



# **Financial Summary**

**Board of Directors Meeting  
May 15, 2012**

# Financial Performance - As of April 30, 2012

(\$ in Millions)

## YTD BUDGET VS. ACTUAL PERFORMANCE: \$3.7 MILLION FAVORABLE

### REVENUES

\$5.1 Million favorable 2011 carry forward  
\$0.6 Million unfavorable system administration fees  
\$0.2 Million favorable other revenues

### EXPENSES

\$2.0 Million unfavorable outside services  
\$0.5 Million favorable salary & related benefits  
\$0.4 Million favorable revenue-funded project expenditures

## YEAR-END PERFORMANCE FORECAST: \$4.8 MILLION FAVORABLE

### REVENUES

\$5.1 Million favorable 2011 carry forward  
\$0.3 Million unfavorable system administration fees

### EXPENSES

\$4.4 Million unfavorable outside services  
\$3.8 Million favorable salaries & related benefits  
\$1.0 Million favorable facility & equipment costs

# Financial Summary - As of April 30, 2012

## (\$ in Millions)

	Year to Date				End of Year			
	Budget	Actual	Variance		Budget	Forecast	Variance	
			\$	%			\$	%
<b>Operating revenues</b>								
System administration fees	\$ 39.8	\$ 39.2	\$ (0.6)	(1.5)	\$ 137.7	\$ 137.4	\$ (0.3)	(0.2)
Reliability organization pass-through	4.4	4.4	-	-	13.1	13.1	-	-
Membership fees and other	1.2	1.4	0.2	16.7	3.6	3.6	-	-
2011 carry forward	13.7	18.8	5.1	37.2	13.7	18.8	5.1	37.2
<b>Total - Operating revenues</b>	<b>59.1</b>	<b>63.8</b>	<b>4.7</b>	<b>8.0</b>	<b>168.1</b>	<b>172.9</b>	<b>4.8</b>	<b>2.9</b>
<b>Operating expenses (excluding depreciation)</b>								
Salaries and related benefits	24.5	24.0	0.5	2.0	74.4	70.6	3.8	5.1
Facility and equipment costs	4.5	4.3	0.2	4.4	13.3	12.3	1.0	7.5
Hardware and software maintenance and licensing	6.8	6.6	0.2	2.9	20.1	19.9	0.2	1.0
Outside services	2.3	4.3	(2.0)	(87.0)	7.0	11.4	(4.4)	(62.9)
Reliability organization assessment	4.4	4.4	-	-	13.1	13.1	-	-
Other	1.7	1.7	-	-	5.0	5.0	-	-
<b>Subtotal - Operating expenses</b>	<b>44.2</b>	<b>45.3</b>	<b>(1.1)</b>	<b>(2.5)</b>	<b>132.9</b>	<b>132.3</b>	<b>0.6</b>	<b>0.5</b>
Revenue-funded project expenditures (40%)	2.4	2.0	0.4	16.7	6.0	6.0	-	-
Principal repayment	8.7	8.7	-	-	26.2	26.2	-	-
Interest expense	1.0	1.3	(0.3)	(30.0)	3.0	3.6	(0.6)	(20.0)
<b>Total - Expenses</b>	<b>56.3</b>	<b>57.3</b>	<b>(1.0)</b>	<b>(1.8)</b>	<b>168.1</b>	<b>168.1</b>	<b>-</b>	<b>-</b>
<b>Excess/(Deficit) of revenues over expenses</b>	<b>\$ 2.8</b>	<b>\$ 6.5</b>	<b>\$ 3.7</b>	<b>132.1</b>	<b>\$ -</b>	<b>\$ 4.8</b>	<b>\$ 4.8</b>	<b>n/a</b>

# Project Expenditures - As of April 30, 2012

## (\$ in Millions)

Cost Summary	Life to Date					Estimate at Completion				
	Budget	Actual	Variance			Budget	Forecast	Variance		
			\$	%				\$	%	
Data Center	\$ 44.7	\$ 43.9	\$ 0.8	1.8		\$ 44.7	\$ 43.9	\$ 0.8	1.8	
Settlement System Upgrade	1.6	1.5	0.1	6.3		6.8	6.8	-	-	
Information Lifecycle Management	1.1	1.0	0.1	9.1		2.0	2.0	-	-	
Texas Standard Electronic Transaction (SET) 4.0	1.4	1.4	-	-		1.8	1.7	0.1	5.6	
Oracle 11G Upgrade	0.4	0.1	0.3	75.0		1.4	1.4	-	-	
SCR760 Info Model Manager & Topology Processor	0.5	0.4	0.1	20.0		1.0	1.0	-	-	
Security Admin Gateway Environment (SAGE)	0.2	0.1	0.1	50.0		0.8	0.8	-	-	
NPRR351-Security Constrained Economic Dispatch (SCED) Look Ahead Step 1: Indicative Pricing	0.4	0.2	0.2	50.0		0.7	0.7	-	-	
NPRR347/NPRR400 Implementation	0.2	0.2	-	-		0.7	0.7	-	-	
Congestion Revenue Rights (CRR) Upgrade	-	-	-	n/a		0.7	0.7	-	-	
Taylor Facilities Upgrade	0.7	0.6	0.1	14.3		0.7	0.6	0.1	14.3	
Security and Reliability Compliance Software	0.4	0.4	-	-		0.5	0.5	-	-	
Minor Capital	0.1	0.1	-	-		0.5	0.5	-	-	
Capital Efficiencies & Enhancements Release 1	0.3	0.3	-	-		0.5	0.5	-	-	
Other Portfolio Projects	3.3	3.1	0.2	6.1		5.3	5.1	0.2	3.8	
<b>Total - Project Expenditures</b>	<b>\$ 55.3</b>	<b>\$ 53.3</b>	<b>\$ 2.0</b>	<b>3.6</b>		<b>\$ 68.1</b>	<b>\$ 66.9</b>	<b>\$ 1.2</b>	<b>1.8</b>	