

Review 2010 Strategic Planning and Budget Assumptions

Mike Petterson Controller

Board of Directors Meeting June 16, 2009

Review 2010 Strategic Planning and Budget Assumptions: Budget Development Schedule

| Date | 2010 Budget Preparation, Review and Approval Task |
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| Monday, Apr. 13 | Discuss with Executive Team the 2010 Strategic Plan and Budget |
| Monday, May 4 | Discuss with the Executive Team the 2010 strategic plan, budget schedule and budget assumptions |
| Tuesday, May 19 | Finance and Audit Committee Meeting |
| Tuesday, Jun 16 | Discuss and review the 2010 Budget/PPL Status Update Finance and Audit Committee Meeting |
| | Discuss and review the 2010 Budget/PPL Status Update |
| | Board of Directors Meeting Discuss and review with the Board the strategic planning and budget assumptions (briefing and request for public comment) |
| Thursday, Jun. 18 | Present and discuss with PUCT Staff the 2010 budget schedule and assumptions |
| Monday, Jun. 22 | Prepare and present to Management the 2010 budget schedule and assumptions |
| Tuesday, Jun. 23 - Tuesday, Jun. 30 | Managers prepare departmental budget requests and review with respective Director/VP |
| Wednesday, Jul. 1 | Managers submit departmental budget requests |
| Thursday, Jul. 2 - Friday, Jul. 3 | Calculate and compile DRAFT Categorical Budget (Budget team) |
| Monday, Jul. 6 | Begin testimony preparation |
| Monday, Jul. 6 - Tuesday, Jul. 7 | Review preliminary budget by Office with VP/Director/Manager and revise budgets (as necessary) |
| Wednesday, Jul. 8 | Prepare and present consolidated schedules to the Executive Team for review |
| Thursday, Jul. 9 - Friday, Jul. 10 | Work with Management Team to incorporate adjustments |
| Monday, Jul. 13 | Prepare and present consolidated schedules to the Executive Team for review |
| Tuesday, Jul. 14 | Mail out for Finance and Audit Committee and Board Meeting |
| Tuesday, Jul. 21 | Finance and Audit Committee Prepare and present to the Finance and Audit Committee the Preliminary Budget/PPL (Courtesy copy to all Board members) |
| Monday, Jul. 22 - Friday, Jul. 31 | Work with Management Team to incorporate adjustments |
| Monday, Aug. 3 | Prepare and present consolidated schedules to the Executive Team for review |
| Friday, Aug. 7 | Submit first draft of testimony |
| Monday, Aug. 10 | Mail out for Special Finance and Audit Meeting |
| Monday, Aug. 17 | Finance and Audit Committee Special Meeting and Public Input Meeting Discuss and review the 2010 Budget with the Finance and Audit Committee (Courtesy copy to all Board members) |
| Tuesday, Aug. 18 - Friday Aug. 28 | Incorporate Finance and Audit Committee feedback and make final adjustments Distribute consolidated schedules to PUCT Staff for review |
| Monday, Sept. 1 | Prepare and present consolidated schedules to the Executive Team for FINAL review |
| Tuesday, Sept. 8 | Mail out for Board Meeting |
| Friday, Sept. 11 | Finalize testimony |
| Tuesday, Sept. 15 | Board of Directors Meeting Obtain Finance and Audit Committee recommendation and obtain approval from the ERCOT Board for the 2010 base operating budget and PPL/Vote |
| Monday, Sept. 14 - Wednesday, Sept. 23 | Review and finalize PUCT Fee Filing |
| Wednesday, Sept. 30 | File fee case with PUCT |



Requirements

- Provide sufficient staff for base operations and ERCOT Enhanced Reliability and Markets (EERM) (formerly Nodal Program) Program Implementation
- Provide essential facilities including the Met Center Replacement
- Accommodate software upgrades and hardware refreshes necessitated by delay in the EERM Program including expansion of the data center
- Accommodate principal and interest payments on the Senior Note and Term Loan



Major Assumptions

- EERM remains on schedule and budget
- Texas RE becomes a separate legal entity
- Protocol compliance verification is paid for by ERCOT via System Administration Fee



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Review 2010 Strategic Planning and Budget Assumptions : 2010 Budget Assumptions

System Admin. Fee Billing Determinant Change

- Based on historical load (similar to ERO pass- through fee)

Staffing

- Headcount growth
 - tbd
 - Confirm with EERM program reforecast
- Staff compensation market based

Contra Labor for EERM and Base Projects

- Reconcile internal resource utilization to approved project plans

Capital Spending

In accordance with standard PPL approval processes

