



MEMORANDUM

To: Human Resources & Governance (HR&G) Committee
From: Bill Magness, Vice President, General Counsel and Corporate Secretary
Date: July 11, 2011
Re: 2011 Board Strategic Planning Event

In preparation for the 2011 Board Strategic Planning Event, enclosed for your review and comment are the following:

- Draft ERCOT 2011 Strategic Planning Event Agenda;
- Proposed 2011 Board of Directors Strategic Planning Event Presentation (to be facilitated by Mary Ober), including the ERCOT Director Survey (located at Slide 6); and
- Draft ERCOT Strategic Plan (2012-2016).

In the next few days, Ms. Ober will be sending you an electronic copy of the ERCOT Director Survey for your completion and for return directly to her. We would encourage you to complete the Survey at your earliest convenience to assist Ms. Ober with her preparation for the Event.

Please note that the draft Agenda and proposed Presentation may be modified slightly by Ms. Ober prior to the Event.

As you will see in the draft Agenda, this Event is scheduled to be held on August 17, 2011 at ERCOT's Taylor facility.

Please let us know if you have any questions or comments.