



MEMORANDUM

To: Human Resources and Governance (HR&G) Committee
From: Vickie Leady, Assistant General Counsel and Assistant Corporate Secretary
Date: June 4, 2018
Re: Item 8 – Board Training Opportunities

The current HR&G Committee Charter provides in part that the Committee shall consider Board training opportunities that could enhance the Board's performance.

We are committed to providing the Board with education and training opportunities that Board members would find useful in the execution of their responsibilities.

This training takes two forms:

- (a) Training in specialized ERCOT market and operations issues; and
- (b) Training focused on topics pertinent to issues facing the Board's oversight of the ERCOT corporation.

For the Committee's consideration, we present the following updates and requests for any feedback on both types of training.

- (a) **Market and Operations Training.**
ERCOT has several ERCOT market training programs available to the Board for no charge. A list of some of the available training courses may be found on ERCOT's website at <http://www.ercot.com/services/training>.
- (b) **Other Training Scheduled for Finance and Audit Committee.**
The Finance and Audit Committee is expected to have three training sessions this year, typically scheduled for the beginning of the relevant meeting, which HR&G Committee members are invited to attend and which are identified as follows:

Meeting Date	Educational Topic
June 11, 2018	Information on ERCOT's Project Portfolio management processes including impact analyses, project prioritization and historical statistics, presented

Meeting Date	Educational Topic
	by Troy Anderson, ERCOT Manager of Portfolio Management
August 6, 2018	Overview of ERCOT's Congestion Revenue Rights processes, presented by Carrie Bivens, ERCOT Manager of Forward Markets
October 8, 2018	Current issues confronting finance and audit committees, presented by Baker Tilly, ERCOT's independent financial auditor

(c) Possible Future Educational Topics for the HR&G Committee or Board.

We would welcome feedback for any other topics that you believe the Committee or entire Board should consider at their meetings.

I look forward to the Committee's discussion of this matter.