

# **ERCOT Monthly Operational Overview (November 2015)**

ERCOT Public December 15, 2015

# **Grid Planning & Operations**

#### **Summary – November 2015**

#### **Operations**

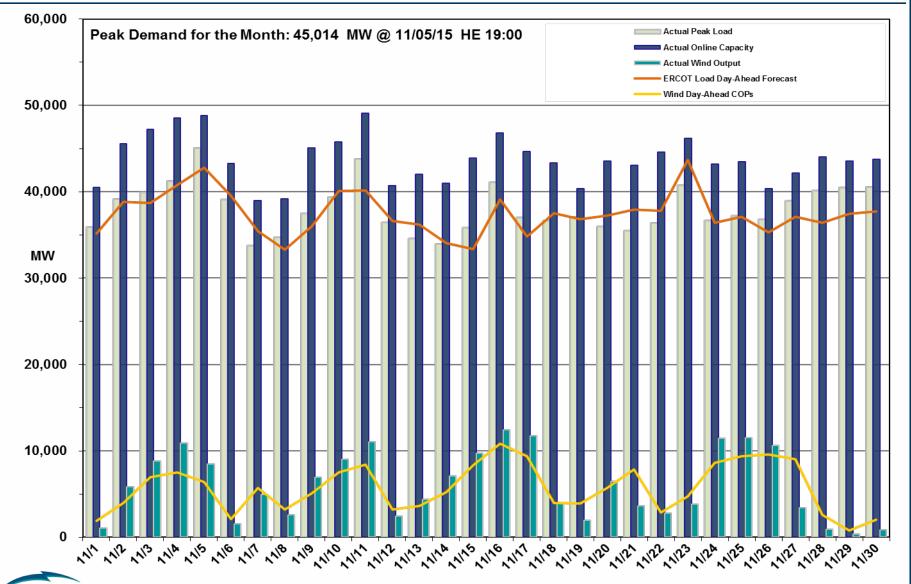
- The peak demand of 45,014 MW on November 5th was greater than the day-ahead mid-term forecast peak of 42,810 MW of the same operating period. In addition, it was less than the November 2014 actual peak demand of 50,677 MW. The instantaneous peak load on November 5th was 45,208 MW.
- Day-ahead load forecast error for November was 3.32%
- ERCOT issued one notification
  - One OCN due to ERCOT developing a new Generic Transmission Constraint ("Liston") near the Garza JL Bates area for voltage stability.

#### **Planning Activities**

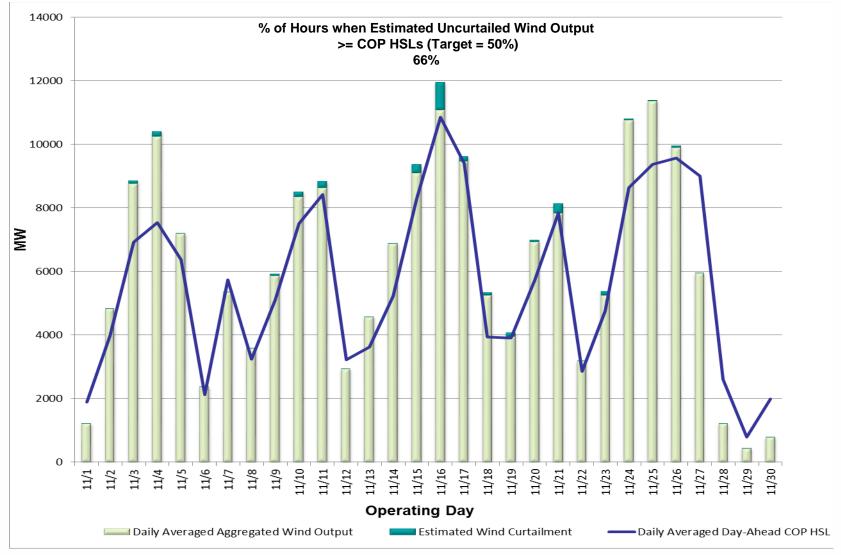
- 262 active generation interconnection requests totaling 62,510 MW, including 24,071 MW of wind generation, as of November 30, 2015. Seven fewer requests and a decrease of 516 MW from October 31, 2015.
- 15,036 MW wind capacity in commercial operations on November 30, 2015.



# Daily Peak Demand: Hourly Average Actual vs. Forecast, Wind Day-Ahead COPs & On-line Capacity at Peak – November 2015



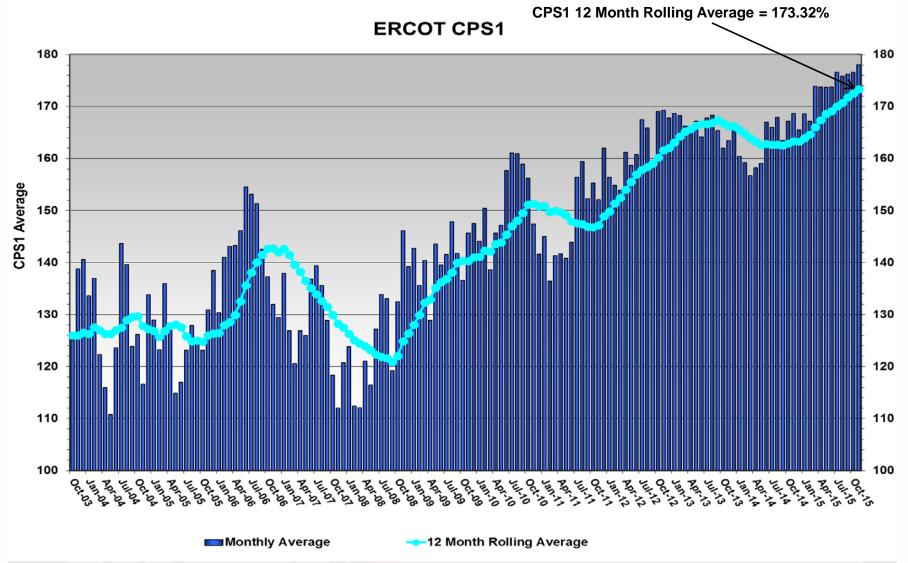
# Actual Wind Output plus Curtailments vs. Wind Day-Ahead COPs for All Hours – November 2015





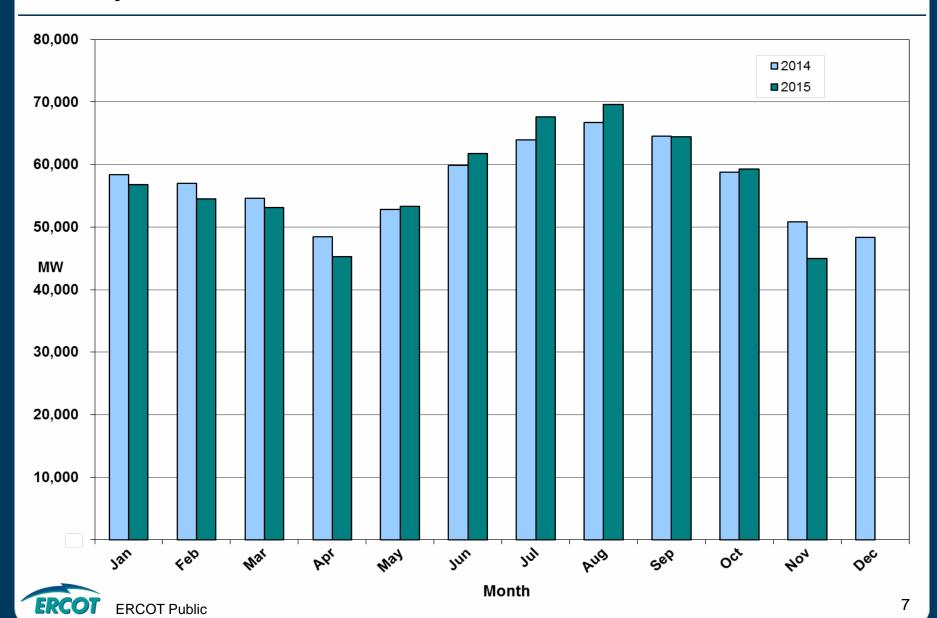
Note: QSEs must use the AWST 50% probability of exceedance forecast as the HSL in their COPs

# **ERCOT's CPS1 Monthly Performance – November 2015**

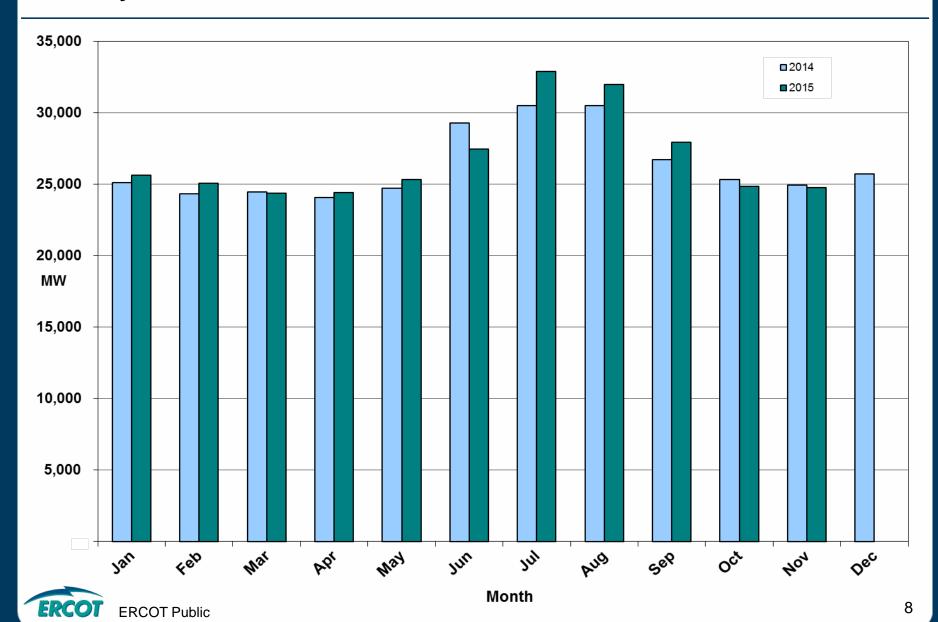




### **Monthly Peak Actual Demand – November 2015**



# **Monthly Minimum Actual Demand – November 2015**



# **Day-Ahead Load Forecast Performance – November 2015**

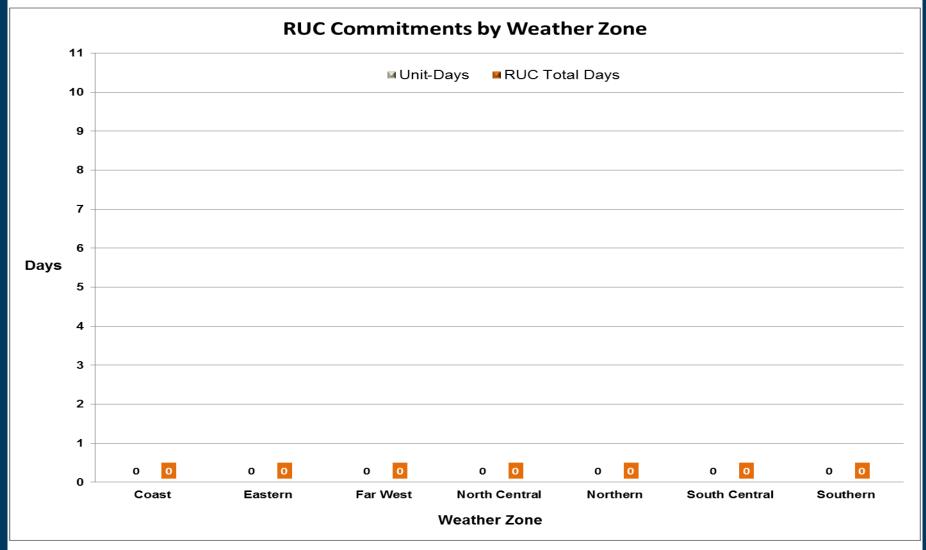
# Mean Absolute Percent Error (MAPE) for ERCOT Mid-Term Load Forecast (MTLF) Run at 14:00 Day Ahead

|                            | 2012<br>MAPE | 2013<br>MAPE | 2014<br>MAPE | 2015<br>MAPE | November 2015<br>MAPE    |                  |
|----------------------------|--------------|--------------|--------------|--------------|--------------------------|------------------|
| Average<br>Annual<br>MAPE  | 3.02         | 2.86         | 2.83         | 2.91         | 3.32                     |                  |
| Lowest<br>Monthly<br>MAPE  | 2.51         | 2.07         | 2.15         | 1.89         | Lowest<br>Daily<br>MAPE  | 0.88<br>Nov – 14 |
| Highest<br>Monthly<br>MAPE | 3.49         | 3.50         | 3.70         | 3.81         | Highest<br>Daily<br>MAPE | 7.97<br>Nov – 28 |



### Reliability Unit Commitment (RUC) Capacity by Weather Zone

#### November 2015





#### **Generic Transmission Constraints (GTCs) – November 2015**

| GTCs            | 14-Nov<br>Days | 15-Sep<br>Days | 15-Oct<br>Days | 15-Nov<br>Days | Last 12 Months<br>Total Days |
|-----------------|----------------|----------------|----------------|----------------|------------------------------|
|                 | GTCs           | GTCs           | GTCs           | GTCs           | (Dec 14 – Nov 15)            |
| North – Houston | 0              | 0              | 0              | 0              | 3                            |
| Valley Import   | 0              | 0              | 3              | 0              | 5                            |
| Zorillo - Ajo   | -              | 4              | 9              | 9              | 94                           |
| Panhandle       | -              | 0              | 0              | 3              | 3                            |
| Laredo          | -              | 2              | 1              | 1              | 3                            |
| Liston          | -              | -              | -              | 0              | 0                            |

**GTC:** A transmission flow limit more constraining than a Transmission Element's normal limit established to constrain flow between geographic areas of the ERCOT Transmission System that is used to enforce stability and voltage constraints that cannot be modeled directly in ERCOT's transmission security analysis applications.

Note: This table lists how many times a constraint has been activated to avoid exceeding a GTC limit, it does not imply an exceedance of the GTC occurred.

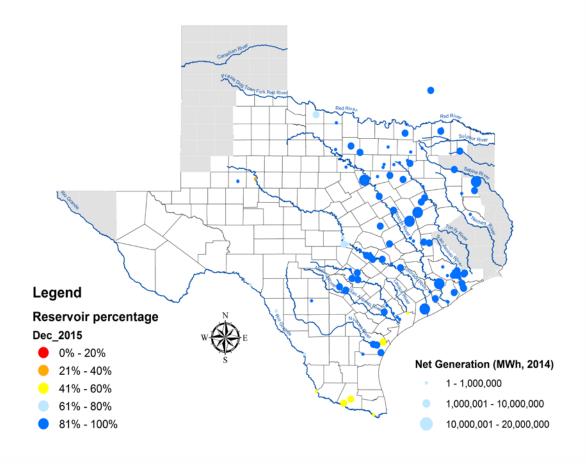


#### **Advisories and Watches - November 2015**

- One OCN due to ERCOT developing a new Generic Transmission Constraint ("Liston") near the Garza JL Bates area for voltage stability.
  - Issued on 11/12



# **Lake Levels Update – December 1, 2015**



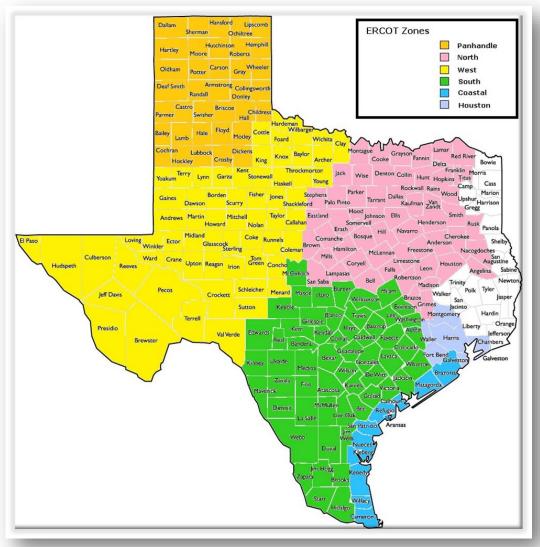


#### **Planning Summary – November 2015**

- ERCOT is currently tracking 262 active generation interconnection requests totaling 62,510 MW. This includes 24,071 MW of wind generation.
- ERCOT is currently reviewing proposed transmission improvements with a total cost of more than \$1.1 Billion.
- Transmission Projects endorsed in 2015 total \$413.3 Million.
- All projects (in engineering, routing, licensing, and construction) total approximately \$6.74 Billion.
- Transmission Projects energized in 2015 total about \$652.9 Million.



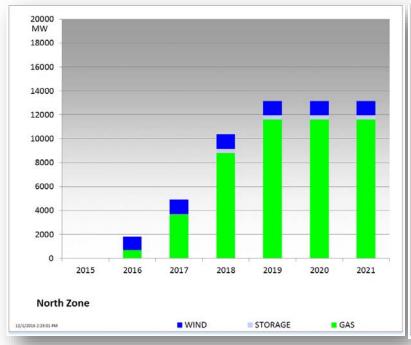
### **Mapping of Counties to ERCOT Zones – November 2015**

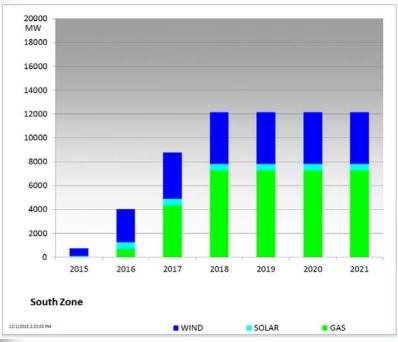




# **Cumulative MW Capacity of Interconnection Requests**

# by Zone - November 2015

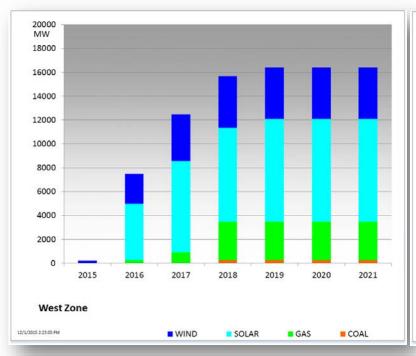


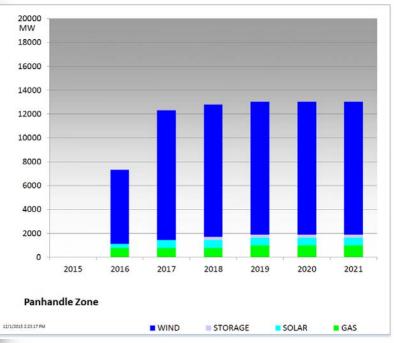




# **Cumulative MW Capacity of Interconnection Requests**

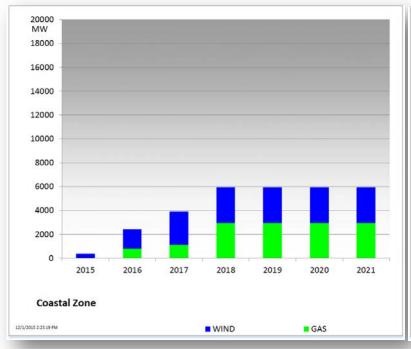
# by Zone - November 2015

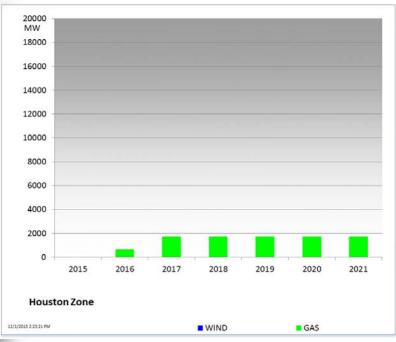




# **Cumulative MW Capacity of Interconnection Requests**

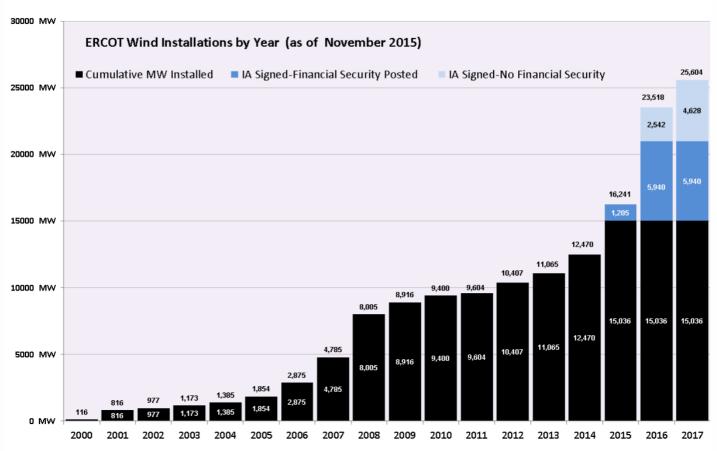
# by Zone - November 2015







#### Wind Generation – November 2015

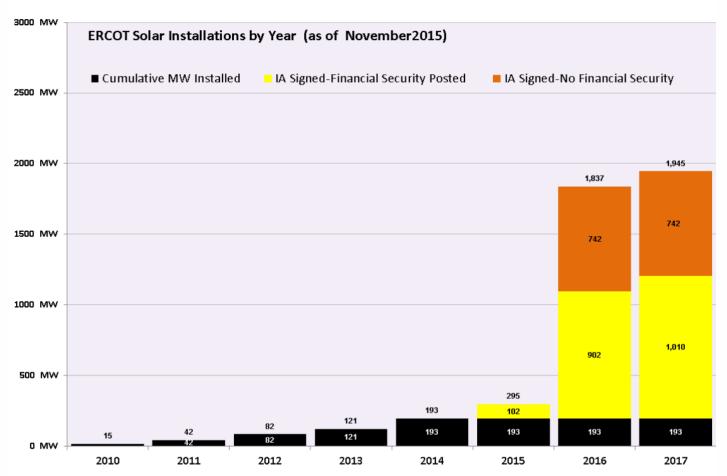


The data presented here is based upon the latest registration data provided to ERCOT by the resource owners and can change without notice. Any capacity changes will be reflected in current and subsequent years' totals. Scheduling delays will also be reflected in the planned projects as that information is received. This chart reflects planned units in the calendaryear of submission rather than installations by peak of year shown.

Financial security posted for funding interconnection facilities does not include CREZ security deposits, which are refunded to the Interconnecting Entity when an IA is signed.



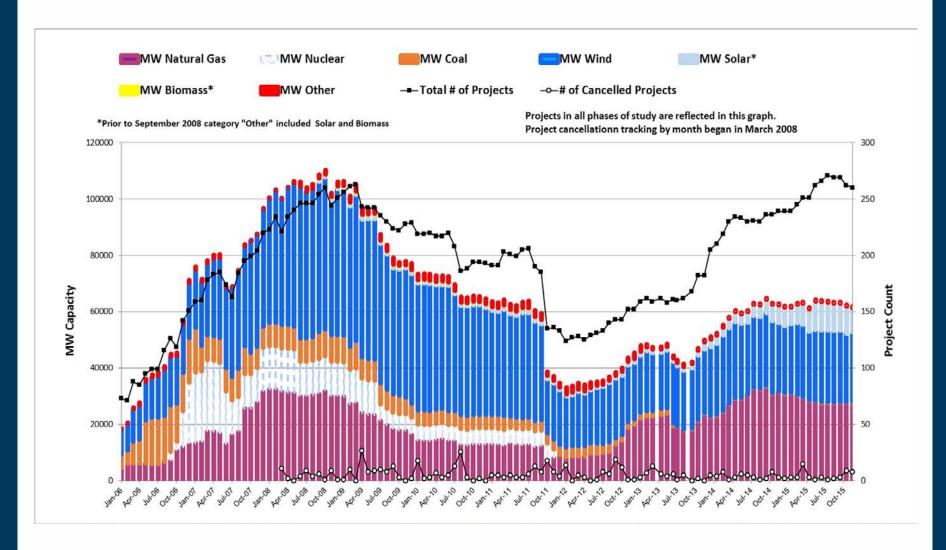
#### **Solar Generation – November 2015**



The data presented here is based upon the latest registration data provided to ERCOT by the resource owners and can change without notice. Any capacity changes will be reflected in current and subsequent years' totals. Scheduling delays will also be reflected in the planned projects as that information is received. This chart reflects planned units in the calendar year of submission rather than installations by peak of year shown.

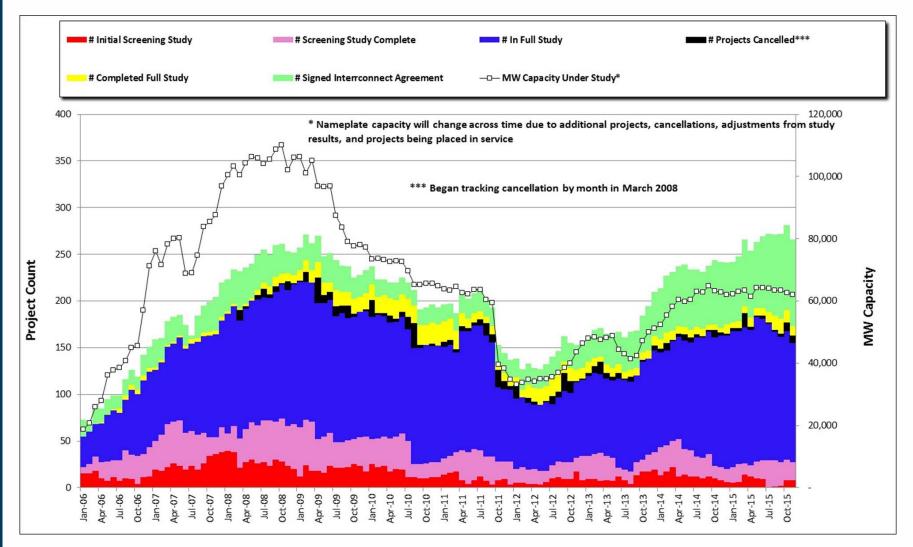


### **Generation Interconnection Activity by Fuel – November 2015**





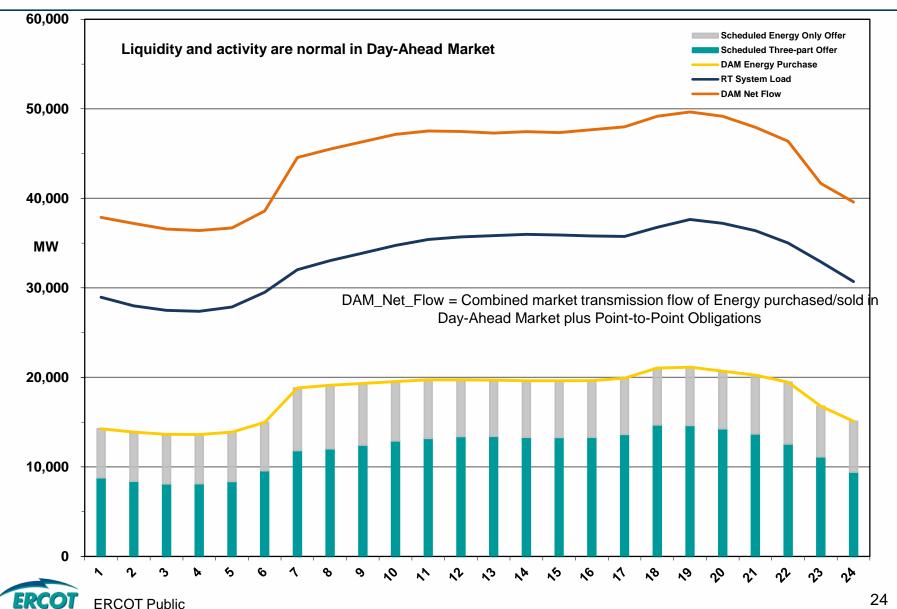
#### **Generation Interconnection Activity by Project Phase – November 2015**



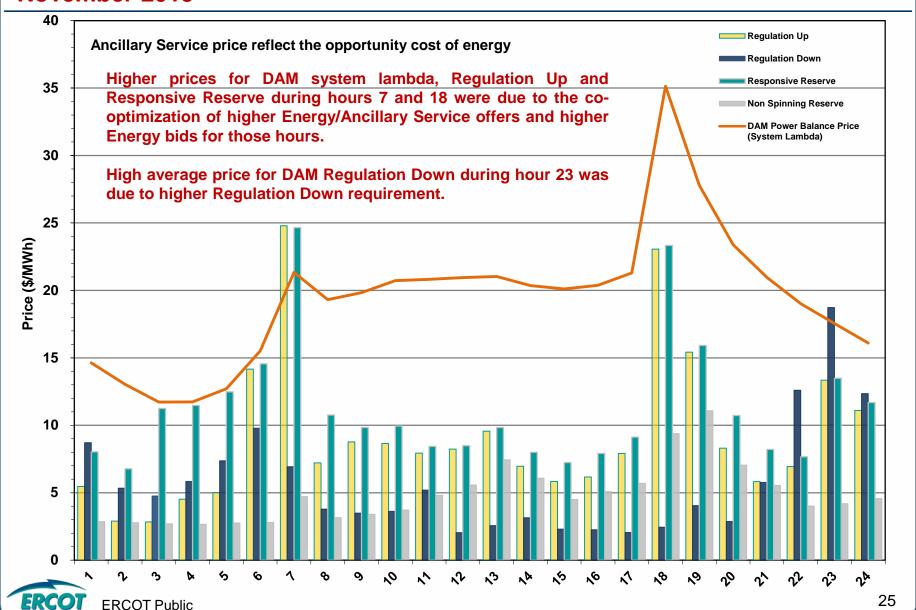


# **Market Operations**

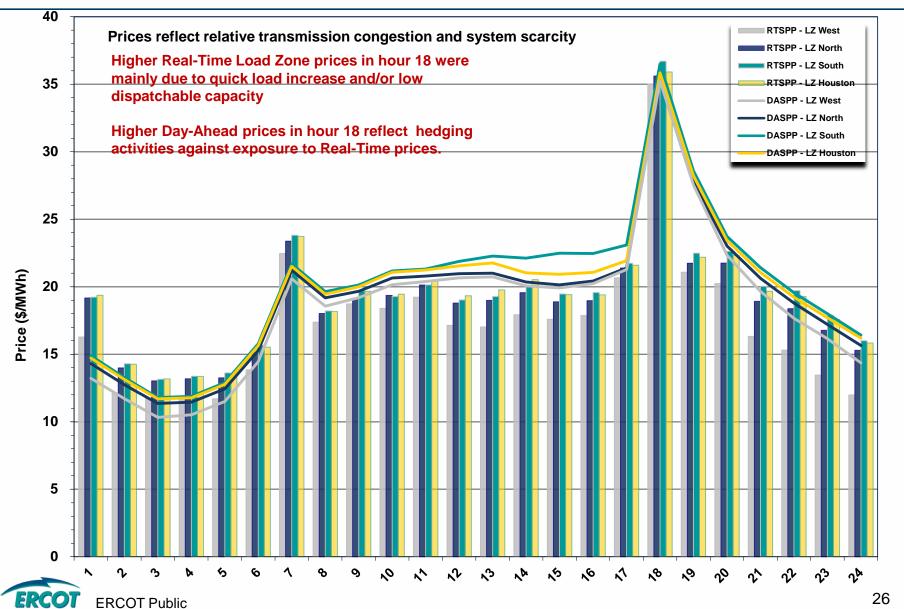
### Day-Ahead Schedule (Hourly Average) - November 2015



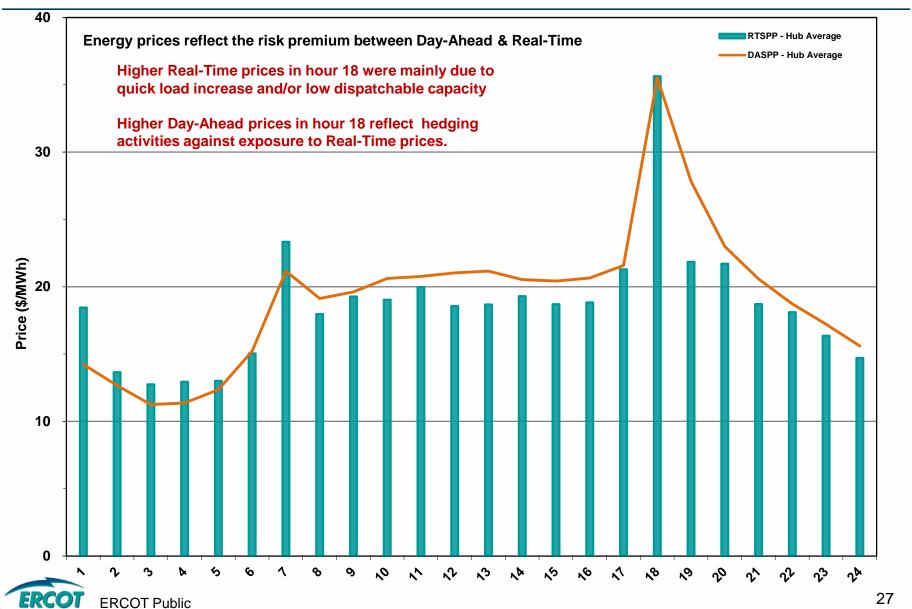
# Day-Ahead Electricity And Ancillary Service Hourly Average Prices – November 2015



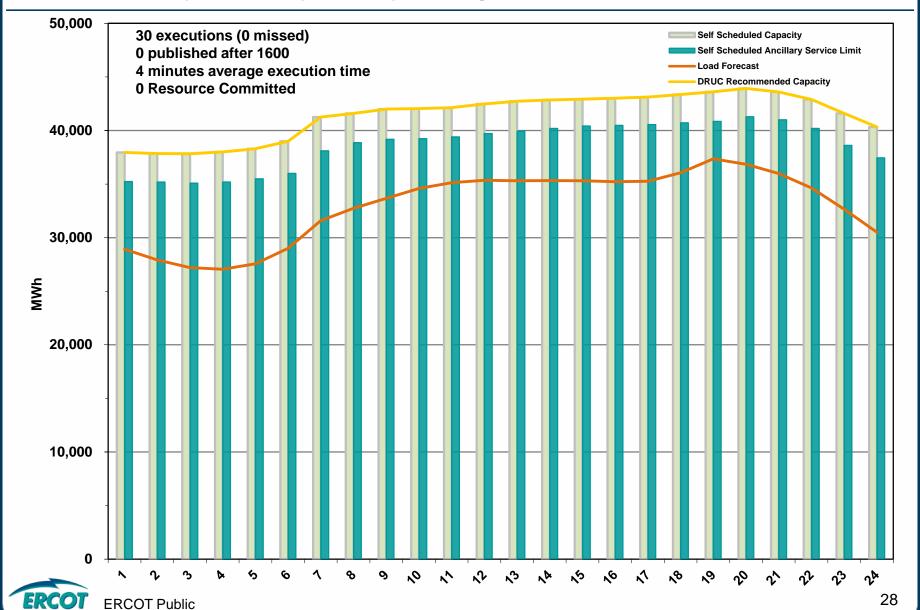
#### Day-Ahead Vs Real-Time Load Zone SPP (Hourly Average) – November 2015



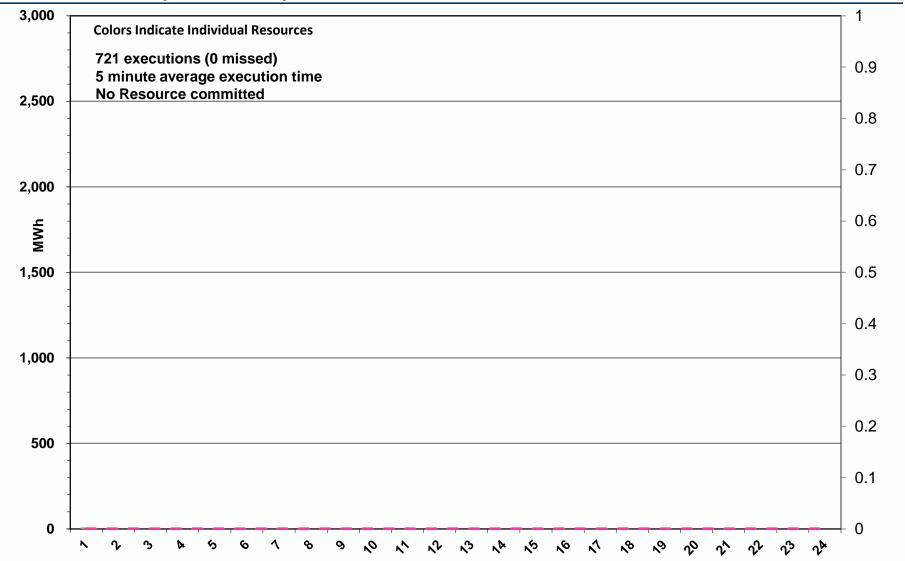
#### Day-Ahead Vs Real-Time Hub Average SPP (Hourly Average) – November 2015



### **DRUC Monthly Summary (Hourly Average) – November 2015**



# HRUC Monthly Summary and Real Time On-Line Reliability Deployment Price Adder (RTORDPA) – November 2015



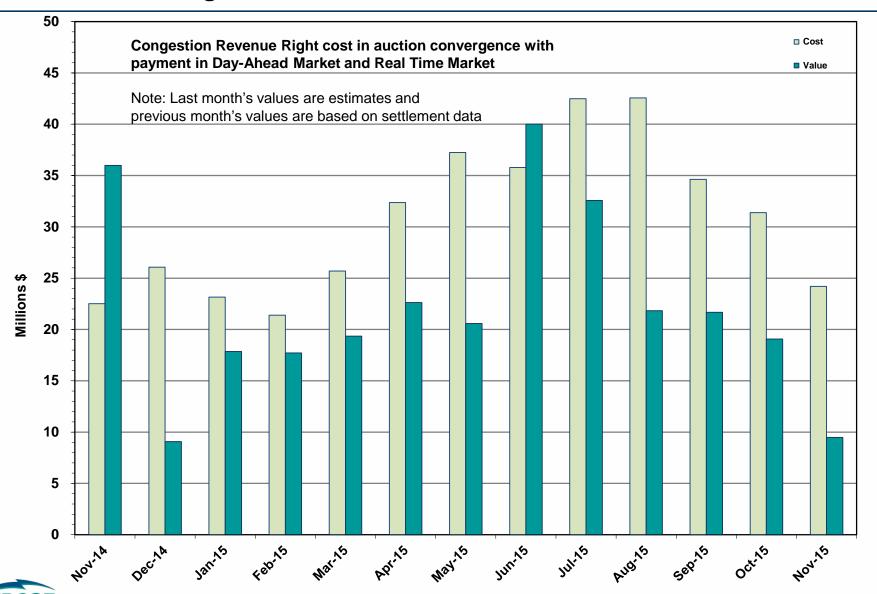


# Non-Spinning Reserve Service Deployment – November 2015

| Deployment Start Time | Deployment End<br>Time | Deployment<br>Duration (Hours) | Max Deployment<br>(MW) | Reason |
|-----------------------|------------------------|--------------------------------|------------------------|--------|
| None                  |                        |                                |                        |        |

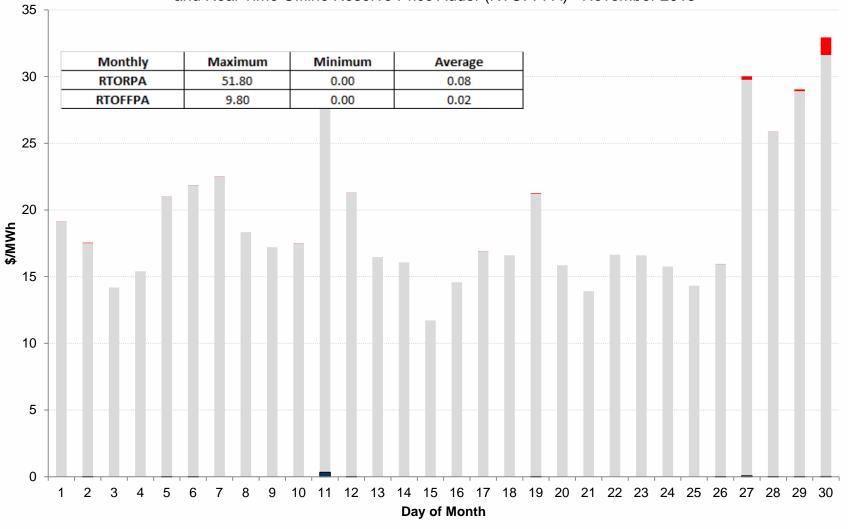


### **CRR Price Convergence – November 2015**



### **ORDC Price Adder (Daily Average) – November 2015**

Average Daily Real-Time System Lambda, Real-Time On-Line Reserve Price Adder (RTORPA), and Real-Time Offline Reserve Price Adder (RTOFFPA) - November 2015





### ERS Procurement for October 2015 – January 2016

|                                 | BH1     | BH2     | внз     | NBH     |
|---------------------------------|---------|---------|---------|---------|
| Non Weather-Sensitive ERS-10 MW | 372.082 | 416.611 | 390.329 | 349.300 |
| Non Weather-Sensitive ERS-30 MW | 546.023 | 563.297 | 550.152 | 433.297 |
| Total MW Procured               | 918.105 | 979.908 | 940.481 | 782.597 |
| Clearing Price                  | \$14.46 | \$2.59  | \$14.00 | \$3.21  |

BH1 - Business Hours 1

BH2 - Business Hours 2

BH3 - Business Hours 3

**NBH - Non-Business Hours** 

HE 0900 through 1300, Monday thru Friday except ERCOT Holidays

HE 1400 through 1600, Monday thru Friday except ERCOT Holidays

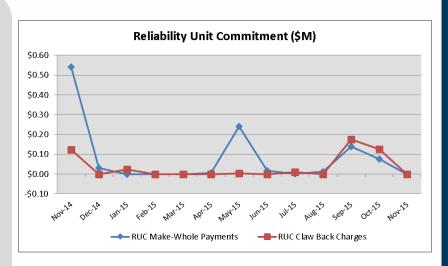
HE 1700 through 2000, Monday thru Friday except ERCOT Holidays

All other hours



# **Reliability Services – November 2015**

| Reliability Unit Commitment (RUC) | \$ in Millions |
|-----------------------------------|----------------|
| RUC Make-Whole Payments           | \$0.00         |
| RUC Clawback Charges              | \$0.00         |
| RUC Commitment Settlement         | \$0.00         |
|                                   |                |
| RUC Capacity Short Charges        | \$0.00         |
| RUC Make-Whole Uplift             | \$0.00         |
| RUC Commitment Cost Allocation    | \$0.00         |
|                                   |                |
| RUC Decommitment Payments         | \$0.00         |



RUC Make-Whole Payments were \$0.00M in November 2015. RUC Clawback Charges were \$0.00M.

There was \$0.00M allocated directly to load in November 2015, compared to:

- \$0.13M in October 2015
- \$0.12M in November 2014



# **Capacity Services – November 2015**

| Capacity Services                   | \$ in Millions |
|-------------------------------------|----------------|
| Regulation Up Service               | \$3.22         |
| Regulation Down Service             | \$2.00         |
| Responsive Reserve Service          | \$21.36        |
| Non-Spinning Reserve Service        | \$6.61         |
| Black Start Service                 | \$0.61         |
| Voltage Services - Reactive Power   | \$0.00         |
| Voltage Services - Lost Opportunity | \$0.00         |
| Total Charges                       | \$33.80        |

Capacity Services costs increased from last month and decreased from November 2014.

November 2015 cost was \$33.80M, compared to:

- A charge of \$31.85M in October 2015
- A charge of \$45.28M in November 2014



# **Energy Settlement – November 2015**

| Day-Ahead Market Energy Settlement   | \$ in Millions |
|--------------------------------------|----------------|
| Energy Purchases                     | \$266.20       |
| Point to Point Obligation Purchases  | \$8.88         |
| RMR Day-Ahead Revenue                | \$0.00         |
| Energy Sales                         | (\$263.57)     |
| Day-Ahead Congestion Rent            | \$11.51        |
|                                      |                |
| Day-Ahead Market Make-Whole Payments | (\$0.05)       |

Day-Ahead Market and Real-Time Market energy settlement activity decreased from last month and from November 2014.

| Real-Time Market Energy Settlement             | \$ in Millions |
|--|----------------|
| Energy Imbalance at a Resource Node            | (\$251.39)     |
| Energy Imbalance at a Load Zone                | \$369.28       |
| Energy Imbalance at a Hub                      | (\$107.25)     |
| Real Time Congestion from Self Schedules       | (\$0.02)       |
| Block Load Transfers and DC Ties               | (\$0.89)       |
| Impact to Revenue Neutrality                   | \$9.73         |
|  |                |
| Emergency Energy Payments                      | (\$0.08)       |
| Base Point Deviation Charges                   | \$0.19         |
|  |                |
| Real-Time Metered Generation (MWh in millions) | 23.86          |



# Congestion Revenue Rights (CRR) – November 2015

|   | \$ in Millions |
|---|----------------|
| Annual Auction                                  | (\$16.78)      |
| Monthly Auction                                 | (\$5.13)       |
| Total Auction Revenue                           | (\$22.10)      |
| Day-Ahead CRR Settlement                        | (\$9.48)       |
| Day-Ahead CRR Short-Charges                     | \$0.02         |
| Day-Ahead CRR Short-Charges Refunded            | (\$0.02)       |
| Real-Time CRR Settlement                        | \$0.00         |
| Real-Time CRR Short-Charges                     | \$0.00         |
| Real-Time CRR Short-Charges Refunded            | \$0.00         |
| Total CRR Funding                               | (\$9.48)       |
| Day-Ahead Point to Point Obligations Settlement | \$8.88         |
| Real-Time Point to Point Obligation Settlement  | (\$9.42)       |
| Net Point to Point Obligation Settlement        | (\$0.54)       |

Congestion Revenue Rights settlement payments were fully funded and excess funds were deposited into the CRR Balancing Account Fund.

Point to Point Obligations settled with a net credit of \$0.54M compared to a net credit of \$4.27M last month.



# **CRR Balancing Account Fund – November 2015**

| CRR Balancing Account Fund           | \$ in Millions |
|--------------------------------------|----------------|
| Beginning Balance for the Month      | \$10.00        |
| CRR Balancing Account Credit Total   | \$2.04         |
| CRR PTP Option Award Charges         | \$.06          |
| Day-Ahead CRR Short-Charges Refunded | (\$0.02)       |
| Load Allocated CRR Amount            | (\$2.08)       |
| Total Fund Amount                    | \$10.00        |

ERCOT implemented the rolling CRR Balancing Account Fund beginning with Operating Month December 2014.

In the month of November 2015, the fund cap remained at \$10M and excess funds of \$2.08M were allocated to Load.



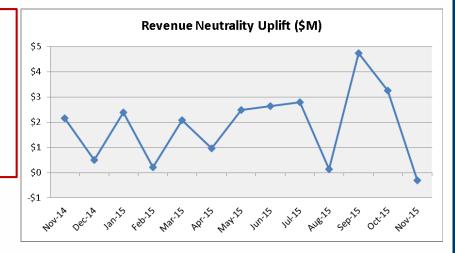
# **Revenue Neutrality – November 2015**

| Revenue Neutrality Settlement                                       | \$ in Millions |  |  |  |
|---|----------------|--|--|--|
| Real-Time Point to Point Obligation Settlement                      | (\$9.42)       |  |  |  |
| Real-Time Point to Point Options and Options with Refund Settlement |                |  |  |  |
| Real-Time Energy Imbalance Settlement                               | \$10.64        |  |  |  |
| Real-Time Congestion from Self-Schedules Settlement                 |                |  |  |  |
| DC Tie & Block Load Transfer Settlement                             | (\$0.89)       |  |  |  |
| Charge to Load  | (\$0.31)       |  |  |  |

Revenue Neutrality charges to load decreased compared to last month and compared to November 2014.

November 2015 was a credit of \$0.31M, compared to:

- \$3.25M charge in October 2015
- \$2.15M charge in November 2014





### Real-Time Ancillary Service Imbalance (ORDC) – November 2015

| Real-Time Ancillary Service Imbalance                 | \$ in Thousands |
|---|-----------------|
| Real-Time AS Imbalance Payment Amount                 | (\$55.28)       |
| Load Allocated AS Imbalance Revenue Neutrality Amount | \$55.28         |
| Total Charges   | \$55.28         |

In November 2015, total credits to QSEs w/an Ancillary Service Imbalance were \$55,284, while total charges in September 2015 were \$ 34,352.

18 of the 30 days in November had settlement dollars equal to \$0 for the day.

All of the 30 days were settled as a net credit to QSEs w/ an Ancillary Service Imbalance and as a charge to QSEs representing load.

The highest payment to QSEs w/an Ancillary Service Imbalance occurred on November 11<sup>th</sup> in the amount of \$29,540.



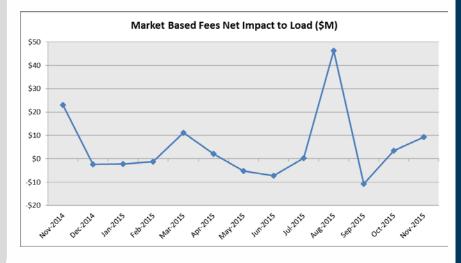
### **Net Allocation to Load – November 2015**

| Market-Based Allocation                                  | \$ in Millions |
|--|----------------|
| CRR Auction Revenue Disbursement Settlement              | (\$22.10)      |
| Balancing Account Proceeds Settlement                    | (\$2.08)       |
| Net Reliability Unit Commitment Settlement               | \$0.00         |
| Ancillary Services Settlement                            | \$33.80        |
| Reliability Must Run Settlement (incl. RMR for Capacity) | \$0.00         |
| Real-Time Revenue Neutrality Settlement                  | (\$0.31)       |
| Emergency Energy Settlement                              | \$0.08         |
| Base Point Deviation Settlement                          | (\$0.19)       |
| ORDC Settlement  | \$0.06         |
| Total  | \$9.26         |
| Fee Allocation   |                |
| ERCOT Administrative Fee Settlement                      | \$11.14        |
|  |                |
| Net Allocated to Load                                    | \$20.40        |

The charge for the net allocation to Load increased from last month and decreased from November 2014.

November 2015 was a charge of \$20.40M, compared to:

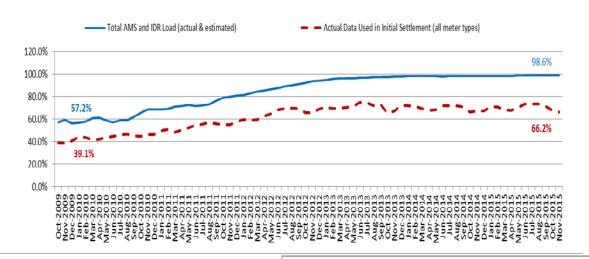
- A charge of \$16.25M in October 2015
- A charge of \$34.56M in November 2014





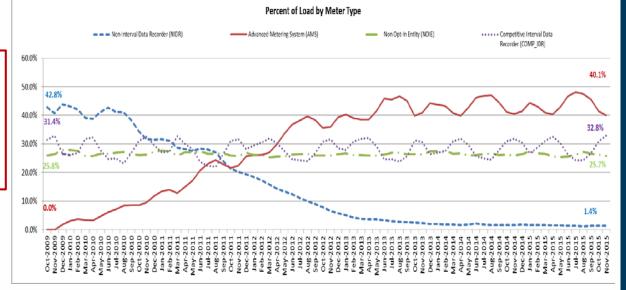
## **Advanced Meter Settlement Impacts – November 2015**





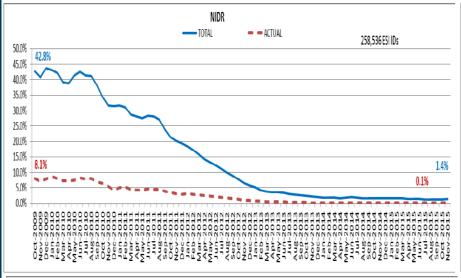
November 2015: At month end, settling 6.8M ESIIDs using Advanced Meter data.

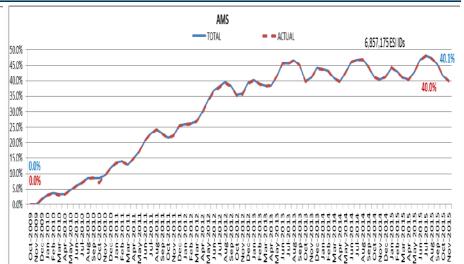
November 2015: 98.6% of the load in ERCOT is settled with 15-min interval data (AMS, Competitive IDR, and NOIE IDR).

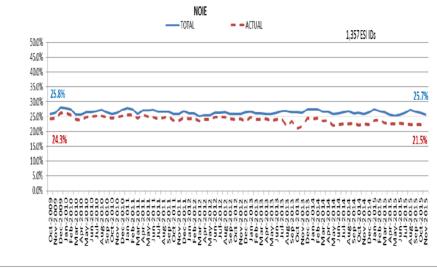


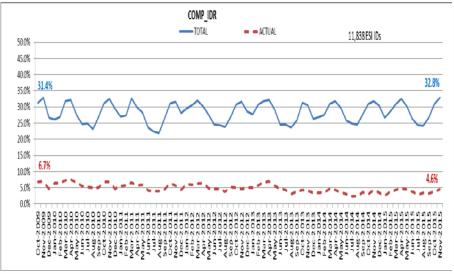


# ERCOT Wide Load Volumes by Meter Type – INITIAL Settlement – November 2015











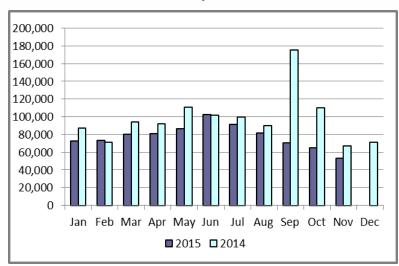
# **Retail Transaction Volumes – Summary – November 2015**

|                                     | Year-                                  | To-Date   | Transactions Received |               |  |  |
|-------------------------------------|--|-----------|-----------------------|---------------|--|--|
| Transaction Type                    | November 2015 November 2014 November 2 |           | November 2015         | November 2014 |  |  |
| Switches                            | 857,811                                | 1,098,474 | 52,887                | 67,080        |  |  |
| Acquisition                         | 0                                      | 0         | 0                     | 0             |  |  |
| Move - Ins                          | 2,412,695                              | 2,477,236 | 181,098               | 178,624       |  |  |
| Move - Outs                         | 1,240,301                              | 1,235,437 | 96,214                | 89,578        |  |  |
| Continuous Service Agreements (CSA) | 472,085                                | 587,117   | 34,796                | 43,550        |  |  |
| Mass Transitions                    | 0                                      | 5,614     | 0                     | 0             |  |  |
| Total                               | 4,982,892                              | 5,403,878 | 364,995               | 378,832       |  |  |
|                                     |  |           |                       |               |  |  |

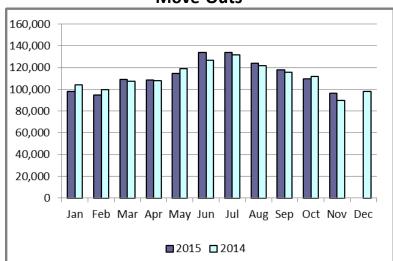


### **Retail Transaction Volumes – Summary – November 2015**

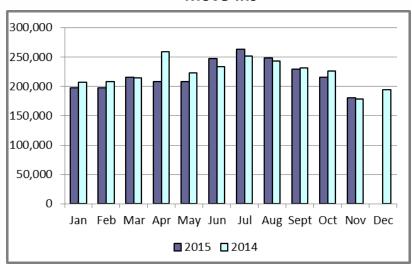
#### **Switches/Acquisitions**



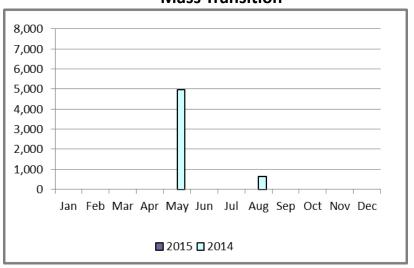
**Move-Outs** 



#### **Move-Ins**

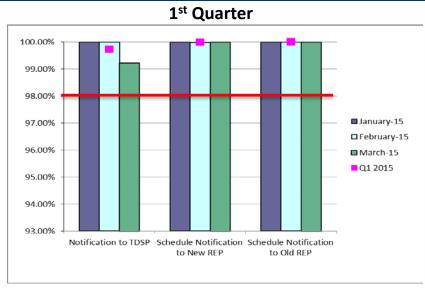


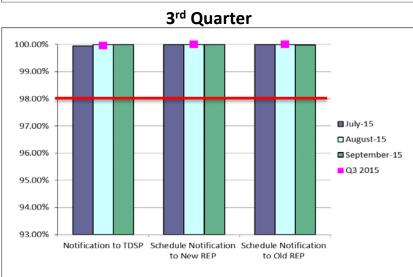
#### **Mass Transition**

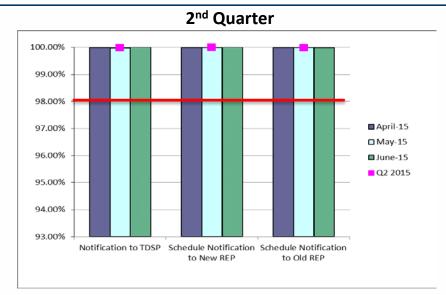




### Retail Performance Measures – Switch – November 2015



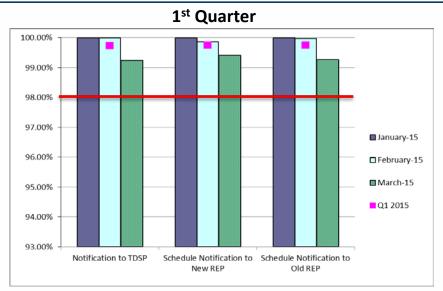


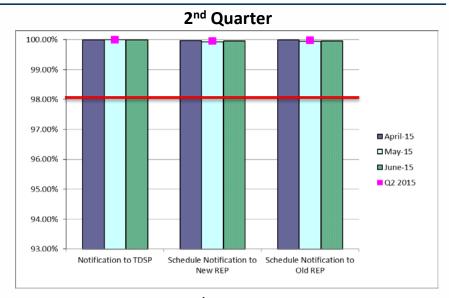


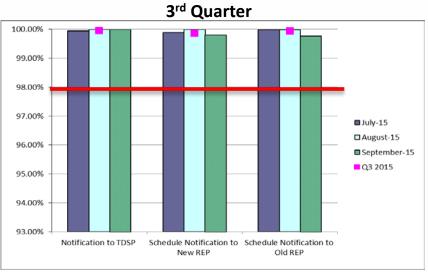


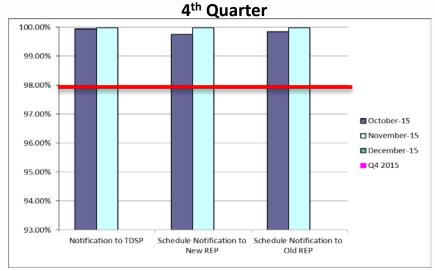


### Retail Performance Measures (Same Day Move-In) - November 2015



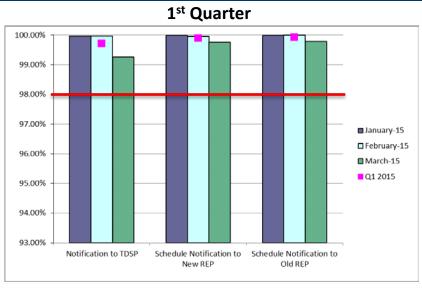


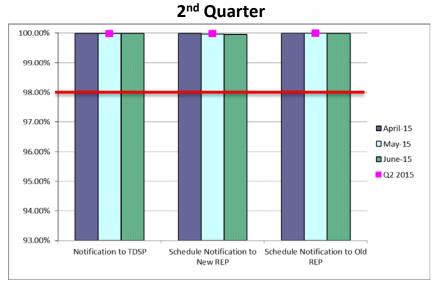




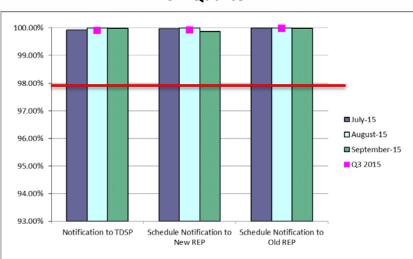


### Retail Performance Measures (Standard Move-In) - November 2015

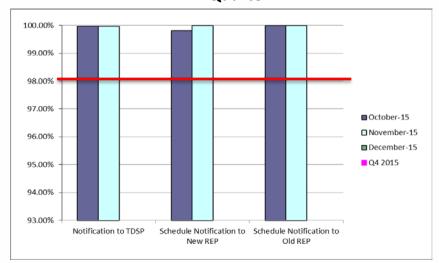














# **Projects Report**

| Impact Metric Tolerances  | 2015 Project Funding                        | \$ 21,650,000   | <br>015 Portfolio<br>nding Estimate |
|---|---|-----------------|-------------------------------------|
|   | Projects In Flight/On Hold (Cou             | nt = 53)        | \$<br>23,590,434                    |
| report Green = No more than 4.9% unfavorable variance - Yellow = Unfavorable variance between 4.9% and 9.9% - Red = Unfavorable variance more than 9.9% | Projects Not Yet Started (Count             | = 3)            | \$<br>5,000                         |
|   | Projects Completed (Count = 44              | \$<br>3,935,525 |                                     |
|   | Spending Reductions Required Capital Budget | to Maintain     | \$<br>(5,880,959)                   |
|   | TOTAL                                       |                 | \$<br>21,650,000                    |

Excess spend will be offset by equal reductions in 2016 spending

| Project<br>Number | Projects in Initiation Phase (Count = 12)  |
|-------------------|--|
| Various           | 2015 CMM NPRRs   |
| Various           | NPRR617 and 700 Implementation   |
| NPRR439           | Updating a Counter-Party's Available Credit Limit for Current Day DAM                  |
| NPRR484           | Revisions to Congestion Revenue Rights Credit Calculations and Payments - Phase 1b / 2 |
| NPRR519           | Exemption of ERS-Only QSEs from Collateral and Capitalization Requirements             |
| NPRR617           | Energy Offer Flexibility   |
| NPRR683           | Revision to Available Credit Limit Calculation   |
| NPRR700           | Utilizing Actual Fuel Costs in Startup Offer Caps                                      |
| 170-03            | ECAP - Enterprise Content Management System (Proof of Concept)                         |
| 170-04            | ECAP - ERCOT Information Governance and Taxonomy                                       |
| 181-01            | CRR Framework Upgrade  |
| 185-01            | Records Management and eDiscovery  |
|                   |  |

#### Footnotes

- 1 One or more phases took longer than expected, resulting in additional funding and/or time required
- 2 One or more phases required more labor than expected, resulting in additional funding and/or time required
- 3 Project placed on hold
- 4 Resource constraints resulted in delay to one or more phases
- 5 Project w as on an urgent timeline to meet a pre-defined target implementation date. Compressed project planning required budget estimation before full requirements were known. Additional effort needed, resulting in additional fun
- NA Metric not calculated because:
  - it is reported at the parent project level, or
  - it is an administrative project

| Project<br>Number | Projects in Planning Phase (Count = 13)                     | Baseline Phase<br>Start | Baseline Phase<br>Finish | Scheduled<br>Go-Live Date | Scheduled Phase<br>Finish | Schedule Impact |       | Budget Impact |                       |
|-------------------|---|-------------------------|--------------------------|---------------------------|---------------------------|-----------------|-------|---------------|-----------------------|
| 106-01            | MP Online Data Entry - Ph 1                                 | 10/9/2013               | 3/5/2014                 | TBD                       | 10/8/2015                 | 4               | -395% |               | 0%                    |
| 158-01            | Move iTron LF Application to High Availability Environment  | 1/14/2015               | 6/19/2015                | TBD                       | 1/28/2016                 | 4               | -142% |               | 0%                    |
| DC4               | DC4 Program Control   | 9/9/2015                | 3/30/2016                | TBD                       | 3/30/2016                 |                 | 0%    |               | 1%                    |
| DC4               | DC4 - Compute DB Inf Install and Migration                  | 12/2/2015               | 2/10/2016                | TBD                       | 2/10/2016                 |                 | 0%    |               | 0%                    |
| DC4               | DC4 - Compute DB Inf Install and Migration Stage 1          | 12/2/2015               | 2/10/2016                | TBD                       | 2/10/2016                 |                 | 0%    | NA            | See DC4<br>Compute DB |
| 169-01            | Short Circuit Ratio Functionality                           | 4/6/2015                | 9/16/2015                | TBD                       | 11/4/2015                 | 1               | -30%  |               | 30%                   |
| 172-01            | Physical Security Project #2                                | 8/27/2015               | 6/8/2016                 | TBD                       | 6/8/2016                  |                 | 0%    |               | 1%                    |
| 173-01            | ERCOT Flight Certification Website                          | 7/23/2015               | 12/11/2015               | TBD                       | 2/1/2016                  | 1               | -36%  |               | 0%                    |
| 177-01            | Cyber Security Project #19                                  | 10/19/2015              | 12/18/2015               | TBD                       | 12/10/2015                |                 | 13%   |               | -2%                   |
| 179-01            | Infoblox Hardware Refresh                                   | 10/14/2015              | 2/3/2016                 | TBD                       | 2/3/2016                  |                 | 0%    |               | 0%                    |
| 180-01            | Mobile Device Management (MDM) – GEMS                       | 11/25/2015              | 2/2/2016                 | TBD                       | 1/11/2016                 |                 | 31%   |               | 0%                    |
| TBD               | Enterprise Resource Planning                                | 8/5/2015                | 9/2/2015                 | TBD                       | 11/20/2015                | 1               | -282% |               | 0%                    |
| NPRR419           | Revise Real Time Energy Imbalance and RMR Adjustment Charge | 11/18/2015              | 12/30/2015               | TBD                       | 12/30/2015                |                 | 0%    |               | 0%                    |



| Project<br>Number | Projects in Execution Phase (Count = 20)   | Baseline Phase<br>Start              | Baseline Go-<br>Live Target | Scheduled<br>Go-Live Date | Scheduled Phase<br>Finish              | Sche        | dule Impact                                       | Bu | idget Impact                            |
|-------------------|--|--------------------------------------|-----------------------------|---------------------------|--|-------------|---|----|---|
| 052-01            | EMS Upgrade  | 9/24/2014                            | 5/25/2016                   | 5/26/2016                 | 11/1/2016                              |             | 0%  |    | 7%                                      |
| 065-01            | NMMS Upgrade   | 12/17/2014                           | 5/27/2016                   | 9/16/2016                 | 10/31/2016                             | 1           | -21%  | 1  | -5%                                     |
| 116-01            | Collage Replacement  | 2/6/2014                             | 9/22/2014                   | 4/7/2016                  | 4/7/2016                               | 4           | -246%   | 2  | -114%                                   |
| 120-01            | IT Production Hardening  | 5/21/2015                            | 4/1/2016                    | 3/31/2016                 | 4/25/2016                              |             | 0%  |    | 23%                                     |
| 143-01            | OSI Pi Visualization Enhancements  | 1/16/2015                            | 6/19/2015                   | 11/15/2015                | 11/30/2015                             | 1           | -96%  |    | 0%                                      |
| 144-01            | OC-48 Replacement with DWDM  | 2/4/2015                             | 12/22/2015                  | 1/15/2016                 | 3/2/2016                               | 1           | -7%   |    | -3%                                     |
| 161-01            | NPRRs 588 and 615  | 9/16/2015                            | 2/19/2016                   | 2/4/2016                  | 3/30/2016                              |             | 9%  |    | -1%                                     |
| 165-00            | Capital Efficiencies and Enhancements - 2015   | 1/1/2015                             | 12/31/2015                  | 12/31/2015                | 12/31/2015                             |             | 0%  |    | 46%                                     |
| 168-01            | Configuration Management System Requirements for CIP v5<br>Readiness   | 7/6/2015                             | 12/16/2015                  | 12/16/2015                | 12/30/2015                             |             | 0%  |    | 6%                                      |
| 170-01            | Enterprise Content Alignment Program   | 8/26/2015                            | 1/5/2016                    | 1/5/2016                  | 2/29/2016                              |             | 0%  |    | 88%                                     |
| 171-01            | CIP v5 Readiness Project   | 7/22/2015                            | 4/29/2016                   | 3/31/2016                 | 3/31/2016                              |             | 10%   |    | 0%                                      |
| 174-01            | 2015 Outage Scheduler Enhancements   | 12/2/2015                            | 9/14/2016                   | 9/14/2016                 | 10/14/2016                             |             | 0%  |    | 10%                                     |
| NPRR219           | Resolution of Alignment Items A33, A92, A106, and A150 - TSPs Must Submit Outages for Resource Owned Equipment and Clarification of Changes in Status of Transmission Element Postings | 12/2/2015                            | 9/14/2016                   | 9/14/2016                 | 10/14/2016                             |             | 0%  | NA | See #174-01                             |
| NPRR515           | Day-Ahead Market Self-Commitment of Generation Resources   | 10/5/2015                            | 3/31/2016                   | 3/8/2016                  | 3/8/2016                               |             | 12%   |    | 6%                                      |
| NPRR553           | Monthly BLT Payment and Charge for Presidio Exception  | 4/9/2015                             | 2/19/2016                   | 2/19/2016                 | 2/19/2016                              |             | 0%  | NA | See #165-00                             |
| NPRR588           | Clarifications for PV Generation Resources   | 9/16/2015                            | 2/19/2016                   | 2/10/2016                 | 3/30/2016                              |             | 5%  | NA | See #161-01                             |
| NPRR615           | PVGR Forecasting   | 9/16/2015                            | 2/19/2016                   | 2/10/2016                 | 3/30/2016                              |             | 5%  | NA | See #161-01                             |
| NPRR680           | Allow QSEs to Self-Arrange AS Quantities Greater Than Their AS Obligation  | 10/28/2015                           | 12/11/2015                  | 12/11/2015                | 12/18/2015                             |             | 0%  |    | 15%                                     |
| NPRR686           | Changing the IRR Forecast from Next 48 Hours to Next 168 Hours   | 9/16/2015                            | 2/19/2016                   | 2/19/2016                 | 3/30/2016                              |             | 0%  | NA |   |
| SCR783            | Outage Scheduler Enhancements – Group 2, Usability and Filtering Enhancements  | 12/2/2015                            | 9/14/2016                   | 9/14/2016                 | 10/14/2016                             |             | 0%  | NA | See #174-01                             |
|                   |  |                                      |                             |                           |  |             |   |    |   |
| Project<br>Number | Projects in Stabilization (Count = 2)  | Baseline<br>Execution Phase<br>Start | Baseline Go-<br>Live Target | Actual<br>Go-Live Date    | Scheduled<br>Execution Phase<br>Finish | Sche        | dule Impact                                       | Bu | idget Impact                            |
| 134-01            | Privileged Account Management  | 4/1/2015                             | 9/30/2015                   | 9/30/2015                 | 10/30/2015                             |             | 0%  |    | 16%                                     |
| 163-01            | Cyber Security Project #10   | 7/1/2015                             | 9/15/2015                   | 9/22/2015                 | 12/16/2015                             | 1           | -9%   |    | 7%                                      |
|                   | <del> </del>   |                                      | t                           |                           | 8                                      | <del></del> | · <del>·</del> ·································· |    | *************************************** |



| Project<br>Number | Projects On Hold (Count = 6)  | Forecast Start<br>Date               | Baseline Phase<br>Finish    | Scheduled<br>Go-Live Date | Scheduled Phase<br>Finish        | Sche            | Schedule Impact |                 | udget Impact |    |               |
|-------------------|---|--------------------------------------|-----------------------------|---------------------------|----------------------------------|-----------------|-----------------|-----------------|--------------|----|---------------|
| SCR777            | Bilateral CRR Interface Enhancement   | 8/20/2014                            | 11/28/2014                  | TBD                       | TBD                              | 3               |                 | 3               |              |    |               |
| NPRR327           | State Estimator Data Redaction Methodology  | 12/5/2012                            | 2/12/2013                   | TBD                       | TBD                              | 3               |                 | 3               |              |    |               |
| NPRR573           | Alignment of PRC Calculation  | TBD                                  | TBD                         | TBD                       | TBD                              | 3               |                 | 3               |              |    |               |
| 129-01            | Access and Roles Management   | 7/1/2014                             | 10/1/2014                   | TBD                       | TBD                              | 3               |                 | 3               |              |    |               |
| 141-01            | Production Virtualization   | 11/6/2014                            | 11/18/2015                  | TBD                       | TBD                              | 3               |                 | 3               |              |    |               |
| 166-01            | Jboss Application Monitoring & Management (JAMM)  | TBD                                  | TBD                         | TBD                       | TBD                              | 3               |                 | 3               |              |    |               |
|                   |   |                                      |                             |                           |                                  |                 |                 |                 |              |    |               |
| Project<br>Number | Projects Completed<br>(Count =44)   | Baseline<br>Execution Phase<br>Start | Baseline Go-<br>Live Target | Actual Go-Live<br>Date    | Actual Execution<br>Phase Finish | Schedule Status |                 | Schedule Status |              | To | otal Variance |
| NPRR467           | Balancing Account Resettlement Due to DAM Resettlement  | 7/1/2014                             | 12/6/2014                   | 12/6/2014                 | 6/12/2015                        |                 | 0%              | NA              | See #10052   |    |               |
| NPRR500           | Posting of Generation that is Off but Available   | 1/7/2015                             | 2/6/2015                    | 2/6/2015                  | 3/27/2015                        |                 | 0%              |                 | 48%          |    |               |
| NPRR543           | Message for Confirmed E-Tags  | 3/18/2015                            | 6/23/2015                   | 6/25/2015                 | 7/9/2015                         |                 | -2%             |                 | 19%          |    |               |
| NPRR556           | Resource Adequacy During Transmission Equipment Outage  | 9/21/2015                            | 10/23/2015                  | 10/23/2015                | 12/10/2015                       |                 | 0%              |                 | 17%          |    |               |
| NPRR559           | Revisions to MCE Calculation  | 1/29/2015                            | 6/13/2015                   | 6/13/2015                 | 7/10/2015                        |                 | 0%              | NA              | See #154-01  |    |               |
| NPRR580           | Establishment of a Rolling CRR Balancing Account Fund   | 7/1/2014                             | 12/6/2014                   | 12/6/2014                 | 6/12/2015                        |                 | 0%              | NA              | See #10052   |    |               |
| NPRR586           | Align Credit Lock for CRR Auctions with Transaction Submission Deadline   | 7/2/2014                             | 9/26/2014                   | 9/22/2014                 | 10/28/2014                       |                 | 4%              | 2               | -18%         |    |               |
| NPRR589           | Ancillary Service Offers in the Supplemental Ancillary Services<br>Market   | 3/1/2015                             | 9/25/2015                   | 9/30/2015                 | 9/30/2015                        |                 | -2%             |                 |              |    |               |
| NPRR595           | RRS Load Resource Treatment in ORDC   | 8/5/2015                             | 10/23/2015                  | 10/22/2015                | 11/23/2015                       |                 | 1%              | NA              | See NPRR698  |    |               |
| NPRR598           | Clarify Inputs to PRC and ORDC  | 1/15/2015                            | 6/28/2015                   | 7/1/2015                  | 7/31/2015                        |                 | -1%             | NA              | See #149-01  |    |               |
| NPRR597           | Utilize Initial Estimated Liability (IEL) Only During Initial Market Activity   | 1/29/2015                            | 6/13/2015                   | 6/13/2015                 | 7/10/2015                        |                 | 0%              | NA              | See #154-01  |    |               |
| NPRR601           | Inclusion of Incremental Exposure in Mass Transitions to Counter-<br>Parties that are Registered as QSEs and LSEs and Provide POLR<br>Service | 1/29/2015                            | 6/13/2015                   | 6/13/2015                 | 7/10/2015                        |                 | 0%              | NA              | See #154-01  |    |               |
| NPRR626           | Reliability Deployment Price Adder  | 1/15/2015                            | 6/28/2015                   | 6/26/2015                 | 9/7/2015                         |                 | 1%              | NA              | See #149-01  |    |               |
| NPRR639           | Correction to Minimum Current Exposure  | 1/29/2015                            | 6/13/2015                   | 6/13/2015                 | 7/10/2015                        |                 | 0%              | NA              | See #154-01  |    |               |
| NPRR645           | Real-Time On-Line Capacity Revisions  | 1/15/2015                            | 6/28/2015                   | 6/26/2015                 | 9/7/2015                         |                 | 1%              | NA              | See #149-01  |    |               |
| NPRR665           | As-Built Clarification of Reliability Deployment Price Adder  | 1/15/2015                            | 6/28/2015                   | 6/26/2015                 | 9/7/2015                         |                 | 1%              | NA              | See #149-01  |    |               |
| NPRR698           | Clarifications to NPRR595, RRS Load Resource Treatment In ORDC  | 8/5/2015                             | 10/23/2015                  | 10/22/2015                | 11/23/2015                       |                 | 1%              |                 | -3%          |    |               |
| NPRR706           | Restore the Ability to Use Physical Responsive Reserve Capability as an Indicator of Available Frequency-Responsive Capacity                  | 8/5/2015                             | 10/23/2015                  | 10/22/2015                | 11/23/2015                       |                 | 1%              |                 | See NPRR698  |    |               |
| NPRR710           | Removal of ORDC Phase 2 Language and Modification to HASL Calculation   | 8/5/2015                             | 10/23/2015                  | 10/22/2015                | 11/23/2015                       |                 | 1%              |                 | See NPRR698  |    |               |
| OBD               | Setting the Shadow Price Caps and Power Balance Penalties in Security-Constrained Economic Dispatch   | 1/15/2015                            | 6/28/2015                   | 6/26/2015                 | 9/7/2015                         |                 | 1%              | NA              | See #149-01  |    |               |



| Project<br>Number | Projects Completed (continued)<br>(Count =44)   | Baseline<br>Execution Phase<br>Start | Baseline Go-<br>Live Target | Actual Go-Live<br>Date | Actual Execution<br>Phase Finish | Schedule Status |       | Total Variance |             |
|-------------------|---|--------------------------------------|-----------------------------|------------------------|----------------------------------|-----------------|-------|----------------|-------------|
| SCR771            | ERCOT System Change Allowing Independent Master QSE to Represent Split Generation Resources | 4/23/2015                            | 9/9/2015                    | 9/9/2015               | 9/9/2015                         |                 | 0%    | NA             | See #165-00 |
| SCR772            | New Extract for Five Minute Interval Settlement Data  | 11/5/2014                            | 2/13/2015                   | 2/12/2015              | 3/30/2015                        |                 | 1%    |                | 19%         |
| SCR775            | Posting Results of Real-Time Data in a Display Format                                       | 3/31/2015                            | 6/22/2015                   | 6/22/2015              | 7/20/2015                        |                 | 0%    |                | 40%         |
| SCR778            | Credit Exposure Calculations for NOIE Options Linked to RTM PTP Obligations                 | 1/29/2015                            | 3/28/2015                   | 3/28/2015              | 7/10/2015                        |                 | 0%    | NA             | See #154-01 |
| SCR779            | Increase to the CRR Auction Transaction Limit   | 9/29/2014                            | 6/28/2015                   | 5/27/2015              | 6/24/2015                        |                 | 11%   |                | -2%         |
| 10052_01          | Settlement System Upgrade   | 1/25/2012                            | 12/23/2014                  | 12/6/2014              | 6/12/2015                        |                 | 1%    |                | -1%         |
| 057-01            | EPS Metering DB Redesign  | 4/17/2013                            | 9/6/2013                    | 12/11/2014             | 1/14/2015                        | 2               | -324% | 2              | -216%       |
| 083-01            | Centralized Application Log Management  | 8/28/2013                            | 5/7/2014                    | 3/27/2014              | 2/4/2015                         |                 | 16%   |                | 9%          |
| 089-01            | Information Technology Change Management  | 10/29/2014                           | 5/1/2015                    | 5/27/2015              | 6/15/2015                        | 2               | -14%  | 2              | -38%        |
| 097-01            | ABB MMS OS Technology Refresh   | 8/15/2014                            | 3/26/2015                   | 3/26/2015              | 5/8/2015                         |                 | 0%    |                | -1%         |
| 104-01            | Disaster Recovery: S&B, RTL, MDT  | 10/9/2014                            | 1/18/2015                   | 1/18/2015              | 1/28/2015                        |                 | 0%    |                | 2%          |
| 115-01            | Cyber Security Project #14  | 6/30/2014                            | 1/15/2015                   | 1/15/2015              | 3/6/2015                         |                 | 0%    |                | 13%         |
| 122-01            | Infoblox DNS/DHCP   | 5/21/2014                            | 11/5/2014                   | 11/20/2014             | 11/8/2015                        | 1               | -8%   |                | 4%          |
| 127-01            | SQL Server 2012 Upgrade / Cluster Consolidation   | 12/18/2014                           | 7/19/2015                   | 7/19/2015              | 9/9/2015                         |                 | 0%    |                | 14%         |
| 130-01            | Electronic Crisis Communications Enhancements   | 6/19/2014                            | 12/12/2014                  | 2/16/2015              | 6/12/2015                        | 1               | -37%  | 2              | -5%         |
| 137-01            | EIS Reporting and Control Systems Upgrade   | 8/13/2014                            | 1/15/2015                   | 1/13/2015              | 2/25/2015                        |                 | 1%    |                | 9%          |
| 142-01            | Implementation of NERC BAL-TRE-001 Regional Standard  | 1/14/2015                            | 2/16/2015                   | 2/6/2015               | 3/6/2015                         |                 | 30%   |                | 46%         |
| 149-01            | Market System Enhancements 2015   | 1/15/2015                            | 6/28/2015                   | 6/26/2015              | 9/7/2015                         |                 | 1%    |                | 15%         |
| 150-01            | Backup Resiliency   | 12/17/2014                           | 2/6/2015                    | 2/6/2015               | 3/2/2015                         |                 | 0%    |                | -3%         |
| 153-01            | Infrastructure Performance Management   | 12/22/2014                           | 1/22/2015                   | 2/19/2015              | 3/2/2015                         | 1               | -90%  |                | 0%          |
| 154-01            | 2014 CMM NPRRs and SCRs   | 1/29/2015                            | 6/13/2015                   | 6/13/2015              | 7/10/2015                        |                 | 0%    | 1              | -5%         |
| 155-01            | Replace N2N System  | 2/5/2015                             | 5/14/2015                   | 10/8/2015              | 11/16/2015                       | 2               | -150% | 2              | -22%        |
| 156-01            | Symposium Call Center Replacement   | 2/5/2015                             | 5/19/2015                   | 8/21/2015              | 10/14/2015                       | 2               | -91%  | 2              | -20%        |
| 164-01            | Browser Compatibility Assessment  | 2/25/2015                            | 9/30/2015                   | TBD                    | 10/2/2015                        |                 | 0%    |                | 19%         |

| Project<br>Number | 2015 Projects Not Yet Started (Count = 3)                              | Forecast Start<br>Date |
|-------------------|--|------------------------|
| TBD               | CREZ Voltage Control and Coordination - Phase 2                        | Dec-2015               |
| NPRR620           | Collateral Requirements for Counter-Parties with No Load or Generation | Dec-2015               |
| NPRR662           | Proxy Energy Offer Curves  | Dec-2015               |

