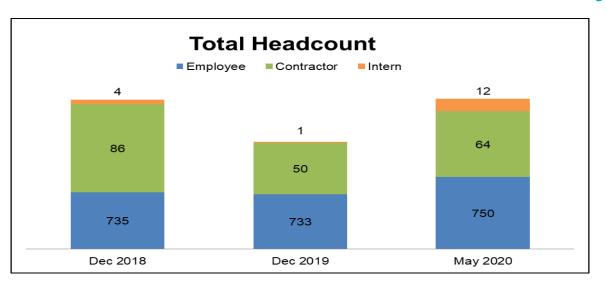


Item 11.2: Human Resources Operations Report

Mara Spak
Vice President, Human Resources

ERCOT Public June 9, 2020

HR Operations – Headcount Workforce Summary

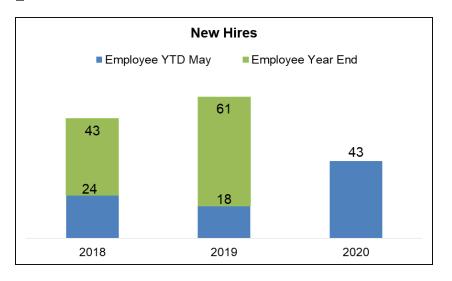


YTD Ma	RTC					
Business Area	Employee	Intern	Contractor	Employee	Contractor	
CAO	143	1	21		2	
CEO	14					
CIO	246	1	30	2	1	
Com Ops	89	1	1	1		
Comm/Gov Rel	37		1			
Grid Ops	198	9	11	1		
Legal	23					
	750	12	64	4	3	

^{*}RTC positions above are included in Total Headcount Summary filled numbers.



HR Operations – New Hire Workforce Summary

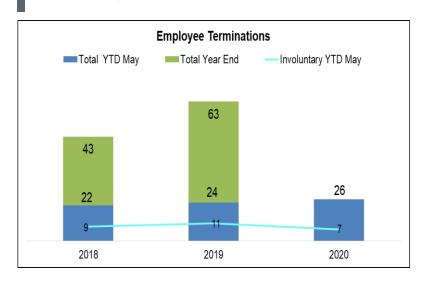


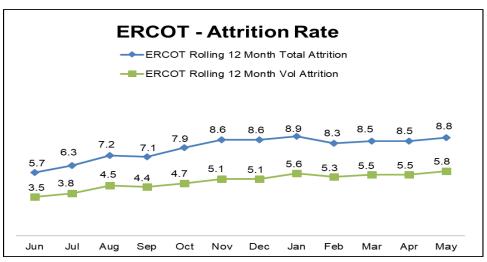
YTD May 2020 Summary									
Business Area	Employee New Hires	Intern New Hires							
CAO	8	1							
CEO	1								
CIO	17	1							
Com Ops	2	1							
Comm/Gov Rel	1								
Grid Ops	14	9							
Legal									
	43	12							

April				
Employer	City	State		
United States Navy	Killeen	TX		
Arizona State University	Phoenix	AZ		
Indeed	Austin	TX		
LCRA	Hutto	TX		
May				
Employer	City	State		
IBM Corp.	Leander	TX		
Dimensional Fund Advisors	Cedar Park	TX		
GE Digital	Rockledge	FL		
Oncor Electric Delivery	Plymouth	MN		
Siemens	Plymouth	MN		
Johnson Controls	Taylor	TX		
NV Energy	Las Vegas	NV		
Contractor Conversion	The Colony	TX		
Whole Foods Market	Georgetown	TX		
Sunpower	Austin	TX		



HR Operations – Termination Workforce Summary



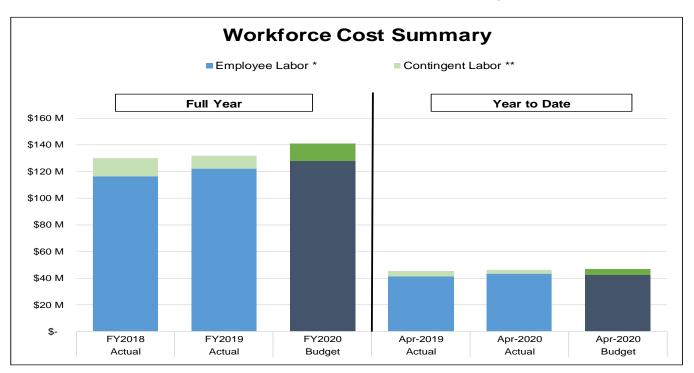


YTD May 2020 Terms by Tenure									
Business Area	0 - 3+	4+	10+	Totals					
CAO	3	1	1	5					
CEO			1	1					
CIO	2	3	2	7					
Com Ops	3		4	7					
Comm/Gov Rel				0					
Grid Ops	4	2		6					
Legal				0					
	12	6	8	26					

YTD May 2020 Terms by Reason									
Business Area	Opportunity	Family	Location	Involuntary	Retirement	Personal	Totals		
CAO	1			2	2		5		
CEO				1			1		
CIO	3			2		2	7		
Com Ops	3	1		1	1	1	7		
Comm/Gov Rel							0		
Grid Ops	3	1		1		1	6		
Legal							0		
	10	2	0	7	3	4	26		



HR Operations – Workforce Cost Summary



	Full Year					Year to Date						
	Actual		Actual		Budget		Actual		Actual		Budget	
\$ (in Millions)		FY2018		FY2019		FY2020		Apr-2019		Apr-2020		Apr-2020
Employee Labor *	\$	116.5	\$	122.2	\$	127.8	\$	41.3	\$	43.4	\$	42.5
Period % Change				4.9%						5.2%		
Contingent Labor **		13.5		9.7		12.9		4.0		2.8		4.3
Period % Change				-27.9%						-29.0%		
Total	\$	130.0	\$	131.9	\$	140.7	\$	45.3	\$	46.3	\$	46.8
Period % Change				1.5%						2.2%		

^{*} Budget for employee labor includes management challenge/vacancy budget

Note: Schedule may not foot due to rounding



^{**} Budget for project contingent labor is derived as ratio using historical trend