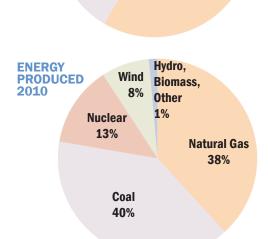
ERCOT QUICK FACTS



At a glance

- 85% of Texas load
- 23 million consumers
- Competitive-choice customers: 74% of load
 6.6 million electric-service ID's (premises)
- 40,530 circuit miles of high-voltage transmission:
 9,249 miles of 345 kV and 19,565 miles of 138 kV
- 550 generating units
- 84,400 megawatts (MW) total capacity:
 - 64,400 MW operational capacity
 - -- 9,500 MW wind generation
 - 5,000 MW net available private generation
 - -- 3,000 MW switchable resources
 - -- 2,500 MW mothballed resources
- Capacity available on peak: 73,175 MW,
 Includes 8.7 percent of wind capacity
- Reserve margin: 17.5%
 - -- Minimum required for reliability -- 13.75%
- Record peak demand: 68,379 MW (Aug.3, 2011)
- Energy produced: 319 billion kilowatt-hours (2010)
- Market size: \$32 billion, based on 319 billion kWh market volume and average \$0.10/KWh rate
- Market participants: ~1,150 active entities that generate, move, buy, sell or use wholesale electricity



Hydro,

Other

2%

Biomass,

Natural Gas

57%

Wind

12%

Nuclear

6%

Coal

23%

INSTALLED

CAPACITY

2010

What do we do?

The Texas Legislature restructured the Texas electric market in 1999 by unbundling the investor-owned utilities and creating retail customer choice in those areas, and assigned ERCOT four primary responsibilities:

- System reliability planning and operations
- Open access to transmission
- Retail switching process for customer choice
- Wholesale market settlement for electricity production and delivery.

Retail Service Switches to Competitive Retailers

 10,000 MW generation committed for the future (with transmission contract and air permit)

- Most in the nation and fifth highest in the world

■ Wind generation record: 7,400 MW (Oct. 7, 2011)

56% of residential load (Sept. 2011)

Wind capacity: 9,500 MW

Wind Integration

82% of small commercial load (Sept. 2011)

- 15.2 percent of load at the time

176 competitive retailers -- up from five in 2002

How is the market doing?

Transmission Investment and Development

- \$6.57 billion in transmission added since 1999
- 8,500 circuit miles of transmission improvements since 1999
- 8,000 circuit miles of transmission planned
- \$9 billion under development in five-year plan
 Including \$5 billion to support 18,000 MW of wind

Advanced Meters and Demand Response

- Performing financial settlement for 4 million advanced meters – no other ISO is using advancedmetering data in wholesale financial settlements
- Demand response: 1,063 MW in load resource program (equal to three major power plants);
 421 MW in emergency interruptible load service;
 128 MW in energy efficiency programs

Generation Development

- 45,000 MW new generation added since 1999
 136 older units decommissioned
- 59,000 MW of new generation requests under review including 33,921 MW wind; 5,900 MW nuclear; 12,087 MW natural gas; 3,635 MW coal; 1,454 MW solar, 150 MW biomass, and 2,256 MW other (Sept)

What's new?

A nodal market redesign was launched Dec. 1, 2010, implementing locational marginal pricing at more than 8,000 nodes – 500+ settlement price points – and a dayahead energy and ancillary services co-optimized market.

 \$30 million savings in regulation reserves costs in first four months (Potomac Economics)

ERCOT GOVERNANCE



ERCOT Board of Directors

Laura R. Doll

Chair (unaffiliated)

Michehl Gent

Vice Chair (unaffiliated)

Jorge Bermudez

(unaffiliated)

Calvin Crowder

Electric Transmission Texas (investor-owned utility)

Andrew Dalton

Valero Energy Corporation (industrial consumer)

H.B. "Trip" Doggett

President and Chief Executive Officer, ERCOT (ex-officio)

Mark Dreyfus

Austin Energy (municipal utility)

Nick Fehrenbach

City of Dallas (commercial consumer)

Sheri Givens

Office of Public Utility Counsel (residential consumer, ex-officio)

Bob Helton

IPR - GDF SUEZ North America (independent generator)

Eric Hendrick

Stream Energy (retail electric provider)

Clifton Karnei

Brazos Electric Cooperative (cooperative)

Donna Nelson

Chair,
Public Utility Commission
(ex-officio, non-voting)

Jean Ryall

Constellation Energy (independent power marketer)

(Vacant)

(unaffiliated)

(Vacant)

(unaffiliated)

Segment Alternates

Shannon Bowling

Cirro Group (retail electric provider)

Jeff Brown

Shell Energy North America (independent power marketer)

Kevin Gresham

E.ON Climate & Renewables (independent generator)

Mike Packard

South Texas Electric Cooperative (cooperative)

Scott Prochazka

CenterPoint Houston (investor-owned utility)

Ray Schwertner

Garland Power & Light (municipal utility)

ERCOT OFFICERS

H.B. "Trip" Doggett

President and Chief Executive Officer

Mike Cleary

Senior Vice President and Chief Operating Officer

Betty Day

Vice President of Business Integration

Jerry Dreyer

Vice President and Chief Information Officer

Bill Magness

Vice President and General Counsel

Charles B. Manning, Jr.

VP, Human Resources, and Chief Compliance Officer

Mike Petterson

VP, Finance and Treasury

Mark Ruane

VP, Credit and Enterprise Risk Management

Kent Saathoff

VP, Grid Operations and System Planning

Board, Stakeholder Process

The ERCOT Board of Directors has general overall responsibility for managing the affairs of ERCOT, including approval of the budget and capital spending priorities, approval of revisions to ERCOT protocols and guides, and endorsement of major new transmission recommendations.

ERCOT's 16-member "hybrid" board includes five independent (or unaffiliated) members; three consumer segment representatives (industrial, commercial and residential); the ERCOT CEO; the Public Utility Commission (PUC) chairman (nonvoting), and six representatives from each of the industry segments – investor-owned utilities (or transmission owners), municipal-owned utilities, cooperatives, generators, power marketers and retail electric providers.

Under the Board's oversight, ERCOT's stakeholder process is responsible for developing policies, procedures, and guidelines for power grid coordination, reliability, and market operations. Six standing committees and subcommittees supported by numerous working groups and task forces function within the stakeholder process.

PUC, Legislative Oversight

ERCOT is unique because its electricity grid is not synchronously connected outside of the state. Because of its separateness, ERCOT is primarily regulated by the Public Utility Commission of Texas (PUC) and the Texas Legislature, not federal authorities. The PUC approves the ERCOT system administration fee and has general oversight authority including the ability to order audits.

For most purposes, ERCOT, like the PUC, is accountable to the Texas Legislature and its jurisdictional committees. For federal reliability standards, ERCOT is accountable to the Texas Reliability Entity, the North American Electric Reliability Corporation, and the Federal Energy Regulatory Commission.

The Electric Reliability Council of Texas (ERCOT) manages the flow of electric power to approximately 23 million Texas customers—representing 85 percent of the state's electric load and 75 percent of the Texas land area. As the Independent System Operator for the region, ERCOT schedules power on an electric grid that connects 40,500 miles of transmission lines and more than 550 generation units. ERCOT also manages financial settlement for the competitive wholesale bulk-power market and administers customer switching for 6.6 million premises in competitive choice areas. ERCOT is a membership-based 501(c)(4) nonprofit corporation, governed by a board of directors and subject to oversight by the Public Utility Commission of Texas and the Texas Legislature.