

	ERCOT HR & Governance Committee Self-Evaluation February 17, 2010	Yes	No	Not Sure	Comments
1	Does the committee have the appropriate number of members? The committee should not be so large that: <ul style="list-style-type: none"> ▪ its ability to operate efficiently and effectively is reduced ▪ members' ability to raise issues is hampered ▪ it is difficult to get a quorum when a time-sensitive issue arises 	2		1	
2	Do committee members have varied backgrounds and bring diverse expertise?	3			
3	Committee members demonstrate their objectivity during meetings through behaviors such as driving agendas, rigorous probing of issues, consulting with other parties, and encouraging direct questions.	3			
4	Differences of opinion on issues are resolved to the satisfaction of the committee.	3			
5	Committee members challenge the Chair as appropriate.	3			
6	The committee charter is used as a document to guide the committee in its efforts, and to help guide the committee's agenda.	2		1	
7	The committee is fully independent, accountable and vigorous in taking primary responsibility for all aspects of executive compensation.	3			
8	The committee reviews and approves pay levels for corporate officers.	3			

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9	The committee annually reviews and approves performance goals & objectives with respect to the compensation of the CEO.	3			
10	The committee evaluates and measures the CEO's performance against the goals and objectives set for the year and provides oversight of the performance evaluation of all other officers against approved goals and objectives.	3			Other factors affect this as well.
11	The committee consults with the CEO and advises the Board with respect to senior management succession planning	3			We need to focus more on this one. HR&G should include a report to Board during executive session.
12	The committee advises the full Board as to risk issues it sees in the H.R. and Governance area.	2			Have not experienced.
13	The committee investigates and is knowledgeable of competitive practices and trends to determine the adequacy of the organization's executive compensation programs.	3			
14	The committee approves contractual employment arrangements.	2			Limited to CEO.
15	The committee considers Board directors and Board committee compensation matters as needed.	3			We have a subcommittee for this.
16	The committee considers necessary training to enhance the Board's performance, keeping apprised of the latest corporate governance trends and issues.	3			
17	The committee considers and recommends Board succession planning.				
18	The committee conducts an annual self-evaluation of its performance and reports the results to the Board, including recommended charter, membership and other changes.	1	1	1	Has not been adequate.
19	The Committee makes appropriate use of workgroups or task forces to investigate issues defined by the Committee.	2		1	Hasn't happened in my tenure.
20	The committee engages outside experts as appropriate.	1		1	

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21	The committee is cognizant of the line between oversight and management, and endeavors to respect that line.	3			
22	The committee interacts and communicates with management effectively and appropriately.	3			
23	The committee is focused and understands its functions and responsibilities.	3			
24	The committee conducts executive sessions in a manner that is respectful to the individual, while at the same time asking tough and necessary questions, evaluating answers, and pursuing issues that might arise .	3			
25	The committee communicates at an appropriate level of detail when informing the Board of its actions.	3			
26	Committee members receive clear and succinct agendas and supporting written material.	3			
27	Meeting materials are provided in a timely manner to allow for review by the committee members prior to scheduled meetings.	3			
28	Committee members have adequate opportunities to discuss issues and ask questions.	3			
29	The frequency of committee meetings is appropriate for the responsibilities assigned to the committee.	3			
30	Meeting facilities and presentation materials are effective for the conduct of committee activities.	3			
31	Please add additional comments, questions and suggestions				Seems to be working well.