.	
10	Payroll taxes	7,221,325.	6,076,513.	1,144,812.	
11	Fees for services (nonemployees):				
а	Management				
b	Legal	7,291,158.		7,291,158.	
С	Accounting	260,438.	129,500.	130,938.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	19,301,662.	15,045,872.	4,255,790.	
12	Advertising and promotion				
13	Office expenses	931,437.		246,287.	
14	Information technology	5,256,728.	5,111,164.	145,564.	
15	Royalties				
16	Occupancy	4,826,321.		4,136,406.	
17	Travel	193,667.	109,538.	84,129.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials \dots				
19	Conferences, conventions, and meetings	392,048.		243,844.	
20	Interest	4,460,053.	3,189,458.	1,270,595.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	27,901,556.		4,806,500.	
23	Insurance	6,907,477.	6,907,477.		
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	22 24 - 12	20 500	605 110	
а	HARDWARE AND SOFTWARE E	33,366,743.	32,729,294.	637,449.	
b	RELIABILITY ORGANIZATIO	19,540,966.	0 004 005	19,540,966.	
С	DUES AND SUBSCRIPTIONS	2,753,438.		422,052.	
d	ALL OTHER EXPENSES	75,168.	2,424.	72,744.	
е	All other expenses	057 000 000	101 001 500	CE 216 526	
25	•	257,288,238.	<u> 191,971,502.</u>	65,316,736.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2021)

INC

74-2587416 Page **11**

ı aı	τX	Balance Sneet					
		Check if Schedule O contains a response or note	to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			5,347,037.	1	36,722,171.
	2	Savings and temporary cash investments			1752513438.	2	2198505584.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			7,630,031.	4	28,106,188.
	5	Loans and other receivables from any current or for					
		trustee, key employee, creator or founder, substar					
		controlled entity or family member of any of these	perso	ons		5	
	6	Loans and other receivables from other disqualifie	d per				
		under section 4958(f)(1)), and persons described in		6			
Ś	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Ä	9				26,787,903.	9	25,381,963.
	10a	Land, buildings, and equipment: cost or other					
			10a				
	b	Less: accumulated depreciation	10b	861,800,948.	136,878,555.	10c	155,841,446.
	11	Investments - publicly traded securities		11			
	12	Investments - other securities. See Part IV, line 11		12			
	13	Investments - program-related. See Part IV, line 11		13			
	14	Intangible assets	1 212 122	14			
	15	Other assets. See Part IV, line 11			1,042,182.	15	785,048,461.
	16	Total assets. Add lines 1 through 15 (must equal			1930199146.	16	3229605813.
	17	Accounts payable and accrued expenses			16,345,558.	17	26,699,467.
	18	Grants payable	F 044 0F7	18	C F22 F40		
	19	Deferred revenue			5,844,857.	19	6,533,540.
	20	Tax-exempt bond liabilities			1066430329.	20	1075470001
	21	Escrow or custodial account liability. Complete Pa			1000430329.	21	1075478021.
ies	22	Loans and other payables to any current or former					
oilit		trustee, key employee, creator or founder, substan				00	
Liabilities	00	controlled entity or family member of any of these			46,826,906.	22	840,945,331.
	23 24	Secured mortgages and notes payable to unrelated Unsecured notes and loans payable to unrelated to			40,020,900.	23	040,943,331.
	2 4 25	Other liabilities (including federal income tax, paya				24	
	23	parties, and other liabilities not included on lines 1					
		of Schedule D	-	·	659,627,922.	25	1149474949.
	26				1795075572.	26	3099131308.
	20	Organizations that follow FASB ASC 958, check		x ► X	27930733721	20	30332323001
es		and complete lines 27, 28, 32, and 33.					
anc	27	• • • •		135,123,574.	27	130,474,505.	
Bala	28	Net assets with donor restrictions		28			
pu		Organizations that do not follow FASB ASC 958					
Fu		and complete lines 29 through 33.					
s or	29	Capital stock or trust principal, or current funds				29	
sets	30	Paid-in or capital surplus, or land, building, or equi				30	
As	31	Retained earnings, endowment, accumulated inco				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			135,123,574.	32	130,474,505.
	33	Total liabilities and net assets/fund balances			1930199146.	33	3229605813.

Form **990** (2021)

ELECTRIC RELIABILITY COUNCIL OF TEXAS 74-2587416 Page **12** INC Form 990 (2021) Part XI Reconciliation of Net Assets X Check if Schedule O contains a response or note to any line in this Part XI 252,635,175. Total revenue (must equal Part VIII, column (A), line 12) 1 Total expenses (must equal Part IX, column (A), line 25) 257,288,238. 2 2 -4,653,063. Revenue less expenses. Subtract line 2 from line 1 3 135,123,574. Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 4 Net unrealized gains (losses) on investments 5 5 Donated services and use of facilities 6 6 7 7 Investment expenses 8 Prior period adjustments 8 Other changes in net assets or fund balances (explain on Schedule O) 3,994. 9 9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, 10 130,474,505. column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII

			169	NO
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a			
	separate basis, consolidated basis, or both:			
	Separate basis Consolidated basis Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis,			
	consolidated basis, or both:			
	Separate basis X Consolidated basis Both consolidated and separate basis			
С	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:			
	review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit			
	Act and OMB Circular A-133?	3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		
		Form	990 (2021)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

ELECTRIC RELIABILITY COUNCIL OF TEXAS Name of the organization INC

Employer identification number 74-2587416

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		iiiiiai i uiius	or Accounts. Complete if the	
		(a) Donor advised	d funds	(b) Funds and other accounts	
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v	writing that the assets hel	ld in donor advise	ed funds	
	are the organization's property, subject to the organization's	exclusive legal control?		Yes	No
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that gra	nt funds can be u	used only	
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any	y other purpose o	conferring	
	impermissible private benefit?				No
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes	s" on Form 990, F	Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).			
	Preservation of land for public use (for example, recreat	tion or education)	Preservation of	a historically important land area	
	Protection of natural habitat		Preservation of	a certified historic structure	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribu	ition in the form o		
	day of the tax year.			Held at the End of the Tax	Year
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easements			2b	
С	Number of conservation easements on a certified historic stru	ucture included in (a)		2c	
d	Number of conservation easements included in (c) acquired a	,			
	listed in the National Register			2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or to	erminated by the	organization during the tax	
	year ▶				
4	Number of states where property subject to conservation eas	ement is located			
5	Does the organization have a written policy regarding the peri	iodic monitoring, inspecti	ion, handling of		
	violations, and enforcement of the conservation easements it	holds?		Yes	No
6	Staff and volunteer hours devoted to monitoring, inspecting, I	handling of violations, an	d enforcing cons	ervation easements during the year	
	—				
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enf	orcing conservat	ion easements during the year	
	> \$				
8	Does each conservation easement reported on line 2(d) above				,
	and section 170(h)(4)(B)(ii)?				No
9	In Part XIII, describe how the organization reports conservation	on easements in its reven	ue and expense	statement and	
	balance sheet, and include, if applicable, the text of the footn	ote to the organization's	financial stateme	ents that describes the	
Da	organization's accounting for conservation easements.	Aut Historiaal Tus		han Oineilan Aasada	
Pa	ct III Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form		asures, or Oti	ner Similar Assets.	
10			unua atatamant ar	ad halanaa ahaat warka	
ıa	If the organization elected, as permitted under FASB ASC 958				
	of art, historical treasures, or other similar assets held for pub			•	
L	service, provide in Part XIII the text of the footnote to its finan				
b	If the organization elected, as permitted under FASB ASC 958	•			
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in iurth	erance of public service,	
	provide the following amounts relating to these items:			• •	
	(i) Revenue included on Form 990, Part VIII, line 1				
•	(ii) Assets included in Form 990, Part X				
2	If the organization received or held works of art, historical trea	,		gain, provide	
_	the following amounts required to be reported under FASB AS			Δ.	
a	Revenue included on Form 990, Part VIII, line 1				
h					

Sche	edule D (Form 990) 2021 INC							74-25	87416	Pag	ge 2
Par	rt III Organizations Maintaining C	collections of Ar	t, Hist	orical Tre	asures, o	r Other	Similar	Assets	(contin	ued)	
3	Using the organization's acquisition, accessi	on, and other record	s, checl	k any of the f	ollowing tha	t make sigi	nificant u	se of its			
	collection items (check all that apply):										
а	Public exhibition	C	i 🖳	Loan or excl	hange progr	am					
b	Scholarly research	6	,	Other							
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explain	n how th	ney further th	e organizatio	on's exemp	ot purpos	e in Part	XIII.		
5	During the year, did the organization solicit o	r receive donations	of art, hi	storical treas	sures, or oth	er similar a	ssets		_		
	to be sold to raise funds rather than to be ma				lection?				Yes		No
Par	rt IV Escrow and Custodial Arran		ete if the	e organizatio	n answered	"Yes" on F	orm 990	, Part IV,	line 9, or		
	reported an amount on Form 990, Pa	•									
1a	Is the organization an agent, trustee, custodi	ian or other intermed	liary for	contributions	or other as	sets not in	cluded		_		
	on Form 990, Part X?							<u> </u>	Yes	X	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing	table:							
									Amount		
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						1f				
2 a	Did the organization include an amount on Fe	orm 990, Part X, line	21, for	escrow or cu	stodial acco	unt liability	/?	LX	Yes		No
	If "Yes," explain the arrangement in Part XIII.									X	
Par	rt V Endowment Funds. Complete i	T -							T		
		(a) Current year	(b) F	Prior year	(c) Two yea	rs back (c	d) Three y	ears back	(e) Four	years b	ack_
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curr	•	e (line 1	g, column (a)) held as:						
а	Board designated or quasi-endowment		%								
b	Permanent endowment	%									
С		<u></u> %									
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
3a	Are there endowment funds not in the posse	ession of the organiza	ation tha	at are held an	id administe	red for the	organiza	tion	Г	v l	<u> </u>
	by:									Yes	No_
	(i) Unrelated organizations								3a(i)	-	
_	(ii) Related organizations								3a(ii)		
	If "Yes" on line 3a(ii), are the related organiza								3b		
Dar	Describe in Part XIII the intended uses of the rt VI Land, Buildings, and Equipm		wment 1	funds.							
Fai	Complete if the organization answere) Dort I	/ line 11e C	aa Farm 000	N Dort V III	. 10				
	· · · · · · · · · · · · · · · · · · ·	1		Ť		i i					
	Description of property	(a) Cost or o		(b) Cost			cumulate	d	(d) Book	value	
	Lord	basis (investr	nent)	basis (,	uepr	eciation		0.45	, 00	
_	Land	***		100,32	<u>7,096.</u> 7,667	47,1	30 60) 2 _	3,188	09	
b	Buildings			Q 17	1,457.				J, 100		
_	Leasehold improvements			122,61			$\frac{71,45}{60,40}$		6,252		<u>0.</u>
d	Equipment			785,58					$\frac{6,252}{5,453}$		
	Other Add lines 1a through 1e (Column (d) must a		V1			U 9 U , I	∆ J , ' ±()3. <u>9</u> ▶ 15			

Schedule D (Form 990) 2021

	LIABILITY COU		2507/16 - 2
Schedule D (Form 990) 2021 INC Part VII Investments - Other Securities.		/4	-2587416 Page 3
Complete if the organization answered "Yes"	on Form 990 Part IV line	11h See Form 990 Part X line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-vear market value
	(b) Book value	(c) Wethod of Valuation. Cost of Circ	Tor year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) (B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
	Description		(b) Book value
(1) SECURITIZATION CHARGES RE		-CURRENT	784,181,275.
(2) OPERATING LEASE ROU ASSET	, NON-CURRENT		867,186.
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			TOT 040 464
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 15.)	>	785,048,461.
Part X Other Liabilities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes	ma		1125061026
(2) CRRAH/QSE SECURITY DEPOSI			1135961236.
(3) ACCR. POST RET. BENEFIT O			324,991.
(4) OPERATING LEASE LIABILITY			547,139.
(5) FINANCE LEASE LIABILITY			12,641,583.
(6)			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

(7) (8) (9)

	edule D (Form 990) 2021			age 4
Pa	rt XI Reconciliation of Revenue per Audited Financial State	ments With Reven	ue per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С				
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	
Pa	rt XII Reconciliation of Expenses per Audited Financial Stat	ements With Exper	ıses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	
Pa	rt XIII Supplemental Information.			
rov	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4;	Part IV, lines 1b and 2b;	Part V, line 4; Part X, line 2; Part XI,	

lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART IV, LINE 2B:

ERCOT IS THE CENTRAL COUNTERPARTY FOR ALL TRANSACTIONS SETTLED BY ERCOT PURSUANT TO ERCOT PROTOCOLS AND IS DEEMED TO BE THE SOLE BUYER TO EACH SELLER, AND THE SOLE SELLER TO EACH BUYER, OF ALL ENERGY, ANCILLARY SERVICES, RELIABILITY UNIT COMMITMENTS (RUCS), EMERGENCY RESPONSE SERVICE (ERS), AND OTHER PRODUCTS OR SERVICES FOR WHICH ERCOT MAY PAY OR CHARGE A MARKET PARTICIPANT EXCEPT FOR THOSE PRODUCTS OR SERVICES THAT ARE SELF-ARRANGED BY MARKET PARTICIPANTS. ERCOT PERFORMS SETTLEMENTS FOR ALL TRANSACTIONS SUBJECT TO THE FINANCIAL SETTLEMENT PROCESS IN ACCORDANCE WITH ERCOT PROTOCOLS. THE SETTLEMENT PROCESS IS USED TO RESOLVE FINANCIAL OBLIGATIONS FOR MARKET SERVICES PROCURED THROUGH ERCOT FOR REGISTERED MARKET PARTICIPANTS. ADDITIONALLY, AS REQUIRED BY ERCOT PROTOCOLS, ERCOT

Part XIII Supplemental Information (continued)
EXECUTES AUCTIONS FOR CONGESTION REVENUE RIGHTS MONTHLY AND ANNUALLY AND
DISTRIBUTES PROCEEDS FROM THESE AUCTIONS TO MARKET PARTICIPANTS AS
REQUIRED BY ERCOT PROTOCOLS.
PART X, LINE 2:
ERCOT IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(A) OF THE
INTERNAL REVENUE CODE AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(4).
THE COMPANY IS ALSO EXEMPT FROM STATE INCOME TAXES. ACCORDINGLY, NO
PROVISION FOR INCOME TAXES OR UNCERTAIN TAX POSITIONS HAS BEEN REFLECTED
IN THE FINANCIAL STATEMENTS.
PART X, LINE 1, ROWS 3 AND 4:
AFTER ADOPTING ASU NO. 2016-02, LESSEES ARE REQUIRED TO RECOGNIZE THE
RIGHTS AND OBLIGATIONS RESULTING FROM LEASES AS ASSETS AND LIABILITIES.
ERCOT'S NON-CANCELABLE OPERATING LEASES ARE FOR OFFICE FACILITIES AND
OFFICE AND TELECOMMUNICATION EQUIPMENT.

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Questions Regarding Compensation

► Go to www.irs.gov/Form990 for instructions and the latest information.

ELECTRIC RELIABILITY COUNCIL OF TEXAS

INC

 $Employer\ identification\ number\\ 74-2587416$

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	X	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Out			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а		5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISC compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) JEYANT TAMBY	(i)	450,093.	34,242.	0.	42,050.	25,929.	552,314.	0.
SR. VP AND CAO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) CHAD SEELY	(i)	426,608.	33,338.	0.	40,977.	31,046.	531,969.	0.
SR. VP, GENERAL COUNSEL &	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) JAYAPAL PARAKKUTH	(i)	354,615.	28,000.	0.	39,647.	33,876.	456,138.	0.
VP & CIO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) SEAN TAYLOR	(i)	356,737.	28,000.	0.	42,050.	24,802.	451,589.	0.
VP & CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) DWAYNE RICKERSON	(i)	352,048.	27,405.	0.	41,480.	29,783.	450,716.	0.
VP, GRID PLANNING & OPERAT	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) KENAN OGELMAN	(i)	353,970.	27,238.	0.	41,777.	10,549.	433,534.	0.
VP, COMMERCIAL OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) WILLIAM MAGNESS	(i)	375,827.	0.	0.	39,327.	17,685.	432,839.	0.
BOARD MEMBER, PRESIDENT AN	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) MARA SPAK	(i)	349,104.	27,200.	0.	38,500.	12,360.	427,164.	0.
VP, HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) SALLIE BETTY DAY	(i)	317,730.	25,012.	25.	42,050.	25,747.	410,564.	0.
VP, GOVERNANCE, RISK & COM	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) BRAD JONES	(i)	331,544.	0.	0.	35,094.	17,474.	384,112.	0.
BOARD MEMBER, INTERIM PRESIDENT AND	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) KRISTI HOBBS	(i)	273,790.	0.	0.	38,500.	29,933.	342,223.	0.
VP, CORPORATE STRATEGY & PUC RELATIO	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) DAN WOODFIN	(i)	271,146.	0.	0.	38,500.	26,221.	335,867.	0.
SR. DIRECTOR, SYSTEM OPERA	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) NATHAN BIGBEE	(i)	260,535.	3,314.	0.	38,500.	32,220.	334,569.	0.
ASST. GENERAL COUNSEL, REG	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) BRYAN HANLEY	(i)	258,056.	0.	0.	37,711.	29,918.	325,685.	0.
DIRECTOR, IT INFRASTRUCTUR	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) JULIANA MOREHEAD	(i)	241,377.	1,396.	0.	36,144.	34,685.	313,602.	0.
ASSISTANT GENERAL COUNSEL, REGULATOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) MARK RUANE	(i)	253,728.	0.	0.	36,981.	13,433.	304,142.	0.
DIRECTOR, SETTLEMENTS RETA	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(17) JOHN MESSER	(i)	220,141.	0.	0.	32,232.	29,882.	282,255.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) AMANDA BAULD	(i)	237,299.	0.	0.	34,300.	335.	271,934.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) THERESA GAGE	(i)	175,677.	27,216.	0.	29,340.	5,136.	237,369.	0.
VP, EXTERNAL AFFAIRS & COR	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) JONATHAN LEVINE	(i)	181,309.	0.	0.	26,391.	18,032.	225,732.	0.
ASST. GENERAL COUNSEL AND ASST. CORP	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) VICKIE LEADY	(i)	179,152.	0.	0.	26,437.	16,708.	222,297.	0.
ASST. GENERAL COUNSEL AND ASST. CORP	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
((ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 3

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

THE EXECUTIVE INCENTIVE ACHIEVEMENT PAYOUT IS CALCULATED AS A

PERCENTAGE OF THE EXECUTIVE'S ANNUAL SALARY. INDIVIDUAL ACHIEVEMENT IS

BASED ON PERFORMANCE OF CORPORATE OKR AND INITIATIVES, DIVISION GOALS,

AND INDIVIDUAL DELIVERABLES AS COMMUNICATED BY THE ERCOT CEO. IN 2021,

THE EXECUTIVE TARGET WAS 10%. THE ERCOT CEO DISCUSSES HIS/HER

RECOMMENDATIONS OF THE EXECUTIVES' INCENTIVE ACHIEVEMENT WITH THE BOARD

OF DIRECTORS. BELOW ARE THE INCENTIVE WEIGHTINGS.

40% OF THE INCENTIVE IS EARNED ACCORDING TO THE EXECUTION OF CORPORATE

OKRS AND GOALS. THIS WEIGHTING CREATED GREATER COLLABORATION ACROSS THE

EXECUTIVE LEADERSHIP AT ERCOT TO WORK TOWARDS IMPORTANT CORPORATE

EFFORTS.

30% OF THE INCENTIVE IS EARNED ACCORDING TO THE PERFORMANCE OF THE

EXECUTIVE'S DIVISION DURING THE CALENDAR YEAR.

30% OF THE INCENTIVE IS EARNED ACCORDING TO THE ACHIEVEMENT OF PERSONAL

GOALS. THIS COMPONENT CAN INCLUDE DEVELOPMENT GOALS, SPECIAL PROJECTS,

OR OTHER DUTIES ASSIGNED BY THE ERCOT CEO.

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ.

➤ Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

ELECTRIC RELIABILITY COUNCIL OF TEXAS

Employer identification number 74-2587416

FORM 990, PART I, LINE 1:

ELECTRIC RELIABILITY COUNCIL OF TEXAS, INC. (ERCOT) LESSENS THE BURDENS OF GOVERNMENT, SERVES THE PUBLIC INTEREST BY, AND FULFILLS ITS STATUTORY OBLIGATION BY: (I) ENSURING OPEN ACCESS TO TRANSMISSION AND DISTRIBUTION SYSTEMS; (II) MAINTAINING SYSTEM RELIABILITY AND OPERATIONS; (III) ENABLING RETAIL CHOICE; (IV) OPERATING FAIR AND COMPETITIVE WHOLESALE MARKETS; (V) MAINTAINING THE RENEWABLE ENERGY CREDITS REGISTRY; AND (VI) PROVIDING LEADERSHIP AND INDEPENDENT EXPERTISE TO IMPROVE SYSTEM RELIABILITY AND MARKET EFFICIENCY. ERCOT MANAGES THE FLOW OF ELECTRIC POWER TO MORE THAN 26 MILLION TEXAS CUSTOMERS REPRESENTING ABOUT 90 PERCENT OF THE STATE'S ELECTRIC LOAD. AS THE INDEPENDENT SYSTEM OPERATOR FOR THE REGION, ERCOT SCHEDULES POWER ON AN ELECTRIC GRID THAT CONNECTS MORE THAN 46,500 MILES OF TRANSMISSION LINES AND 710+ GENERATION UNITS. ERCOT ALSO PERFORMS FINANCIAL SETTLEMENT FOR THE COMPETITIVE WHOLESALE BULK-POWER MARKET AND ADMINISTERS RETAIL SWITCHING FOR NEARLY 8 MILLION PREMISES IN COMPETITIVE CHOICE AREAS.

FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES:

AS A RESULT OF THE FEBRUARY 2021 EXTREME WEATHER EVENT, EXTRAORDINARY PRICES IN THE WHOLSALE ELECTRICITY MARKET CAUSED SOME WHOLESALE MARKET PARTICIPANTS TO DEFAULT ON THEIR PAYMENT OBLIGATIONS FOR POWER UNDER THE ERCOT NODAL PROTOCOLS. AS A RESULT OF THESE PAYMENT DEFAULTS, ERCOT WAS UNABLE TO FULLY SETTLE OBLIGATIONS TO CERTAIN WHOLESALE MARKET

PARTICIPANTS WHO WERE DUE PAYMENTS FROM ERCOT FOR POWER THEY PRODUCED

ELECTRIC RELIABILITY COUNCIL OF TEXAS Name of the organization **Employer identification number** 74-2587416 INC DURING THE STORM. TO ADDRESS THESE PROBLEMS, THE TEXAS LEGISLATURE DURING THE 87TH LEGISLATIVE SESSION ENACTED 2 BILLS THAT AUTHORIZED FINANCING MECHANISMS TO PROVIDE FUNDS TO PAY MARKET PARTICIPANTS WHO WERE PREVIOUSLY SHORTPAID AND PROVIDE LIQUIDITY TO MARKET PARTICIPANTS. ONE OF THESE BILLS, HOUSE BILL 4492, ADDED SUBCHARPERS M AND N TO CHAPTER 39 OF THE PUBLIC UTILITY REGULATORY ACT (PURA) AND EACH PROVIDED AUTHORITY FOR A FINANCING MECHANISM TO ADDRESS DIFFERENT ASPECTS OF THE EXTRAORDINARY COSTS INCURRED DUE TO THE FEBRUARY 2021 EXTREME WINTER WEATHER EVENT, WITH SUBCHAPTER M AUTHORIZING UP TO \$800,000,000 AND SUBCHAPTER N AUTHORIZING UP TO \$2,100,000,000, PLUS REASONABLE COSTS. ON OCTOBER 14, 2021, THE PUBLIC UTILITY COMMISSION OF TEXAS (PUCT) APPROVED ERCOT'S APPLICATION FOR A DEBT OBLIGATION ORDER UNDER PUPA 39.603 (SUBCHAPTER M). IN THAT DEBT OBLIGATION ORDER, THE PUCT, INTER ALIA, APPROVED THE DEFAULT BALANCE IN AN AGGREGATE AMOUNT OF UP TO \$800,000,000; APPROVED THE ASSESSMENT OF DEFAULT CHARGES TO ALL WHOLESALE MARKET PARTICIPANTS EXCEPT THOSE EXPRESSLY EXEMPTED BY PURA, IN AN AMOUNT SUFFICIENT TO ENSURE RECOVERY OF AMOUNTS EXPECTED TO BE NECESSARY TO TIMELY PROVIDE ALL PAYMENTS OF DEBT SERVICE AND OTHER REQUIRED AMOUNTS AND CHARGES IN CONNECTION WITH THE ISSUANCE OF DEBT OBLIGATIONS; AUTHORIZED THE ISSUANCE OF TEXAS STABILIZATION M BONDS THROUGH A BANKRUPTCY REMOTE SPECIAL PURPOSE ENTITY IN AN AGGREGATE AMOUNT OF UP TO \$800,000,000 FOR THE PAYMENT OF THE DEFAULT BALANCE; AND APPROVED THE FINANCING OR SECURITIZATION OF DEFAULT CHARGES AND THE CREATION OF DEFAULT PROPERTY. THE SUBCHAPTER M DEFAULT BALANCE SECURITIZATION FINANCING CLOSED IN NOVEMBER 2021. ON OCTOBER 13, 2021, THE PUCT APPROVED ERCOT'S APPLICATION FOR A SEPARATE DEBT OBLIGATION ORDER UNDER PURA 39.603 (SUBCHAPTER N). IN

THAT DEBT OBLIGATION ORDER, THE PUCT, INTER ALIA, APPROVED THE UPLIFT

BALANCE IN AN AGGREGATE AMOUNT OF UP TO \$2,100,000,000, PLUS REASONABLE

COSTS; APPROVED THE ASSESSMENT OF UPLIFT CHARGES TO LOAD SERVING

ENTITIES EXCEPT THOSE EXPRESSLY EXEMPTED BY PURA, IN AN AMOUNT

SUFFICIENT TO ENSURE THE RECOVERY OF AMOUNTS EXPECTED TO BE NECESSARY

TO TIMELY PROVIDE ALL PAYMENTS OF DEBT SERVICE AND OTHER REQUIRED

AMOUNTS AND CHARGES IN CONNECTION WITH THE ISSUANCE OF DEBT

OBLIGATIONS; AUTHORIZED THE ISSUANCE OF TEXAS STABILIZATION N BONDS

THROUGH A BANKRUPTCY-REMOTE SPECIAL PURPOSE ENTITY; AND APPROVED THE

SECURITIZATION OF UPLIFT CHARGES AND THE CREATION OF UPLIFT PROPERTY.

THE SUBCHAPTER N UPLIFT BALANCE SECURITIZATION FINANCING CLOSED IN JUNE

2022. ERCOT IS THE SERVICER AND ADMINISTRATOR FOR THE SUBCHAPTER M AND

N BONDS, AND AS SUCH, RECEIVES REVENUE FOR PERFORMING THOSE SERVICES.

FORM 990, PART VI, SECTION A, LINE 1A:

IN 2021, THE PORTION OF SECTION 39.151 OF THE TEXAS PUBLIC UTILITY

REGULATORY ACT (SEPTEMBER 1, 2021) (PURA) GOVERNING THE COMPOSITION OF THE

ERCOT BOARD OF DIRECTORS WAS AMENDED BY TEXAS SENATE BILL 2. PRIOR TO

IMPLEMENTATION OF SENATE BILL 2 ON OCTOBER 12, 2021, THE ERCOT BOARD OF

DIRECTORS WAS COMPOSED OF SIXTEEN MEMBERS. FIFTEEN OF THE MEMBERS HAD

VOTING RIGHTS; THE CHAIR OF THE PUBLIC UTILITY COMMISSION OF TEXAS WAS AN

EX OFFICIO NON-VOTING MEMBER. EIGHT OF THE VOTING DIRECTORS REPRESENTED

SEVEN SEGMENTS OF INDUSTRY IN THE ERCOT ELECTRICITY MARKET (AS THE CONSUMER

SEGMENT IS FURTHER DIVIDED INTO SUBSEGMENTS); EACH SUCH MARKET SEGMENT

DIRECTOR HAD AN ELECTED ALTERNATE (SEGMENT ALTERNATE) WHO COULD ATTEND

MEETINGS IN THE ABSENCE OF THE MARKET SEGMENT DIRECTOR AND VOTE ON THE

ABSENT MARKET SEGMENT DIRECTOR'S BEHALF IN THE EVENT THAT SUCH MARKET

SEGMENT DIRECTOR COULD NOT ATTEND A BOARD MEETING. TWO OTHER VOTING

<u>Schedule O (Form 990) 2021</u> Page **2**

Name of the organization ELECTRIC RELIABILITY COUNCIL OF TEXAS INC

Employer identification number 74-2587416

DIRECTORS WERE ALSO EX OFFICIO DIRECTORS ONE REPRESENTED A SUBSEGMENT OF

THE CONSUMER SEGMENT AS PUBLIC COUNSEL AND THE OTHER WAS THE CHIEF

EXECUTIVE OFFICER OF ERCOT AND NEITHER HAD A SEGMENT ALTERNATE. THE OTHER

FIVE VOTING DIRECTORS WERE UNAFFILIATED WITH RESPECT TO ANY MARKET SEGMENT

AND DID NOT HAVE ANY SEGMENT ALTERNATES.

BEGINNING WITH IMPLEMENTATION OF SENATE BILL 2 ON OCTOBER 12, 2021, THE
BOARD OF DIRECTORS IS NOW COMPOSED OF ELEVEN DIRECTORS (NINE VOTING AND TWO
NON-VOTING). EIGHT OF THE VOTING DIRECTORS ARE INDEPENDENT DIRECTORS. THE
REMAINING VOTING DIRECTOR IS THE EX OFFICIO PUBLIC COUNSEL DIRECTOR WHO
REPRESENTS RESIDENTIAL AND SMALL COMMERCIAL CONSUMERS. THE TWO NON-VOTING
DIRECTORS ARE ALSO EX OFFICIO DIRECTORS, THAT IS, CHAIR OF THE PUBLIC
UTILITY COMMISSION OF TEXAS AND ERCOT'S CHIEF EXECUTIVE OFFICER (WHICH WAS
PREVIOUSLY A VOTING DIRECTOR POSITION BUT IS NOW NON-VOTING). TWO OF THE 9
VOTING DIRECTOR SEATS WERE NOT FILLED AT YEAR END DECEMBER 31, 2021.

FORM 990, PART VI, SECTION A, LINE 6:

AS OF DECEMBER 31, 2021, ERCOT'S MEMBERSHIP INCLUDED 257 VOTING AND NON-VOTING MEMBERS. ERCOT MEMBERS MAY BE CORPORATE MEMBERS, ASSOCIATE MEMBERS, OR ADJUNCT MEMBERS. CORPORATE MEMBERS HAVE THE RIGHT TO VOTE ON ALL MATTERS SUBMITTED TO THE GENERAL MEMBERSHIP [SUCH AS THE ELECTION OF DIRECTORS, ELECTION OF TECHNICAL ADVISORY COMMITTEE (TAC) REPRESENTATIVES, AND AMENDMENTS TO THE CERTIFICATE OF FORMATION AND BYLAWS]. CORPORATE MEMBERS QUALIFY IN ONE OF SEVEN SEGMENTS: COOPERATIVE; INDEPENDENT GENERATOR; INDEPENDENT POWER MARKETER; INDEPENDENT RETAIL ELECTRIC PROVIDER; INVESTOR OWNED UTILITY; MUNICIPAL (I.E. A MUNICIPAL-OWNED UTILITY OR A RIVER AUTHORITY); OR CONSUMER (WHICH HAS SUBSEGMENTS INCLUDING COMMERCIAL, INDUSTRIAL AND RESIDENTIAL). ASSOCIATE AND ADJUNCT MEMBERS DO NOT HAVE THE RIGHT TO VOTE ON ANY MATTER SUBMITTED TO THE GENERAL

Employer identification number 74-2587416

MEMBERSHIP, AND ADJUNCT MEMBERS DO NOT HAVE THE RIGHT TO BE ELECTED OR

APPOINTED TO THE ERCOT BOARD, TAC, OR ANY SUBCOMMITTEE OF THE BOARD OR TAC.

FORM 990, PART VI, SECTION A, LINE 7A:

PRIOR TO IMPLEMENTATION OF SENATE BILL 2 ON OCTOBER 12, 2021, THIRTEEN OF THE FIFTEEN VOTING MEMBERS OF THE ERCOT BOARD OF DIRECTORS WERE ELECTED, OR APPOINTED IN LIMITED CIRCUMSTANCES, BY THE CORPORATE MEMBERS OR A PORTION OF SUCH CORPORATE MEMBERS. WITH RESPECT TO EACH OF THE SIX MARKET SEGMENT DIRECTORS WHO DO NOT REPRESENT THE CONSUMER SUBSEGMENTS, ONLY THE CORPORATE MEMBERS OF THE MEMBERSHIP SEGMENT REPRESENTED BY THE MARKET SEGMENT DIRECTOR WERE ALLOWED TO ELECT THE DIRECTOR AND THE SEGMENT ALTERNATE FOR THERE WERE THREE CONSUMER DIRECTORS, OF WHICH: (I) ONE WAS THE THAT SEAT. PUBLIC COUNSEL, AN EX-OFFICIO VOTING MEMBER OF THE BOARD DESIGNATED TO REPRESENT RESIDENTIAL CONSUMERS AND SMALL COMMERCIAL CONSUMERS; (II) ONE WAS ELECTED OR APPOINTED BY THE LARGE COMMERCIAL CONSUMER CORPORATE MEMBERS; AND (III) ONE WAS ELECTED BY THE CORPORATE MEMBERS OF THE INDUSTRIAL CONSUMER SUBSEGMENT. THE FULL CORPORATE MEMBERSHIP VOTED BY THE REMAINING SEGMENT TO ELECT THE FIVE UNAFFILIATED VOTING DIRECTORS. VOTING DIRECTOR WAS THE CHIEF EXECUTIVE OFFICER OF ERCOT, WHO IS AN EX OFFICIO VOTING MEMBER OF THE BOARD. AFTER IMPLEMETATION OF SENATE BILL 2, EIGHT OF THE ELEVEN DIRECTORS ARE APPOINTED BY THE ERCOT BOARD SELECTION COMMITTEE. THE ERCOT BOARD SELECTION COMMITTEE IS COMPRISED OF ONE MEMBER APPOINTED BY THE TEXAS GOVERNOR, ONE MEMBER APPOINTED BY THE TEXAS LIEUTENANT GOVERNOR, AND ONE MEMBER APPOINTED BY THE TEXAS SPEAKER OF THE HOUSE OF REPRESENTATIVES. THESE DIRECTORS MUST HAVE EXECUTIVE LEVEL EXPERIENCE IN ANY OF THE FOLLOWING PROFESSIONS:

FINANCE, BUSINESS, ENGINEERING (INCLUDING ELECTRICAL ENGINEERING), TRADING,

RISK MANAGEMENT, LAW, OR ELECTRIC MARKET DESIGN. THE REMAINING VOTING

Employer identification number 74-2587416

DIRECTOR IS THE EX OFFICIO PUBLIC COUNSEL DIRECTOR. THE TWO NON-VOTING

DIRECTORS ARE ALSO EX OFFICIO DIRECTORS, THAT IS, CHAIR OF THE PUBLIC

UTILITY COMMISSION OF TEXAS AND ERCOT'S CHIEF EXECUTIVE OFFICER (WHICH WAS

PREVIOUSLY A VOTING DIRECTOR POSITION BUT IS NOW NON-VOTING). ALL ELEVEN

DIRECTORS MUST BE RESIDENTS OF TEXAS.

FORM 990, PART VI, SECTION A, LINE 7B:

AS A MATTER OF STATE LAW OR ITS GOVERNING DOCUMENTS, CERTAIN MATERIAL

MATTERS MUST BE SUBMITTED TO THE VOTING MEMBERS OF ERCOT FOR THEIR

APPROVAL. DECISIONS OF THE ERCOT BOARD ARE GENERALLY APPEALABLE TO THE

PUBLIC UTILITY COMMISSION OF TEXAS, AN AGENCY OF THE STATE OF TEXAS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 2021 FORM 990 WAS PREPARED INITIALLY BY THE FINANCE DEPARTMENT OF

ERCOT. IT WAS REVIEWED BY ERCOT OFFICERS AS WELL AS INTERNAL LEGAL COUNSEL,

AND SUBMITTED FOR REVIEW BY ERCOT'S INDEPENDENT AUDITORS. THE FORM 990 WAS

PROVIDED TO THE BOARD OF DIRECTORS IN ADVANCE OF, AND FOR ITS CONSIDERATION

AND INPUT AT ITS MEETING ON AUGUST 16, 2022. THE FINAL VERSION OF THE 2021

FORM 990, INCORPORATING THE COMMENTS OF ALL FOREGOING, WAS THEN FILED WITH

THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH DIRECTOR ANNUALLY MUST EXECUTE AN ETHICS AGREEMENT FOR DIRECTORS, AND

EACH EMPLOYEE ANNUALLY MUST ATTEND INTERNAL TRAINING SESSIONS AND EXECUTE

AN EMPLOYEE ETHICS AGREEMENT. PURSUANT TO EACH ETHICS AGREEMENT, A

SIGNATORY HAS AN AFFIRMATIVE DUTY TO DISCLOSE ANY ACTUAL OR POTENTIAL

CONFLICTS OF INTEREST OF THE SIGNATORY AND ALSO MUST DISCLOSE ALL PERSONAL

RELATIONSHIPS WITH ERCOT VENDORS, INCLUDING BUSINESS OR DIRECT OR INDIRECT

Name of the organization ELECTRIC RELIABILITY COUNCIL OF TEXAS INC

Employer identification number 74-2587416

OWNERSHIP INTERESTS. ANY CONFLICT OF INTEREST ISSUE INVOLVING A DIRECTOR

IS REFERRED TO THE ERCOT GENERAL COUNSEL WHO, IN CONSULTATION WITH THE

BOARD CHAIR AND OUTSIDE LEGAL COUNSEL, IF AND WHEN NECESSARY, MAKES A LEGAL

DETERMINATION AS TO WHETHER A CONFLICT EXISTS AND, IF SO, A RECOMMENDATION

AS TO HOW IT MAY BE RESOLVED. ANY CONFLICT AND ITS RESOLUTION ARE REPORTED

TO THE FULL BOARD OF DIRECTORS AND TO THE HUMAN RESOURCES AND GOVERNANCE

(HR&G) COMMITTEE OF THE BOARD, AS NEEDED. ANY OBJECTION TO THE

RECOMMENDATION IS RESOLVED BY THE HR&G COMMITTEE OR THE FULL BOARD. ANY

ERCOT EMPLOYEE CONFLICTS ARE EVALUATED BY THE ERCOT LEGAL STAFF, AND THE

LEGAL STAFF MAKES A RECOMMENDATION TO RESOLVE THE CONFLICT OF INTEREST. IF

THE ERCOT LEGAL STAFF RECOMMENDS A RESOLUTION THAT IS OBJECTIONABLE TO THE

MANAGER/DIRECTOR/OFFICER OF THE CONFLICTED EMPLOYEE, THE LEGAL DECISION

REFERRED TO THE CHIEF EXECUTIVE OFFICER AND ULTIMATELY TO THE BOARD'S HR&G

COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 15:

IN DETERMINING COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER, ERCOT FOLLOWS

A PROCEDURE WHICH ENSURES THAT (I) COMPENSATION IS APPROVED IN ADVANCE BY

THE HR&G COMMITTEE OF THE BOARD OF DIRECTORS AND THE BOARD ITSELF, (II) THE

BOARD AND THE HR&G COMMITTEE OBTAINS AND RELIES UPON APPROPRIATE DATA FOR

COMPARABILITY, (III) THE BOARD AND THE HR&G COMMITTEE EACH ADEQUATELY

DOCUMENTS THE BASIS FOR ITS RESPECTIVE DETERMINATION, AND (IV) THE PUBLIC

UTILITY COMMISSION OF TEXAS REVIEWS ANY COMPENSATION TO BE PAID TO THE

CHIEF EXECUTIVE OFFICER. IN PRACTICE, THE HR&G COMMITTEE OF THE BOARD OF

DIRECTORS REVIEWS PROPOSED CHANGES TO CHIEF EXECUTIVE OFFICER COMPENSATION

AND SUBMITS RECOMMENDATIONS TO THE BOARD FOR ITS APPROVAL BY ALL

UNINTERESTED MEMBERS OF THE BOARD OF THE DIRECTORS (THAT IS, ALL BOARD

MEMBERS EXCEPT THE CHIEF EXECUTIVE OFFICER, WHO IS REQUIRED TO ABSTAIN FROM

Name of the organization ELECTRIC RELIABILITY COUNCIL OF TEXAS INC

Employer identification number 74-2587416

SUCH VOTE). IN ITS REVIEW, THE HR&G COMMITTEE CAN REQUEST INFORMATION FROM INDEPENDENT COMPENSATION CONSULTANTS, AND THE COMMITTEE RECEIVES INFORMATION ANNUALLY IN REGARD TO THE COMPENSATION LEVELS OF SIMILAR ORGANIZATIONS FROM FORMS 990 AND OTHER SOURCES. ADDITIONALLY, COMPENSATION SURVEYS/STUDIES ARE PERFORMED, AS NEEDED, TO PROVIDE INSIGHT INTO THE ELEMENTS OF COMPENSATION. THE COMPENSATION-RELATED INFORMATION AND HR&G COMMITTEE RECOMMENDATIONS ARE SUBMITTED TO THE BOARD OF DIRECTORS FOR ITS CONSIDERATION AND APPROVAL. A REVIEW OF THE CHIEF EXECUTIVE OFFICER'S COMPENSATION IS PERFORMED ANNUALLY EXCEPT IN THOSE LIMITED INSTANCES IN WHICH THE COMPENSATION HAS BEEN DETERMINED PURSUANT TO THE PROVISIONS OF AN EMPLOYMENT AGREEMENT FOR A TERM EXCEEDING A YEAR BETWEEN ERCOT AND THE CHIEF EXECUTIVE OFFICER, WHICH HAS BEEN APPROVED BY THE BOARD OF DIRECTORS, AND ALL DECISIONS REGARDING THE CHIEF EXECUTIVE OFFICER'S COMPENSATION ARE DOCUMENTED AND MAINTAINED. FURTHERMORE, THE PUBLIC UTILITY COMMISSION OF TEXAS SUBSTANTIVE RULES RELATED TO ERCOT GOVERNANCE REQUIRE THAT ALL COMPENSATION TO BE PAID TO THE CHIEF EXECUTIVE OFFICER IS SUBJECT TO REVIEW AND APPROVAL BY THE PUBLIC UTILITY COMMISSION OF TEXAS.

15(B) IN DETERMINING COMPENSATION FOR OFFICERS WHO ARE THE DIRECT REPORTS

OF THE CHIEF EXECUTIVE OFFICER, ERCOT FOLLOWS A PROCEDURE WHICH ENSURES

THAT (I) COMPENSATION IS FULLY DISCLOSED IN ADVANCE TO THE HR&G COMMITTEE

OF THE BOARD OF DIRECTORS, (II) THE HR&G COMMITTEE OBTAINS AND RELIES UPON

APPROPRIATE DATA FOR COMPARABILITY, AND (III) THE HR&G COMMITTEE ADEQUATELY

DOCUMENTS THE BASIS FOR ITS DETERMINATION. FOR DIRECT REPORTS, THE CHIEF

EXECUTIVE OFFICER INFORMS THE HR&G COMMITTEE OF PROPOSED OFFICER PAY

AMOUNTS. FOR OFFICERS WHO ARE NOT THE DIRECT REPORTS OF THE CEO OR KEY

EMPLOYEES, COMPENSATION IS REVIEWED AND DETERMINED BY THEIR APPROPRIATE

OFFICER. FOR REVIEW OF ALL OFFICER AND KEY EMPLOYEE COMPENSATION, ERCOT

Schedule O (Form 990) 2021 Page **2**

Name of the organization ELECTRIC RELIABILITY COUNCIL OF TEXAS INC	Employer identification number 74-2587416
USES PERFORMANCE AND DATA OBTAINED RELATING TO COMPARABLE	COMPENSATION OF
SIMILARLY QUALIFIED PERSONS IN COMPARABLE POSITIONS AT COM	(PARABLE
ORGANIZATIONS, INCLUDING COMPENSATION SURVEYS AND FORMS 99	00. THE HR&G
COMMITTEE CAN REQUEST INFORMATION FROM INDEPENDENT COMPENS	SATION
CONSULTANTS. OFFICER AND KEY EMPLOYEE COMPENSATION IS REVI	EWED ANNUALLY,
AND ALL DECISIONS REGARDING OFFICER AND KEY EMPLOYEE COMPE	ENSATION ARE
DOCUMENTED AND MAINTAINED.	
FORM 990, PART VI, SECTION C, LINE 19:	
ERCOT'S GOVERNING DOCUMENTS, CODE OF CONDUCT, AND AUDITED	FINANCIAL
STATEMENTS ARE AVAILABLE TO THE PUBLIC THROUGH THE ERCOT W	VEBSITE
(WWW.ERCOT.COM).	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
DEFERRED PENSION COSTS	3,994.
FORM 990, PART XII, LINE 2C:	
NO CHANGE FROM PRIOR YEAR.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

ELECTRIC RELIABILITY COUNCIL OF TEXAS INC

Employer identification number 74-2587416

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (d) (f) (a) (b) (c) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) TEXAS ELECTRIC MARKET STABILIZATION FUNDING M, LLC. - 74-2587416, 8000 METROPOLIS DR SECURITIZATION BOND (BUILDING E), SUITE 100, AUSTIN, TX 78744 SERVICING DELAWARE 3,272,792, 867,682,125, ERCOT TEXAS ELECTRIC MARKET STABILIZATION FUNDING N. LLC. - 74-2587416, 8000 METROPOLIS DR SECURITIZATION BOND (BUILDING E), SUITE 100, AUSTIN, TX 78744 SERVICING DELAWARE 0. 0. ERCOT

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
		,	501(c)(3))			Yes	No
	-						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

INC

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

organization in care as a parameter																												
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)																
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign entity e	Legal domicile (state or feedings)	Direct controlling entity	al Direct controlling Predominant income (related, unrelated, excluded from tax under	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Disproportionate allocations?				1		Disproportionate allocations?		1		Disproportionate allocations?		Disproportionate allocations?		1	ortionate itions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	eral or aging ner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No																	
	•			•					•	•																		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country						Yes	No

Page 3

Yes No

INC

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b			
	Gift, grant, or capital contribution from related organization(s)							
	Loans or loan guarantees to or for related organization(s)							
	Loans or loan guarantees by related organization(s)							
f	Dividends from related organization(s)				1f			
g	Sale of assets to related organization(s)				1g			
	Purchase of assets from related organization(s)							
i	Exchange of assets with related organization(s)				1i			
j	Lease of facilities, equipment, or other assets to related organization(s)				. <u>1j</u>			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k			
-1	Performance of services or membership or fundraising solicitations for related organizations	ization(s)			. 11			
	Performance of services or membership or fundraising solicitations by related organize							
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization	n(s)			. 1n			
0	Sharing of paid employees with related organization(s)				10			
	p Reimbursement paid to related organization(s) for expenses							
q	Reimbursement paid by related organization(s) for expenses				1q			
r	Other transfer of cash or property to related organization(s)				1r			
	Other transfer of cash or property from related organization(s)				1s			
2	If the answer to any of the above is "Yes," see the instructions for information on who	o must complete th	is line, including covered rela	ationships and transaction thresholds.				
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amount i	involved			
		type (a-s)						
1)								
2)								
3)								
4								
4)	+							
E\								
5)								
6)								
6)	2 11 17 01			Cahadul	a B (Earm	990) 2021		
3216	3 11-17-21			Schedul	וב ח (במנווו	330) 2021		

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionat allocatio	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) Percentage ownership

ELECTRIC RELIABILITY COUNCIL OF TEXAS

Schedule R	(Form 990) 2021 INC	74-2587416	Page 5
Part VII	(Form 990) 2021 INC Supplemental Information		
	Provide additional information for responses to questions on Schedule R. See instructions.		

132165 11-17-21 Schedule R (Form 990) 2021

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or ELECTRIC RELIABILITY COUNCIL OF TEXAS print 74-2587416 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 8000 METROPOLIS DR (BUILDING E), 100 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions AUSTIN, TX 78744 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 8870 Form 990-T (trust other than above) 06 12 Form 990-T (corporation) SEAN TAYLOR, VP AND CFO • The books are in the care of ▶ 8000 METROPOLIS DR (BUILDING E), 100 - AUSTIN, TX 78744 Telephone No. $\triangleright 512-225-7000$ Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2022 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2021 or ___ tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

IRS e-file Signature Authorization for a Tax Exempt Entity

	OMB No. 1545-0047	
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For calendar year 2021, or fiscal year beginning

, 2021, and ending

Department of the Treasury

Name of filer

Internal Revenue Service

▶ Do not send to the IRS. Keep for your records. ► Go to www.irs.gov/Form8879TE for the latest information.

ELECTRIC RELIABILITY COUNCIL OF TEXAS EIN or SSN 74-2587416

SEAN TAYLOR Name and title of officer or person subject to tax VP AND CFO

Type of Return and Return Information Part I

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I

nan on	C III C II I art I.		
1a	Form 990 check here > X	b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b 252,635,175
2a	Form 990-EZ check here >	b Total revenue, if any (Form 990-EZ, line 9)	2b
3a	Form 1120-POL check here ▶	b Total tax (Form 1120-POL, line 22)	3b
4a	Form 990-PF check here >	b Tax based on investment income (Form 990-PF, Part V, line 5)	4b
5a	Form 8868 check here	b Balance due (Form 8868, line 3c)	5b
6a	Form 990-T check here	b Total tax (Form 990-T, Part III, line 4)	
7a	Form 4720 check here	b Total tax (Form 4720, Part III, line 1)	. 7b
8a	Form 5227 check here	b FMV of assets at end of tax year (Form 5227, Item D)	8b
9a	Form 5330 check here	b Tax due (Form 5330, Part II, line 19)	9b
10a	Form 8038-CP check here	b Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b
Part	II Declaration and Signat	ure Authorization of Officer or Person Subject to Tax	
Jnder p	penalties of perjury, I declare that X	I am an officer of the above entity or I am a person subject to tax with res	spect to (name
of entity	/)	, (EIN) and that I hav	e examined a copy of the
2021 el	ectronic return and accompanying sch	edules and statements, and, to the best of my knowledge and belief, they are tr	ue, correct, and

complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) and the financial institution account indicated in the top appearance of the processing the return or refunds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN:	check	one	box	only
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X I authorize	BAKER	TILLY	US,	LLP	to enter my PIN	12345
	FRO firm name					Enter five numbers.

but do not enter all zeros

as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax

Certification and Authentication Part III

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

39957153202

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ BAKER TILLY US, LLP

Date \triangleright 11/08/22

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So