

Urgent Board of Directors Meeting By Teleconference Live Public Webcast Available on ERCOT.com (*details at end of agenda*) February 24, 2021; 10:00 a.m. to 12:30 p.m.*

Item	Topic	Topic Type	Presenter
1.	Call General Session to Order, Announce Proxies and Segment Alternates		Chair
2.	Review of February 2021 Extreme Cold Weather Event	Discussion	
2.1	Statement from the Board Chairman	Discussion	Chair
2.2	ERCOT Presentation	Discussion	Bill Magness
2.3	Market Financial Matters	Discussion/ Possible Vote	Staff
3.	Other Business	Discussion	Chair
	Convene Executive Session		
	Risk Management Matters	Discussion	Staff
	Security Update	Discussion	Staff
	Compliance Update	Discussion	Staff
	Contract Matters	Discussion	Staff
	Personnel	Discussion	Staff
	Litigation and Regulatory Matters	Discussion	Staff
	Reconvene General Session		
4.	Vote on Matters from Executive Session	Vote	Chair
5.	Adjournment		Chair

*The conclusion time shown on the Agenda is approximate.

The meeting may conclude earlier or later than the noted time.

Matters may also be taken out of Agenda order.

The next regularly-scheduled Board Meeting is expected to be held on April 13, 2021.

Any person who wants to provide public comment on the agenda items can do so in writing by sending an email to Corporate@ercot.com by 10:00 am on Tuesday, February 23, 2021, with the following information:

- a. Your name
- b. The company or organization that you represent, if applicable
- c. Your preferred email address
- d. The agenda item for which you plan to provide comment



e. The general substance of your comment

The live webcast of the General Session of the meeting may be viewed on the ERCOT website: http://www.ercot.com/committee/board.