



Board of Directors  
2012 Calendar<sup>1</sup>

|   |   |   |
|---|---|---|
| <b>January 17</b>   | <b>February 21*</b>                                       | <b>March</b>  |
| Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas | Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas | <i>NO BOARD MEETING</i>                                   |
| <b>April 17*</b>  | <b>May 15</b>   | <b>June 19*</b>   |
| Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas | Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas | Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas |
| <b>July 17*</b>   | <b>August</b>   | <b>September 18**</b>                                     |
| Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas | <i>NO BOARD MEETING</i>                                   | Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas |
| <b>October</b>  | <b>November 13*</b>                                       | <b>December 11*,***</b>                                   |
| <i>NO BOARD MEETING</i>                                   | Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas | Board Meeting<br>7620 Metro Center Drive<br>Austin, Texas |

<sup>1</sup> Locations/dates subject to change.

\* Committee Meetings on day prior to Board Meeting

\*\*Strategic Planning Event on September 17

\*\*\*Annual Meeting of ERCOT Corporate Members on December 11