



**MINUTES OF THE 2013 STRATEGIC PLANNING EVENT OF
THE BOARD OF DIRECTORS OF
ELECTRIC RELIABILITY COUNCIL OF TEXAS, INC.**

Electric Reliability Council of Texas, Inc.
7620 Metro Center Drive, Room 206
Austin, Texas 78744
September 16, 2013 at 9:00 a.m.

Pursuant to notice duly given, the 2013 Strategic Planning Event of the Board of Directors (Board) of Electric Reliability Council of Texas, Inc. (ERCOT) convened on the above-referenced date.

Meeting Attendance:

Board Members

| Director | Affiliation | Segment |
|-------------------------------|---|---|
| Bermudez, Jorge | Unaffiliated | Unaffiliated Director |
| Bivens, Danny | Office of Public Utility Counsel | Consumer – Residential <i>(Alternate Representative for Public Counsel Sheri Givens)</i> |
| Bowling, Shannon | Cirro Group | Independent Retail Electric Provider |
| Crowell, Craven (Chairman) | Unaffiliated | Unaffiliated Director |
| Dalton, Andrew | Valero Services, Inc. | Consumer – Industrial <i>(Not present for Agenda Item 1)</i> |
| Doggett, H.B. “Trip” | ERCOT | President and Chief Executive Officer (CEO) |
| Dreyfus, Mark | Austin Energy | Municipal |
| Fehrenbach, Nick | City of Dallas | Consumer – Commercial |
| Gent, Michehl | Unaffiliated | Unaffiliated Director |
| Gresham, Kevin | E.On Climate & Renewables NA LLC | Independent Generator <i>(Not present for Agenda Items 1-2)</i> |
| Karnei, Clifton | Brazos Electric Power Cooperative, Inc. | Cooperative <i>(Not present for Agenda Items 1-2)</i> |
| Pfirmsmann, Karl | Unaffiliated | Unaffiliated Director |
| Porter, Jean Ryall | Constellation Energy Commodities Group | Independent Power Marketer <i>(Not present for Agenda Items 1- 2)</i> |
| Prochazka, Scott | CenterPoint Energy Inc. | Investor-Owned Utility |

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| Walsh, Judy (Vice Chair) | Unaffiliated | Unaffiliated Director |
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Other Guests:

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| Bladen, Jeff | DNV GL Energy (formerly known as DNV KEMA) Vice President |
| Brown, Jeff | Shell Energy North America (US), LP (Independent Power Marketer Segment Alternate) <i>(Not present for Agenda Items 1-3)</i> |
| Carpenter, Mark | Oncor Electric Delivery Company (Investor Owned Utility Segment Alternate) |
| Day, Betty | ERCOT Vice President of Business Integration |
| Dreyer, Jerry | ERCOT Vice President and Chief Information Officer |
| Feuerbacher, Paula | ERCOT Strategic Projects Senior Advisor |
| Jones, Brad | ERCOT Vice President of Commercial Operations |
| Leady, Vickie | ERCOT Assistant General Counsel and Assistant Corporate Secretary |
| Magness, Bill | ERCOT Vice President, General Counsel and Corporate Secretary |
| Manning, Chuck | ERCOT Vice President of Human Resources and Chief Compliance Officer |
| McIntyre, Ken | ERCOT Vice President of Grid Planning and Operations |
| Ogelman, Kenan | CPS Energy, Technical Advisory Committee (TAC) Chair |
| Petterson, Michael | ERCOT Vice President of Finance and Treasury |
| Ruane, Mark | ERCOT Vice President of Credit and Enterprise Risk Management |
| Schue, Jamie | ERCOT Associate Corporate Counsel |
| Stephenson, Randa | Lone Star Transmission, TAC Vice Chair |
| Tamby, Jeyant | ERCOT Chief of Staff |

Welcome Remarks (Agenda Item 1)

Craven Crowell, Board Chairman, convened the 2013 Board Strategic Planning Event (Event) at approximately 9:01 a.m. He provided his welcome remarks and thanked the Board members for their efforts leading up to the Event.

Introduction and Remarks (Agenda Item 2)

Mr. Pfirrmann noted changes to the strategic planning process which encouraged more collaboration between ERCOT staff and Market Segments earlier in the process. Mr. Pfirrmann and Trip Doggett thanked Betty Day and Paula Feuerbacher for their efforts over the last several months with the planning process.

ERCOT Vision and Review of the Strategic Planning Process (Agenda Items 3 and 4)

Jeff Bladen also thanked the ERCOT staff for their assistance with the planning process. He announced that his employer is currently known as DNV GL Energy (formerly known as DNV KEMA). Mr. Bladen then gave a description of the process for creating an ERCOT Vision and Strategic Plan.

Strategic Drivers (Agenda Item 5)

Mr. Bladen presented the Strategic Drivers that had been developed through the planning process and responded to questions and comments from the Board.

Discuss Strategic Pillars and Supporting Initiatives (Agenda Item 6)

Mr. Bladen facilitated discussion of the Strategic Pillars and supporting initiatives among the Board members.

Operational Reliability (Agenda Item 6.1)

Mr. Bladen reviewed Operational Reliability aspects of the strategic plan.

Flexible Market Design (Agenda Item 6.2)

Mr. Bladen facilitated discussion of Flexible Market Design among the Board members.

Data Transparency and Access (Agenda item 6.3)

Mr. Bladen facilitated discussion of Data Transparency and Access among the Board members.

Break

The meeting was briefly recessed for a break from approximately 10:28 a.m. until approximately 10:42 a.m.

Committee Strategic Alignment (Agenda Item 6.4)

Mr. Bladen facilitated discussion of Committee Strategic Alignment among the Board members.

Next Steps and Closing Remarks (Agenda Item 7)

Mr. Bladen and Mr. Pfirrmann discussed next steps in the strategic planning process. Mr. Pfirrmann and Chairman Crowell again thanked Mr. Bladen, Ms. Day and Ms. Feuerbacher for their efforts. Chairman Crowell adjourned the meeting at approximately 11:09 a.m.

Board materials and presentations from the meeting are available on ERCOT's website at <http://www.ercot.com/committees/board>.



Jamie Schue
Associate Corporate Counsel