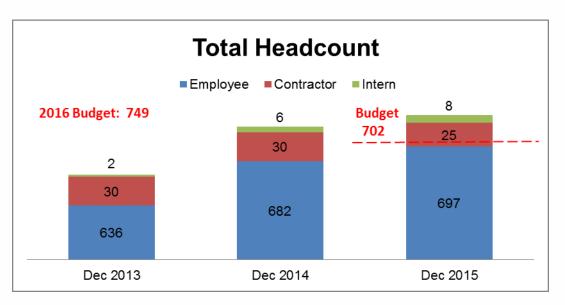


Item 8: Human Resources Operations Report

Shirley White
Lead HR Business Partner

Human Resources and Governance Committee Meeting ERCOT Public February 8, 2016

HR Operations – Headcount Workforce Summary



| Year-End Summary 2015 | | | | | | |
|-----------------------|--------------------|------------------|----------------------|--|--|--|
| Business Area | Employee Headcount | Intern Headcount | Contractor Headcount | | | |
| COO | 268 | 2 | 5 | | | |
| CIO | 249 | 1 | 14 | | | |
| LEGAL/GRC | 84 | 1 | 1 | | | |
| COMM/GOV REL | 44 | 0 | 2 | | | |
| CFO | 29 | 2 | 2 | | | |
| HR | 14 | 1 | 1 | | | |
| CEO | 9 | 1 | 0 | | | |
| | 697 | 8 | 25 | | | |



HR Operations – New Hire Workforce Summary

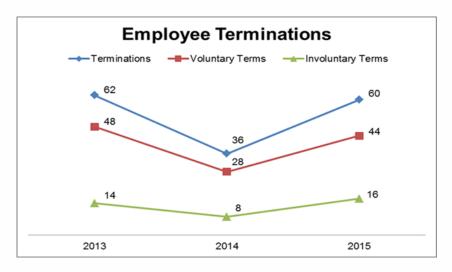


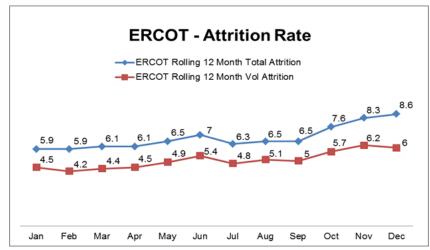
| 2015 Employee New Hires | | | | | |
|-------------------------|--|--|--|--|--|
| | | | | | |
| City | State | | | | |
| Houston | Tx | | | | |
| Bastrop | Tx | | | | |
| Lubbock | Tx | | | | |
| | | | | | |
| November | | | | | |
| City | State | | | | |
| Austin | Tx | | | | |
| Round Rock | Tx | | | | |
| Austin | Tx | | | | |
| | | | | | |
| | City Houston Bastrop Lubbock City Austin Round Rock | | | | |

| Year-End Summary 2015 | | | | | | |
|-----------------------|--------------------|------------------|--|--|--|--|
| Business Area | Employee New Hires | Intern New Hires | | | | |
| COO | 24 | 13 | | | | |
| CIO | 17 | 7 | | | | |
| LEGAL/GRC | 27 | 5 | | | | |
| COMM/GOV REL | 3 | 0 | | | | |
| CFO | 2 | 5 | | | | |
| HR | 2 | 1 | | | | |
| CEO | 0 | 1 | | | | |
| | 75 | 32 | | | | |



HR Operations – Termination Workforce Summary





| Year-End 2015 Terms by Tenure | | | | | | |
|-------------------------------|--------|----|-----|--------|--|--|
| Business Area | 0 - 3+ | 4+ | 10+ | Totals | | |
| COO | 14 | 6 | 3 | 23 | | |
| CIO | 8 | 4 | 6 | 18 | | |
| LEGAL/GRC | 4 | 5 | 4 | 13 | | |
| COMM/GOV REL | 1 | | | 1 | | |
| CFO | | | 2 | 2 | | |
| HR | | 1 | 1 | 2 | | |
| CEO | | 1 | | 1 | | |
| | 27 | 17 | 16 | 60 | | |

| Year-End 2015 Terms by Reason | | | | | | | |
|-------------------------------|-------------|--------|----------|-------------|------------|----------|--------------|
| Business Area | Opportunity | Family | Location | Involuntary | Retirement | Personal | Compensation |
| C00 | 11 | 2 | | 4 | 1 | 4 | 1 |
| CIO | 10 | 1 | 1 | 3 | 2 | 1 | |
| LEGAL/GRC | 8 | | | 4 | 1 | | |
| COMM/GOV REL | | | | 1 | | | |
| CFO | | | | 1 | 1 | | |
| HR | | | | 2 | | | |
| CEO | | | | 1 | | | |
| | 29 | 3 | 1 | 16 | 5 | 5 | 1 |

