

Nodal Program Update

Mike Cleary

Sr. VP and Chief Technology Officer

ERCOT Board of Directors
23 March 2010

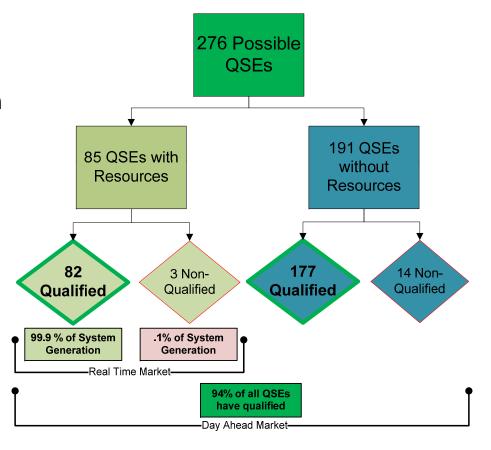
Agenda

- Program Status
- Market Readiness
- Financials
- Appendix

252 Days to Go-Live

Market Trials 4.0 begins in 9 days 0 Items Impacting Go-Live Date

- Market Trials 3.0:
 - 99.9 % of Generation Qualified
 - Six month LMP analysis started on March 1st
 - Congestion Revenue Rights (CRR)
 - March & April auctions completed and invoiced successfully





252 Days to Go-Live

Market Quality Testing & Operational Readiness 0 Items Impacting Go-Live Date

Market Trials 4.0: DAM/RUC

- Starting Thursday April 1st, for Operating Day Friday April 2nd
 - Core migration installed on March 19th
 - Internal O.D. on March 23rd & 24th
 - All procedures & business processes are finalized
 - · Operational training completed

Market Trials 5.0: Full Functionality

- Starting May 3rd
 - Mitigation has brought the milestone back to schedule
 - Full scope of deliverables under review

Market Readiness

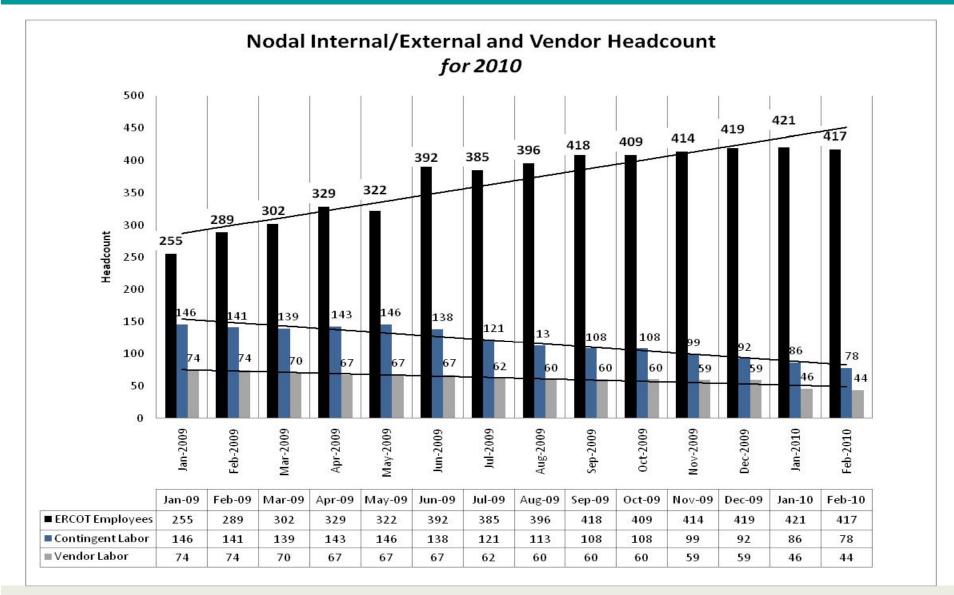
- Outreach sessions completed
- Next market readiness seminar is March 25th

Key Takeaways:

- Market Trails 4.0 begins in 9 days
- Market readiness seminar on March 25th
- Continued participation in the Real Time and CRR market trials needed
- DRUC and settlements of RT/DAM market trials starts on April 19th
- Individual testing of LFC ends in April
- Market Participants should continue to take advantage of the market trials to test their systems and procedures for Nodal operations

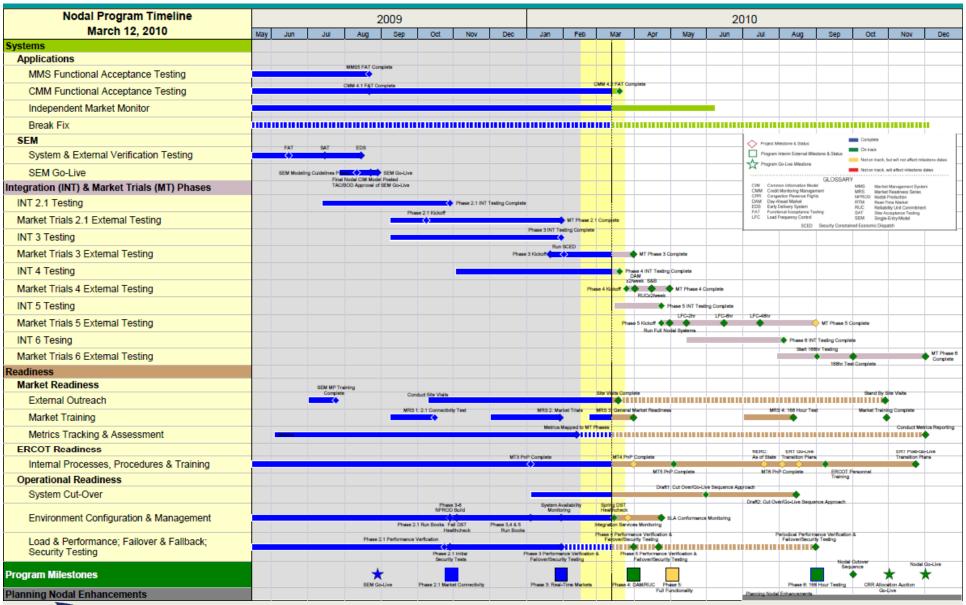


Nodal Internal/External and Vendor Headcount 2010



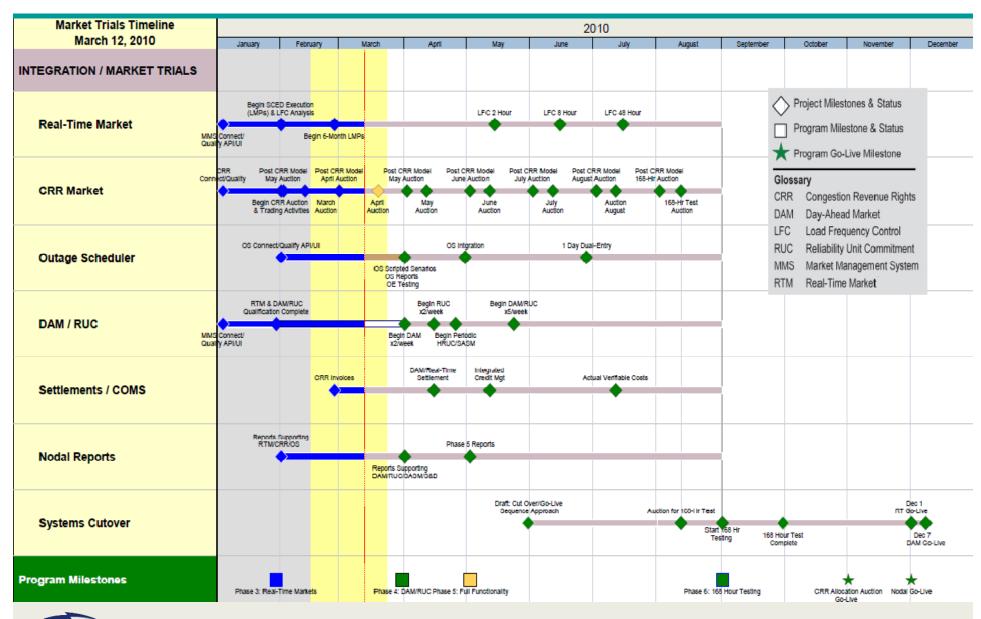


Integrated Nodal Timeline



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2010 Market Trials Timeline



Program Milestone Schedule Mitigation

Phase 5: *Full Functionality*

Integration Testing has been mitigated back on schedule: No Impact on Go-Live

Scope

- End to end integration testing
- Begin HRUC/SASM
- Daylight Savings time change verification
- Phase 5 performance verification

Yellow Status

- Mitigation has brought the milestone back to schedule
- Full scope of milestone still under review
- Some functionality may come online after milestone

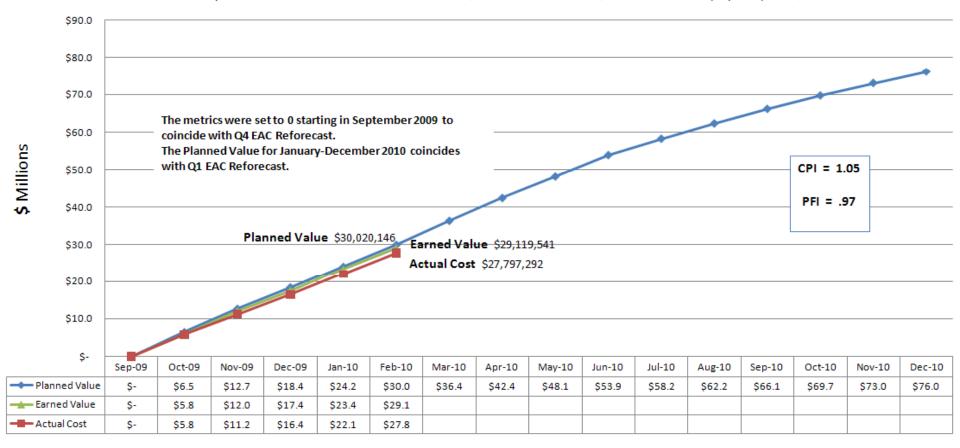
Nodal Program Risks & Issues

Risk/Issue	Impacted Milestone	Target	Category	Probability	Severity	Status
Inadequate Backup for ICCP Failure: Current Protocol Language does not allow ERCOT to use State Estimator results as a backup input to SCED, LFC, & NSA processes in the event of an ICCP failure from both sources of Resource Status.	Program	April/ May 2010	Scope / Schedule / Budget	High	Low	 ERCOT submitting NPRR language for consideration No impact to systems anticipated based on Impact Analysis
Market Interaction Operating Level Agreements (OLAs) Need to determine operating level agreements associated with market interactions to assist ERCOT in establishing operational thresholds: -Network Model Load Frequency -DAM Sizing -CRR sizing -Reporting	Program	April/ May 2010	Scope / Budget	High	Low	 Phase 4 OLA definitions complete Phase 5 OLA definitions in progress NATF and NDSWG heavily involved in issue 10,000 / 10,000 submissions achieved 200,000 submissions total; ERCOT presented comparable sizing to NATF on 03/02/10 On track
Integration Testing - Risk Continued risk around technology delivery of business systems integration due to complexity and continuing maturing of application and data dependencies.	Program	May 2010	Scope / Schedule / Budget	Low	Med	 Phase 4 On track; planning complete, execution in progress Phase 5 final planning in progress

Earned Value for the Nodal Program







Participant Readiness Touch Points

		10			
	March	April	May	June	
Meetings	• NATF 3/2	• NATF 4/6	• NATF 5/4	• NATF 6/1	
Training	 Nodal 101 LSE 201 Basic Training Generation 101, 201 CRR – instructor-led Settlement Workshop Operations Seminar 	 Nodal 101 Trans 101 Generation 101, 201 CRR – instructor-led NMMS Economics of LMP Combined Cycle Workshop 	 Nodal 101 Trans 101 Generation 101, 201 CRR – instructor-led NMMS Economics of LMP 	 Nodal 101 LSE 201 Generation 101, 201 Economics of LMP Ancillary Service Workshop 	
Outreach	 4 site visits Scheduled Site Visits conclude MRS #3 March 25th 	Standby site visitsPhase 4 metrics launch	Standby site visitsMetrics monitoring	 Repeat Retail Workshop (Dallas) – tentative Phase 5 Metrics launch 	
Market trials	 Weekly calls Phase 3 Execution Phase 4 Handbooks Updates to prior handbooks LFC individual QSE tests 	 Weekly calls Phase 4 Market Trials initiates Phase 5 Handbooks Updates to prior handbooks Credit 	 Weekly calls 2 hr system-wide LFC test Phase 5 Market Trials initiates 	test	



Next 60-days of Classes and Settlement Workshops

Course	Start Date	Location
Settlements Workshop –RUC/RTM	March 23	Calpine (Houston)
ERCOT Nodal 101	March 29	PSEG (New Jersey)
Generation 201	March 30	ERCOT Met Center (Austin)
LSE 201	April 7	Suez Energy (Houston)
Generation 201	April 20	Calpine (Houston)
ERCOT Nodal 101	April 26	Tenaska Power Services (Dallas)
Congestion Revenue Rights	April 27	Hilton Garden Inn (Dallas)
ERCOT Nodal 101	May 10	ERCOT Met Center (Austin)
Congestion Revenue Rights	May 11	ERCOT Met Center (Austin)

Enrollment at: http://nodal.ercot.com/training/courses/index.html

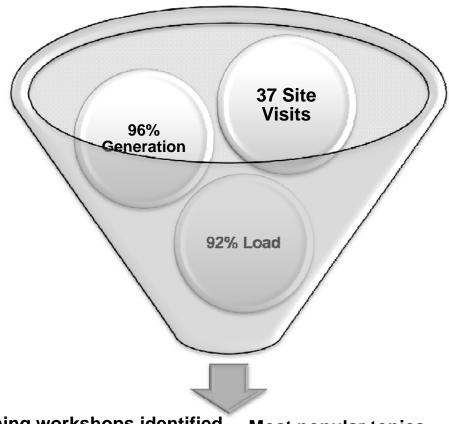
Outreach Program Overview

Outreach Site Visits completed as of March 18, 2010

Confirmed ☐ Completed ☑

	Entity	Date	Entity	Date
✓	LOWER COLORADO RIVER AUTHORITY	9-Oct		.5-Dec
\checkmark	CALPINE CORP	14-Oct	✓ DIRECT ENERGY LP 5	5-Jan
✓	AUSTIN ENERGY	20-Oct	✓ CPS ENERGY	6-Jan
\checkmark	CITY OF GARLAND	21-Oct		L3-Jan
✓	GDF SUEZ ENERGY MARKETING	29-Oct	_	L4-Jan
✓	ANP FUNDING	3-Nov	_	L9-Jan
✓	LUMINANT ENERGY	5-Nov	_	20-Jan
\checkmark	INVENERGY WIND DEVELOPMENT	10-Nov	_	26-Jan 27-Jan
✓	EXELON	11-Nov		9-Feb
✓	AMERICAN ELECTRIC POWER SERVICE	12-Nov		.6-Feb
✓	CONSTELLATION ENERGY	17-Nov	,	.7-Feb
\checkmark	PSEG ENERGY RESOURCES	18-Nov		.8-Feb
✓	J ARON	19-Nov	☑ NEXTEra 2	6-Feb
√	FULCRUM POWER	2-Dec	☑ XTEND ENERGY LP 10	0-Mar
√	EAGLE ENERGY PARTNERS I LP	3-Dec	✓ BRAZOS ELECTRIC 10	0-Mar
√ 1	STEC	9-Dec		1-Mar
<u>√</u>				6-Mar
V	BP ENERGY COMPANY	10-Dec	☑ Westar 18	8-Mar

Outreach Results



5 Additional training workshops identified

- Wind
- Credit
- Retail
- Combined Cycle
- Ancillary Services

23 March 2010

Most popular topics

- Day Ahead Market
- Real-Time Operations
- Congestion Revenue Rights

Active MP Metrics

Metric Name	Current Score	Applies to	Weight	Green %	Yellow %	Red %	Not Scored %	Primary Criteria	Notes
MP3 Market Submissions	Green	QSERs	Generation Ratio Share	99.0%	1.0%	0.0%	0.0%	Successful submission of RT	83/85 QSERS Qualified (includes QSEs with Load Resources).
Connectivity Qualification	Amber	QSEs	Even weighting	92.6%	2.7%	1.1%	3.7%	and DAM transactions	175/189 QSEs qualified. Below 95% threshold for overall GREEN.
	Green	QSERs	Generation Ratio Share	99.9%	0.1%	0.0%	0.0%	Expected State Estimator telemetry submitted.	79/80 QSERs completed. 3501/3502 SE points provided (99.6%).
MP6 Telemetry Compliance with Nodal Protocols 3.10.7.5	Green	QSERs	Generation Ratio Share	99.9%	0.0%	0.1%	0.0%	Expected SCED telemetry submitted.	79/80 QSERs completed. 7621/7629 SCED points provided (99.1%).
	Green/White only	TSPs	Ownership Ratio Share	0.3%	0.0%	0.0%	99.7%	Expected TSP telemetry per ICCP Handbook submitted	1/17 TSPs completed, all other TSPs are in review by ERCOT. 12603/12941 TSP CB and LD points provided (93.8%).

Active MP Metrics Continued

Metric Name	Current Score	Applies to	Weight	Green %	Yellow %	Red %	Not Scored %	Primary Criteria	Notes
MP11 Resource Registration	Amber	REs	Registered MW Capacity Ratio Share	82.3%	16.1%	1.6%	0.0%	Decision Making Authority form submitted, and GENMAP validated	147/157 Resources completed.
MP14-C TSP Model Validation	Amber	TSPs	Ownership Ratio Share	66.0%	34.0%	0.0%	0.0%	Network Model data validated by TSP	8/22 TSPs have submitted model validation e-mail to ERCOT.
MP15-A Real-time Market Daily Participation	Green	QSERs	Generation Ratio Share	99.0%	1.0%	0.0%	0.0%	Weekly average of daily SCED submissions	77/80 QSERs above 95% weekly average for SCED submissions.
MP15-B CRR Connectivity Qualification	Red	CRRAHs	Even weighting	79.4%	3.8%	11.5%	5.3%	Successful submission CRR transactions	63/78 CRRAHs qualified. Greater than 5% overall RED.
MP20 MP ability to	Green/White only	QSERs	Generation Ratio Share	87%	0.0%	0.0%	13%	Successful submission of OS transactions.	52/80 QSERS qualified.
submit Outages - Connectivity Test	Green/White only	TSPs	Ownership Ratio Share	50%	0%	0%	50%	AMBER/RED scores light up 4/7/2010 after OS window closes.	9/25 TSPs qualified.

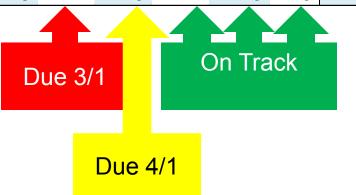
Active ERCOT Metrics

Metric Name	Current Score	Applies to	Percentage (if applicable)	Primary Criteria	Notes
E1 ERCOT Staff Completes Training	Green	ERCOT	100%	Training plans must be adhered to for highly impacted departments	15 out of 15 highly impacted departments are up to date with their training plans.
E9 Develop Nodal Procedures	Red	ERCOT	N/A	Procedures developed 1 month prior an exercised in the appropriate Market Trials Phase	153/158 procedures developed for Market Trials Phase 4. Deadline for completion was 3/1/2010. RED = More than 1 procedure not developed 1 month prior to applicable Market Trials Phase.
MO4 Verify SCED Execution Quality	Red* *as of 3/24/10	ERCOT	N/A	All of the successful SCED executions passed the post-execution price validations for the given reporting period.	03/10/10 validation run by the Price Validation Tool produced error flags for the Dispatch Consistency vs. LDL. 58 units were dispatched to non-zero Base Points which caused 58 dispatch inconsistency error messages.
MO5 Generate 6 Months of LMPs	Red	ERCOT	47%	Greater than 95% of the SCED executions produced and posted LMPs for the given reporting period.	From 3/1 to 3/8, 1,245 SCED executions completed with no LMPs posted to the MIS. Posting errors were caused as a result of EIP configuration error to global application parameter.

Detail of Procedure Metric

As of	Market Trials					168	go-	Grand
3/17/10	Phase	MT3	MT4	MT5	TBD	Hour	live	Total
	32	158	111	7	14	149	471	
	Total Remaining							
	Phase	0	2	16	1	6	20	45

- RED = More than 1
 procedure not
 developed 1 month
 prior to applicable
 Market Trials Phase.
- Once complete, procedures are scheduled to be exercised in the applicable phase
- Quality review ongoing





Monthly Financial Review

Don Jefferis Interim Director - Nodal Financial Management Office 23 March 2010

Financial Review - February 2010 Performance Approved Forecast vs. Actual

					Forecast
			Actual	Variance	Cumulative
Line	Cost Summary	Forecast	(Unaudited)	Fav./(Unfav.)	Variance ¹
1	Internal Labor Costs	\$2.4	\$2.4	\$0.0	(\$0.2)
2	Backfill Labor Costs	0.2	0.1	0.1	0.1
3	External Resource Costs	3.3	3.0	0.3	0.4
4	Software & Software Maintenance	0.3	0.4	(0.1)	0.0
5	Hardware & Hardware Maintenance	0.3	0.1	0.2	0.5
6	Other	0.0	0.0	0.0	0.1
7	CTO Contingency Fund	2.0	2.0	0.0	0.0
8	Sub-total Direct Project Costs	\$8.5	\$8.0	\$0.5	\$0.9
9	Board Discretionary Fund	\$0.0	\$0.0	\$0.0	\$0.0
10	Allocations	\$0.3	\$0.3	\$0.0	\$0.1
11	Finance Charges	1.0	1.0	0.0	0.1
12	Sub-total Indirect Project Costs	\$1.3	\$1.3	\$0.0	\$0.2
13					
14	Total	\$9.8	\$9.3	\$0.5	\$1.1

Amounts in millions

Note 1: Pending contingency management disposition



Financial Review - LTD Performance through February 2010 Approved Forecast vs. Actual

			Actual	Variance	Forecast
Line	Cost Summary	Forecast ¹	(Unaudited)	Fav./(Unfav.)	Remaining
1	Internal Labor Costs	\$60.9	\$61.1	(\$0.2)	\$22.8
2	Backfill Labor Costs	5.6	5.5	0.1	1.6
3	External Resource Costs	261.3	260.9	0.4	21.2
4	Software & Software Maintenance	26.2	26.2	0.0	3.0
5	Hardware & Hardware Maintenance	52.4	51.9	0.5	2.9
6	Other	2.1	2.0	0.1	0.4
7	CTO Contingency Fund	2.0	2.0	0.0	8.8
8	Sales Tax Refund	(\$7.3)	(\$7.3)	0.0	0.0
9	Sub-total Direct Project Costs	\$403.2	\$402.3	\$0.9	\$60.7
10	Board Discretionary Fund	\$0.0	\$0.0	\$0.0	\$105.5
11	Allocations	\$20.7	\$20.6	\$0.1	\$2.3
12	Finance Charges	28.0	27.9	0.1	23.4
13	Sub-total Indirect Project Costs	\$48.7	\$48.5	\$0.2	\$25.7
14					
15	Total	\$451.9	\$450.8	\$1.1	\$191.9

Amounts in millions

Note 1: Forecast consists of actuals through December 2009 and re-forecast January and February



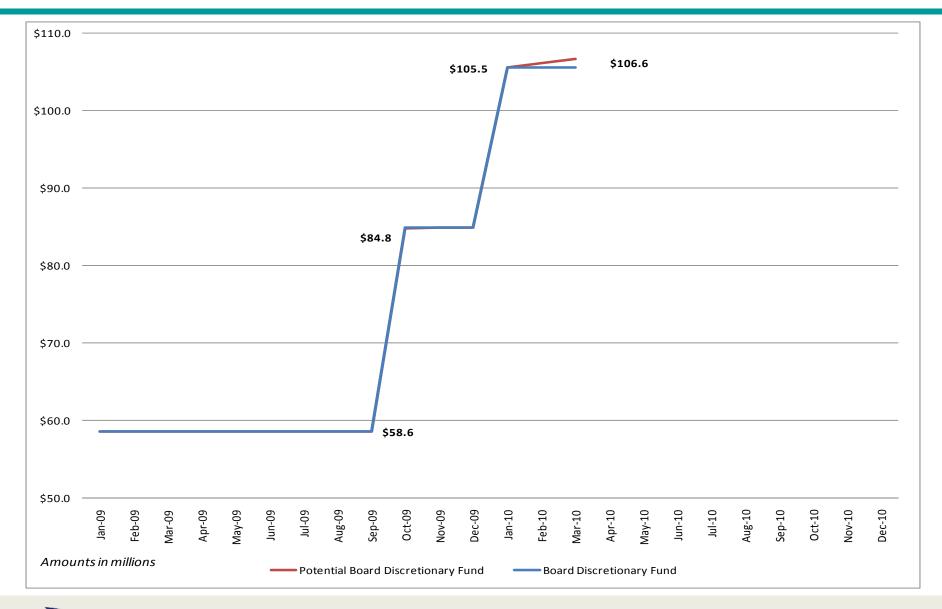
Financial Review - CTO Contingency Fund

	Risk items for Inclusion in CTO Contingency Fund		(Amounts in millions)				
Line	Major Activities/Adjustments	Likely to Spend ¹ (H/L)	Allocated	Feb. Spend	Spend to Date	Remaining Balance	Initiated NCRs to date
1.	•External Labor Support for Delivery Assurance and Market Experts for Operational Support & Guidelines (\$2.4M) & Board directive for Organization Study (\$0.5M)	н	\$ 2.9	(\$ 0.2)	(\$ 0.2)	\$ 2.7	\$ 0.5
2.	 Infrastructure hardware upgrades and application patching 	L	2.0	-	-	2.0	0.2
3.	•Software Licenses and Maintenance Fees	Н	1.9	(1.8)	(1.8)	0.1	1.8
4.	•Current in-flight change requests within the NCR pipeline	Н	1.6	-	-	1.6	0.7
5.	•Market Collateralization for Credit system changes and NPRRs	L	1.0	-	-	1.0	-
6.	•Business Process Monitoring scoping and requirements gathering based on other ISO implementations, Internal and External Labor support for problem analysis, monitoring configurations, tools and utilities	Н	1.0	-	-	1.0	0.2
7.	Network Modeling changes for loading and publishing to support NPRR	L	0.2	-	-	0.2	-
8.	•IMM Development Resources from ABB	L	0.2	-	-	0.2	-
	Total		<u>\$ 10.8</u>	<u>(\$2.0)</u>	<u>(\$2.0)</u>	<u>\$ 8.8</u>	<u>\$ 3.4</u>

Note 1: H – $high\ probability\ risk\ will\ materialize,\ L$ – $low\ probability\ risk\ will\ materialize$



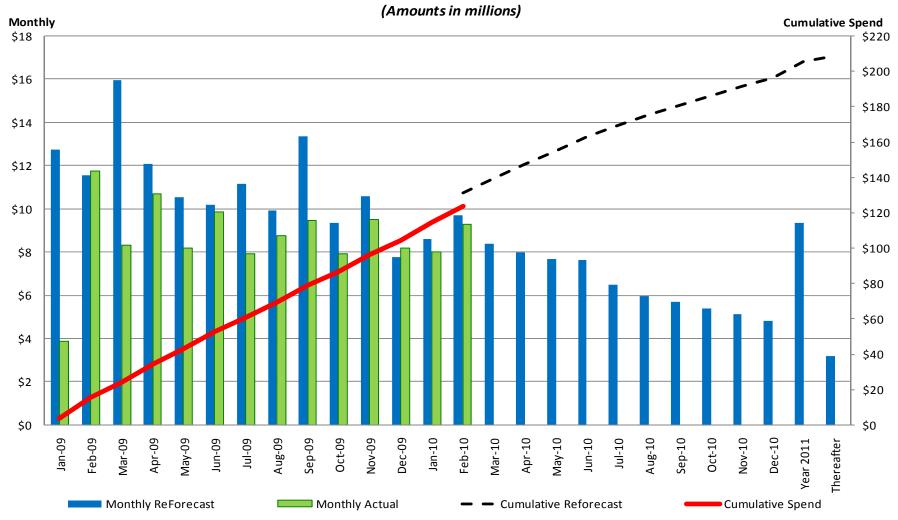
Financial Review - Board Discretionary Fund





Financial Review - Program Cost Management 2009 and 2010 Forecast

Monthly Budget, Forecast and Actual Analysis



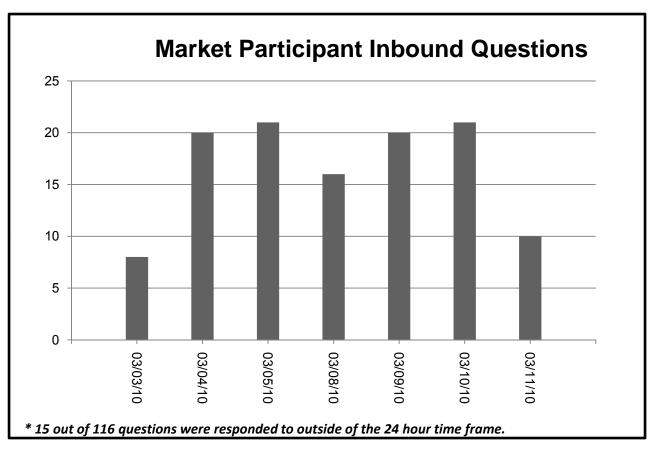
Note: Year 2011 and thereafter are finance charges



Questions?

Appendix

Support Metrics



Example Questions:

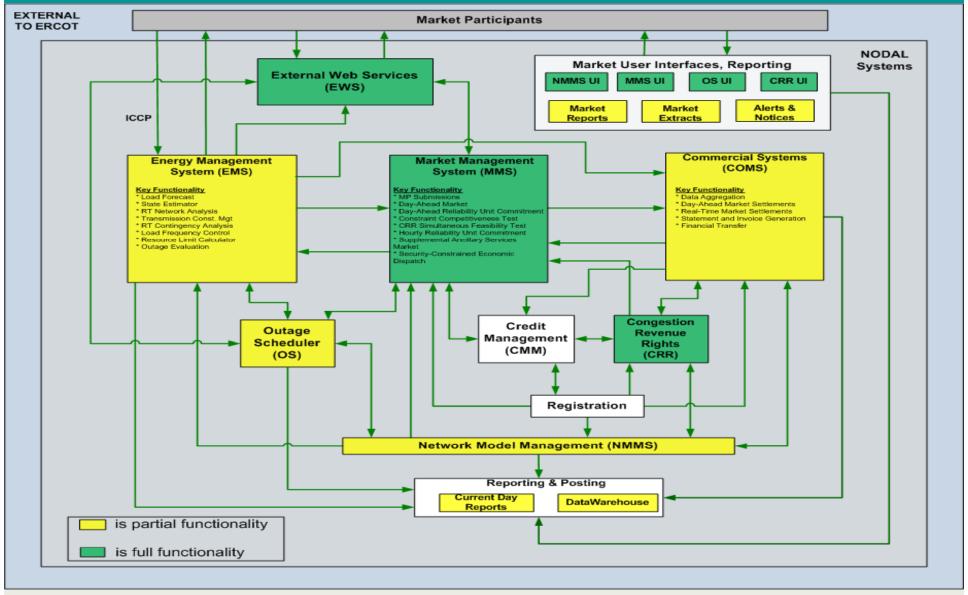
- Question: Which day's FIP/FOP is used for day-ahead market TPO validation? For example, for tomorrow the Platt's daily index will not be posted until later on today after the DAM is closed. Is ERCOT using today's FIP/FOP for tomorrow's offer validation?
- Question: When will Load Serving Entities (LSEs) be given access to enter MIS to see Market Trial Postings that we will be
 able to see when the Market goes live. We are especially interested in tracking the Market Trial LMP's and Settlement Point
 LMP's?



Market Trials Phase 4 - DAM: Schedule/Key Dates

	Week 1	Week 2	Week 3	Week 4	Week 5
		4/6/2010 &	4/13/2010 &	4/20/2010 &	4/27/2010 &
	4/1/2010	4/8/2010	4/15/2010	4/22/2010	4/29/2010
DAM/RUC/SASM					
	Connectivity /	AS co-	Network constrained	DAM + DRUC	DAM + DRUC +
Objective	Execution	optimization	solution	DAM + DROC	HRUC + SASM
Network					
Constraints	None	None	Included	Included	Included
Self-Arranged AS					
Requested	100%	50%	50%	Actual	Actual
Load Bid MW	80/120%	80/120%	80/120%	80/120%	80/120%
Requested	forecasted load	forecasted load	forecasted load	forecasted load	forecasted load
	Up to 5	Up to 5			
	transactions	transactions	Up to 10	Up to 10	
	totaling 50	totaling 50	transactions totaling	transactions/	Up to 10
Virtual Bids / Offers	MW/QSE/hr	MW/QSE/hr	100 MW/QSE/hr	QSE/hr	transactions/QSE/hr
					Up to 5 bids totaling
	Up to 5 bids	Up to 5 bids		Up to 5 bids	50 MW/QSE/hr (unless
	totaling	totaling		totaling	the bid represents
PTP Obligations	50 MW/QSE/hr	50 MW/QSE/hr	None	50 MW/QSE/hr	QSE's load)
	Allocated CRRs	Allocated CRRs		Allocated CRRs	
NOIE CRR Offers	only	only	None	only	Allocated CRRs only
			DRUC after each	DRUC after each	
DRUC	None	None	DAM	DAM	DRUC after each DAM
HRUC	None	None	None	None	Limited
SASM	None	None	None	None	Yes

Nodal Systems Blueprint - Market Trials - Phase 4 - April 1st



Nodal Program Risks & Issues: Definitions

Definitions for Category, Probability and Severity of Risks & Issues:

Category

- Scope: Will require a scope change
- Schedule: Will require a schedule change
- Budget: Will require a budget change

Probability

- High : Probability to occur is ≥ 90%; perceived impact would require a Change Request over the next 1-3 months
- Medium: Probability to occur is between 31 89%; perceived impact would require a Change Request over the next 4 -10 months
- Low: Probability to occur is ≤ 30 %; not expected to require a Change Request

Severity

- High: Milestone impact, or budget impact >\$250,000
- Medium: Milestone impact but expected to be mitigated, or budget impact between \$0 - \$250,000
- Low: No milestone impact, or no budget impact



Defect Definitions

Severity	Definition
Severity 1: Data loss/critical error	Defects that render unavailable the critical functions of the system under test. These include errors such as system errors, application failures, loss of data, incorrect calculations, inability to transfer data, failure to access database, and inability to display information to the user.
Severity 2: Loss of functionality w/o workaround	Defects that render unavailable partial functionality of the system under test with no workaround available. These include errors such as incorrect information displayed to the user, information not updating correctly, extracts failing, and missing export files.
Severity 3: Loss of functionality with workaround	Defects that render unavailable partial functionality of the system under test with a workaround available. These include errors such as incorrect message displayed, optional information missing or not displayed correctly, not receiving e-mail notifications, and incorrect defaults.
Severity 4: Partial loss of a feature set	Defects that affect a feature that is not executed on a frequent basis and there is not a significant impact on the system. These include errors such as help information, filtering, and consistent naming.
Severity 5: Cosmetic/documentation error	Defects that are cosmetic and need to be resolved, but are not a factor in the functionality or stability of the system. These include errors such as field alignment, report formatting, drop down list order, fonts, column order and documentation that is inconsistent with the system(s) as tested.

	Prescription in Quality Center
Priority 1	Must fix ASAP
Priority 2	Must fix prior to Go-Live
Priority 3	Not critical to fix before Go-Live
Priority 4	Minor system/user impact
Priority 5	No system/user impact

