



**ERCOT Board of Directors
Committee Preferences and Assignments for 2011**

HR&G Committee

Andrew Dalton
Laura Doll
Michehl Gent
Sheri Givens
Bob Helton
A. D. Patton
Jean Ryall

F&A Committee

Jorge Bermudez
Calvin Crowder
Mark Dreyfus
Miguel Espinosa
Nick Fehrenbach
Clifton Karnei
Marcie Zlotnik

Nominating Committee

Jorge Bermudez
Calvin Crowder
Andrew Dalton
Laura Doll
Mark Dreyfus
Miguel Espinosa
Nick Fehrenbach
Michehl Gent
Sheri Givens
Bob Helton
Clifton Karnei
A. D. Patton
Jean Ryall
Marcie Zlotnik