Program	Budget	Project	Co	ounts b	y Prior	rity
Area	Request	Count	Carryover	Critical	High	High/Med
СО	\$5,750,000	31	2	13	16	0
10	\$16,000,000	14	5	8	1	0
MO	\$2,058,000	16	7	1	7	1
RO	\$7,659,000	13	6	0	7	0
SO	\$4,908,000	17	9	8	0	0
Total	\$36,375,000	91	29	30	31	1

2007 Project Prioritization - PUCT, Market and ERCOT Projects

Source	Committ ee	Prog Area	Source Doc	Project	Project No.	Status	2007 Priority	2007 Rank	2007 Budget Range	2007 Running Range	CBA Score	Net Benefit	Summary Description	Benefit Summary
ERCOT	СО	СО		Identity & Access Management	60075_01	Planning	0 - Carryover	0.1	\$500k-\$1M	<\$1M			Automate and provide ability to generate SAS70, NERC and 17799 complaince reports	
ERCOT	со	со		Lawson 8.1 Upgrade	60020_01	Not Started	0 - Carryover	0.2	\$100k-\$500k	<\$1M	19		Upgrade Lawson Application Suite and Environment to version 8.1	Internal ERCOT benefit: increased efficiencies in various areas and reduced cost and risk in maintaining unsupported software
ERCOT	CO	CO		Physical Security Project #1		Not Started	1 - Critical	1	<\$100k	\$1M-\$2M	15	\$ (311,784)		
ERCOT	CO	CO		Corporate Document Management	New	Not Started	1 - Critical	2	\$100k-\$500k	\$1M-\$2M	15	\$ 255,263	HR, Finance, Procurement, Security	
ERCOT	СО	CO		Cyber-Security Project #1	New	New	2 - Critical	3	\$100k-\$500k	\$1M-\$2M	25	\$ 5,400,508		
ERCOT	СО	CO		Lawson Expense Management	60066_01	Not Started	1 - Critical	4	<\$100k	\$1M-\$2M	14	\$ (55,641)	Implement Lawson Expense mangement in order to track expenses online.	
ERCOT	CO	CO		Physical Security Project #2 Physical Security Project #3	New New	New New	1 - Critical 1 - Critical	5 6	\$100k-\$500k \$100k-\$500k	\$1M-\$2M \$1M-\$2M	20 25	\$ (237,577) \$ (131,310)		
ERCOT	СО	СО		Lawson Security	New	New	1 - Critical	7	<\$100k	\$1M-\$2M			Lawson has restructured the application security within the suite of applications. The security is no longer deductive where a user is given access to everything and the security administrator must strip away any access that is not required. Instead, the new version allows for additive privileges and provides real role based security. The current version requires one security class per user. This results in many unmanageable classes. The role based model is much more flexible and maintainable.	
ERCOT	СО	СО		Identity & Access Management (IAM) Integration	New	New	1 - Critical	8	<\$100k	\$1M-\$2M	9	\$ (37,596)	To fully utilize the Identity and Access Management project, ERCOT will need to integrate the tool with Lawson HR, the contract management database as well as other applications such as Altiris and Aperture Vista.	
ERCOT	со	СО		Lawson eRecruiting	60073_01	Not Started	1 - Critical	9	<\$100k	\$2M-\$3M	17	\$ 159,978	Implement Lawson eRecruiting module. ERCOT owns the license to support this functionality.	
ERCOT	со	СО		Absence Management	New	New	1 - Critical	10	<\$100k	\$2M-\$3M	11	\$ (69,281)	Replace the existing Time Accrual component in Lawson with Absence Management	
ERCOT	CO	CO		Aperture Vista 500 Upgrade	New	New	1 - Critical	11	<\$100k	\$2M-\$3M	10	\$ (54,988)	Upgrade Aperture Vista to the latest platform	
ERCOT	CO	CO		Physical Security Project #4	New	New	1 - Critical	12	<\$100k	\$2M-\$3M	25	\$ (93,812)		
ERCOT	CO	CO		Open Enrollment	New	New	1 - Critical	13	<\$100k	\$2M-\$3M	11	\$ 10,031	Enable Open Enrollment via Lawson Employee Self Service	
ERCOT	со	со		Flexible Port Security	New	New	2 - High	14	\$100k-\$500k	\$2M-\$3M	20	\$ 666,330	Develop systems and methodologies to allow ERCOT employees to connect to any network port within the network perimeter and be granted access to the resources they are authorized. Additionally, explore the technology that will allow guests to connect and be automatically routed to the Guest Network.	
ERCOT	со	со		Benefits Data Transmission	60045_01	Not Started	2 - High	15		\$2M-\$3M	12	\$ (62,055)	ERCOT currently submits data to our benefits provider manually by extracting the data from Lawson to an Excel spreadsheet and emailing the data. Lawson support edi transmission of data. This would completely automate the process eliminating any potentia	
ERCOT	со	со		Business Function Automation Time Mgt Integration	60034_01	Not Started	2 - High	16	\$100k-\$500k	\$2M-\$3M	8	\$ 6,648,961	Integrate Identity and Access Management functions with key enterprise infrastructure applications. Improves SAS70 compliance.	ERCOT benefit: 10 minutes of time savings per ERCOT employee per day
ERCOT	со	со		Budgeting Tool	40029_01	Not Started	2 - High	17	<\$100k	\$2M-\$3M	16	\$ 45,657	Evaluate, select, and implement an automated budgeting tool that offers interconnectivity to the Lawson Accounting system.	
ERCOT	со	со		Process Flows - HR	New	New	2 - High	18	<\$100k	\$2M-\$3M	17	\$ 188,462	Automate and provide auditable checkpoints for the hiring and termination of ERCOT employees	
ERCOT	со	со		Requisition Self Service	New	New	2 - High	19	<\$100k	\$2M-\$3M	17	\$ 125,108	Allow employees and managers to begin the process of requesting software, hardware and/or services via an on line form. Support the procurement process with workflow appropriate workflow so that users can see the status of these requisitions	
ERCOT	со	СО		Enterprise Document Management	60029_01	Not Started	2 - High	20	\$100k-\$500k	\$3M-\$4M	15	\$ 5,684,672	Provide a document management system to be used across the enterprise for policies, procedures, department documentation, etc.	Internal ERCOT benefit: 10 min. time savings per employee per workday
ERCOT	CO	CO		Cyber-Security Project #2	New	New	2 - High	21	\$100k-\$500k	\$3M-\$4M	20	\$ 158,753		
ERCOT	CO	CO		Cyber-Security Project #3	New	New	2 - High	22	\$100k-\$500k	\$3M-\$4M	25	\$ 2,058,450		
ERCOT	CO	CO		TCC2 Security Facilities Buildout TCC2 HR Buildout	New New	New New	2 - High 2 - High	23 24	\$500k-\$1M \$500k-\$1M	\$4M-\$5M \$4M-\$5M	27	\$ 852,388	Security needs to vacate current space to make room for IT.	
ERCOT	со	со		Corporate Development Environment	New	New	2 - High	25	\$100k-\$500k	\$5M-\$6M	19	\$ 555,579	Allow the corporate development environment to expand so that the resources are available to the development team so that Corporate Applications is able to follow the ERCOT standard Software Development Lifecycle.	
ERCOT	со	со		Corporate i-Test Environment	New	New	2 - High	26	\$100k-\$500k	\$5M-\$6M	19		Allow the corporate test environment to expand so that the resources are available to ERCOT so that Corporate Applications is able to follow the ERCOT Software Development LifeCycle.	
ERCOT	СО	CO		Intranet Re-Arch	New	New	2 - High	27	\$100k-\$500k	\$5M-\$6M	15	\$ 31,352	Retiring Cold Fusion	
ERCOT	со	СО		Report Writer	New	New	2 - High	28	<\$100k	\$5M-\$6M	16	\$ 259,559	Provide enhanced reporting for ERCOT's standard applications. Allow end users reporting self service.	
ERCOT	СО	СО		Vendor Contract Mgt - Phase 2	New	New	2 - High	29	<\$100k	\$5M-\$6M	19	\$ 21,548	The project will automate and link Hummingbird's contract approval process with the contract and vendor database.	2 of 23

Source	Committ ee	Prog Area	Source Doc	Project	Project No.	Status	2007 Priority	2007 Rank	2007 Budget Range	2007 Running Range	CBA Score	Net Bene	it Summary Description Benefit Summary
					Estimat	ted Reso	urce Ca	pabili	ty = \$5,750	,000			
ERCOT	со	со		Project Portfolio Management System	60058_01	Not Started	2 - High	30	\$500k-\$1M	>\$6M	13	\$ (644,0	Provide additional portfolio analysis features to existing project scheduling tool that allows for tracking and reporting on project portfolio health, performance, budgets, costs and issues.
ERCOT	со	СО		Patrol path and 3 wheel vehicle for Taylor	New	New	3 - High / Medium	31	\$100k-\$500k	>\$6M	24	\$ (162,3	55)
ERCOT	со	со		Continuous Monitoring Software	60026_01	Not Started	9 - Parking Lot				15	\$ (194,9	Provide automated capabilities to review and interrogate data from ERCOT's key business systems to help ensure there are no fraudulent transactions being processed throughout the organization. Intangible benefit: Provide improved assurance that fraud is not being perpetrated throughout the organization
ERCOT	СО	СО		NERC Tracking Database	60032_01		9 - Parking Lot				21	\$ (44,4	Track NERC recommendations, Compliance audit issues, mitigation plans, investigations and correspondence to market participants. Creates a common data repository for various issues that are currently tracked separately
ERCOT	со	СО		Intrusion Detection/Intrusion Protection (IDS/IPS)	50132	Closing	N/A				23	\$ (925,4	Allows ERCOT to appropriately respond to E&Y audit findings; improves monitoring
ERCOT	со	СО		Collateral Calculation	50017	Execution	N/A				17	\$ 26,9	4 Automate much of the "data gathering" piece of credit monitoring that is currently done manually using Excel spreadsheets. Significant intangible benefits plus time savings in Credit group due to automation of collateral calculations
ERCOT	со	СО		Lawson SIR - Time Tracking	50015_01	Closed	N/A				18	\$ 63,9	Replace manual Excel time tracking with online Lawson entry system for ERCOT employee lime reporting Internal ERCOT benefit: increased efficiencies in Finance department and improved ease of time entry for ERCOT employees
ERCOT	со	со		IT Incident Reporting	50152	Closed	N/A				21	\$ 102,1	Implement an automated IT Incident Reporting to address inaccuracies and deficiencies of existing reports, provide greater auditing and issue tracking functionality, and better information to aid in decision making on issues that occur within the production environment
ERCOT	со	со		Log and Event Management	50140	Execution	N/A				27	\$ (655,3	Through the use of robust technology, identify, correlate and investigate possible incidents where systems were attacked directly (popularly know has hacking) or indirectly (worms, viruses and denial of service). Allow a single console system to permit the investigation of Intrusion Detection, Operating System, Application logs for event detection and analysis. Manual monitoring of logs is impossible without either a software solution or a large number of analysts. A software solution is recommended.
ERCOT	со	СО		Secure E-mail	50141	Execution	N/A				19	\$ (166,4	Response to an audit finding that suggests certain enhancements relating to e-mail security.
ERCOT	СО	СО		Document Management	50123	Execution	N/A				24	\$ 8,370,5	To implement a document management system and roll out to one or more ERCOT departments in addition to the current HR, Legal, and Finance implementation.
ERCOT	CO	СО		Proxy Server	60076_01	Execution	N/A						To enhance visibility of the Austin/Taylor data centers, the EMMS test lab, and the Blue
ERCOT	СО	СО		Security Camera Enhancements	50106_01	Execution	N/A				26	\$ (234,1	building.
ERCOT	со	СО		Risk Management (incl Security Auditing and Monitoring SW)	60014_01	Planning	N/A				27	\$ (349,1	To acquire software for the purpose of identifying vulnerabilities within the network, operating systems and applications. Provide automated, real time capabilities to audit and monitor compliance with ERCOTs security infrastructure, policies, and procedures.
ERCOT	со	СО		Vendor and Contract Management	50111_01	Execution	N/A				21	\$ (254,4	Provide database which provides tracking and reporting regarding all vendors and vendor contracts, to help enforce company policies, procedures, and financial reporting. Regulatory support to include: Sarbanes-Oxley, Corporate Contract Management Procedures. Resolves an audit finding and increases internal controls; provides more efficient reporting capabilities; increases reliability of information about vendors and vendor contracts
ERCOT	со	СО		Host Intrusion Detection System	60016_01	Planning	N/A				26	\$ (298,2	Implementation of a system for reporting attacks against individual servers thereby increasing the granularity of incident monitoring and investigation. Event correlation gives ERCOT the ability to identify incidents at a very early stage and mitigate damages; increased productivity of Security Operations group
ERCOT	со	со		Lawson SIR - Process Flow	50015_02	Planning	N/A				19	\$ 145,3	Implement Lawson Process Flow to enable workflow processing within Lawson. 1) Automation of requisition approval process; 2) Email notifications to approvers when a requisition is awaiting their approval; 3) Peform the financial control of allowing only certain users to approve GL entries over a specific amount
ERCOT	со	со		Computer Aided Facilities Mgmt	50149	Closed	N/A				22	\$ 24,1	This project supports: • Long-range and annual facility planning • Facility financial forecasting • Real estate acquisition and/or disposal • Work specifications, installation and space management • Architectural and engineering planning and design • New construction management and build-out • Maintenance and operations management • Telecommunications integration, security and general administrative services • Floor plans • Building and property information • Space characteristics and usage • Employee and occupancy data • Workplace assets (furniture and equipment) • Business continuity and safety information • LAN and telecom information

2007 Project Prioritization - PUCT, Market and ERCOT Projects

Source	Committ ee	Prog Area	Source Doc	Project	Project No.	Status	2007 Priority	2007 Rank	2007 Budget Range	2007 Running Range	CBA Score	Net Benefit	Summary Description	Benefit Summary
ERCOT	Ю	Ю		EDW EMMS Decommission	50031	Initiation	0 - Carryover	0.1		<\$2M	29	\$ 81,234	Transition reporting to the EDW Lodestar/EMMS ODS.	Reduction of support costs of over 50% (10 hours per day to 4 hours per day)
PUCT	Ю	Ю		EIS Conformed Data Warehouse Foundations	60004_01	Initiation	0 - Carryover	0.2		<\$2M	29	\$ 48,620,154	Roll out the architecture and framework for the next generation data warehouse environment. This project is in direct support of Section 17 of the Protocols and is a required element to directly support the PUCT and the Market.	Market cost savings equates to 2 hours of savings per day per participant, through optimized access to data, additional data access, and analytical processes to be rolled out at a later time through data marts
PUCT	Ю	Ю		EIS CDW Data Marts	60005_01	On Hold Possibly be Absorbed into	0 - Carryover	0.3	\$500k-\$1M	<\$2M	25	\$ 24,350,470	Roll out first wave of data marts in the next generation data warehouse environment	Market cost savings equates to 1 hour of savings per day per participant, through optimized access to data, additional data access, and analytical processes to be rolled out at a later time through data marts
ERCOT	Ю	Ю		Enhance Digital Certificate Program	60013_01	Start June/July	0 - Carryover	0.4		<\$2M	15	\$ 4,074,838		
ERCOT	Ю	Ю		Enterprise Service Management	60055_01	Initiation	0 - Carryover	0.5	\$500k-\$1M	<\$2M	16	\$ -		
ERCOT	Ю	Ю		Cisco NAC Appliances	New	Not Yet Started	1 - Critical	1	\$100k-\$500k	<\$2M	20	\$ (300,000	(includes (4) appliances and software) This will allow ERCOT to check AV, Alteris, patch-level, and other criteria prior to access to ERCOT systems. This will enable ERCOT to be certain that only ERCOT authorized	
ERCOT	Ю	Ю		Citrix Rebuild	New	Not Yet Started	1 - Critical	2	\$500k-\$1M	\$2M-\$4M	18	\$ 790,000		
ERCOT	Ю	Ю		Switch Consolidation	60047_01	Not Yet Started	1 - Critical	3	\$100k-\$500k	\$2M-\$4M	16	\$ (200,000	The Network Group currently maintains several hubs and switches that can be consolidated in to a single chassis switch. Provisioning will call for two in Austin ar two in Taylor. Most of these devices are obsolete and end-of-life	
ERCOT	Ю	Ю		Storage Upgrade	New	Not Yet Started	1 - Critical	4	\$500k-\$1M	\$2M-\$4M	23	\$ 8,400,000		
ERCOT	Ю	Ю		Tools and Strategy for Information Lifecycle Management	60035_01	Not Yet Started	1 - Critical	5	>\$5M	\$10M-\$12M	19	\$ 2,763,458	Develop strategy for Information lifecycle management to manage data in production databases. This will include Tier 2 Storage w/San Switches.	
ERCOT	Ю	Ю		TCC Data Center Virtualization	60011_01	Not Yet Started	1 - Critical	6	\$1M-\$3M	\$12M-\$14M	21	\$ 5,800,000	There is a need to expand the Taylor Data Center in order to maintain the necessary redundant capacities and provide for continued increases in storage requirements.	Addressing power and cooling limitations will allow ERCOT to continue to effectively support ongoing operations and additional capital projecte requirements
ERCOT	Ю	Ю		Virtual Tape Backup	New	Not Yet Started	1 - Critical	7	\$1M-\$3M	\$14M-\$16M	26	\$ 7,700,000		
ERCOT	Ю	Ю		Minor Capital	New	Not Yet Started	1 - Critical	7.5	\$1M-\$3M	\$14M-\$16M	23	\$ 1,100,000		
						Estimated	Resour	ce Ca	pability = \$	16,000,00				
ERCOT	Ю	Ю		Deskside Standardization	New	Not Yet Started	2 - High	8	\$500k-\$1M	\$14M-\$16M	23	\$ 1,100,000		
ERCOT	Ю	Ю		Console Operations Area	60057_01	Not Yet Started	2 - High	9	\$1M-\$3M	\$16M-\$18M	25	\$ (443,271	Provide a permanent and suitable location for Console Operations. The build-out will provide a 1500 sq.ft. location in the hardened area of TCC adjoining the Data Center. The objective is to design and construct a work area with the proper	
ERCOT	Ю	Ю		UNIX Hardware EOL	New	Not Yet Started	2 - High	10	>\$5M	\$32M-\$34M	14	\$ 13,000,000		
ERCOT	Ю	Ю		Software Standardization (non-Nodal)	New	Not Yet Started	2 - High	11	\$100k-\$500k	\$34M-\$36M	16	\$ 100,000,000	Reduce the number of technologies supported in ERCOT's production web environment and register the updated applications in a configuration management database (CMDB)	ERCOT's web platform has a large number of technology components and versions. Supporting such a diverse environment is expensive to both the operations and development teams and it affects the quality of the solutions ERCOT delivers.

	ERCOT	Ю	Ю	WAN GTM	New	Not Yet	2 - High	12	\$100k-\$500k	\$34M-\$36M	12	\$	430,000	(includes (4) Big-IP 3400s w/ max memory) Enhance high availability and Disaster Recovery for WAN facing services. This will allow us to load balance WAN service
						Started	Ü		,,	, , , , , , ,				such as MOS, MOSTML, TML, etc between Austin and Taylor. This will reduce
For Cor Cor Cor Cor Cor Cor	ERCOT	Ю	Ю		New		2 - High	13	\$500k-\$1M	\$34M-\$36M	15	\$	(600,000)	discontinued. This replacement is required to continue reliable operation and
1907 10 10 10 10 10 10 10	H													
	ERCOT	Ю	Ю	TML Port to Unix	50062_01		2 - High	14	\$100k-\$500k	\$34M-\$36M	16	\$	6,348,545	year (complete product), and Windows for DMZ applications is being
														decommissioned.
Second Control Contr	ERCOT	Ю	Ю	DB High Availability / Recovery	New		2 - High	15	\$500k-\$1M	\$36M-\$38M	24	\$	8,400,000	
Record Fig. Fig. Record Fig. Record Fig. Record Fig. Fig. Record Fig. Fig. Record Fig. Fi	ERCOT	Ю	Ю	LDAP Implementation	New			16	\$500k-\$1M	\$36M-\$38M	18	\$	540,000	
Second S	FRCOT	10	10	DR Test	New			17	\$500k-\$1M	M852-M952	17	\$ 1	1 600 000 000	
SCOT 10 10 System References System References System References System References System References New Syste	EROOT	10	.0	DK TOST	Tiew .	Started	Medium	1,	ψ300K-ψ1W	ψοσινι-ψοσινι	.,,		,,000,000,000	out of the Taylor Data Center. ability to recover it's IT systems in the event we are not able operate these
Solution System Registerment New Solution Selection Medium 1 Solution System Registerment New Solution New So	FROOT	10	5	ERCOT Private OC-3 Microwave	Nam	Not Yet	3 - High /	10	-\$400k	COCM COOM		6		
FRCOT O O Special flatine System Replacement New Standing Samular Standing	ERCOI	10	Ю	System Retirement	New	Started	Medium	16	<\$100K	\$30IVI-\$30IVI		Þ	-	alternative, comparably priced redundant infrastructure is attainable.
ERCOT 10 10 Email PST Consolidation New Started 4-Medium 20 43100k \$38M-\$40M 5 - Record Recor	ERCOT	10	5	Canadal Hatling System Donlagement	Nam	Not Yet	3 - High /	10	CEOOL CAM	MOV A MOCA				
EROD 10 10 Small PS Consolidation New Sained Fivewall Modelse Retween Internal Submitted (1) Sained (1) S	ERCOI	10	Ю	Speciel Hotime System Replacement	New	Started	Medium	19	\$500K-\$1IVI	\$38IVI-\$4UIVI		Þ	-	
Fercol 10 10 Firewall Modules Between Internal Subsets State	ERCOT	10	5	Email DCT Consolidation	Nam	Not Yet	4 Madium	20	-\$100k	MOV A MOCA				
Pure 10 10 Subsets	EKCOT	10	Ю	Email P31 Consolidation	New	Started	4 - Medium	20	<\$100K	φοοινι-φ4υινι		9		
Subsets Surfed PUCT 10 10 10 IIS BI Foundations III 60001_01 To be Moved by Surfey 10 to 10 IIS BI Foundations III 60001_01 To be Moved by Surfey 10 to 10 IIS BI Foundations III 60001_01 To be Moved by Surfey 10 to 10 IIS BI Foundations III 60001_01 To be Moved by Surfey 10 III 600001_01 To be Moved by Surfey 10 III 6000001_01 To be Moved by Surfey 10 III 60000000000000000000000000000000	FROOT	2	5	Firewall Modules Between Internal	C0010 01	Not Yet	4. M. P	21	\$400k \$500k	. ¢40M	20		(400.054)	
PUCT 10 10 ELS BI Foundations III 60001_01 10 is Noved a configuration of the market 10 is Noved	ERCOI	10	Ю	Subnets	60019_01	Started	4 - Medium	21	\$100K-\$500K	>\$40IVI	26	Þ	(132,651)	more secure and segmented environment. transparency of transactions/settlements related to date received from, managed and delivered to the market; and supports the baseline architecture that delivers current
Market ROS 10 SCRY4 (to be included in Enhance Digitial Cer project) ERCOT 10 10 Austin Test Environment 40070 Execution N/A 50 S The ability to run concurrent application tests, using equipment that will mach more closely the production functional equivalent for integration, regression, and negative testing, and for User Acceptance testing, break PUCT 10 10 Dask Based Recovery 50027 Execution N/A 20 \$ (437,682) Remove the overhead and performance impact of backups on production systems to the market. ERCOT 10 10 Dask Based Recovery 50027 Execution N/A 20 \$ (437,682) Remove the overhead and performance impact of backups on production systems to the market of the production environment. Create a production functional equivalent for integration, regression, and negative testing, and for User Acceptance testing, break ERCOT 10 10 Dask Based Recovery 50027 Execution N/A 20 \$ (437,682) Remove the overhead and performance impact of backups on production systems to the contract production systems to the market. ERCOT 10 10 Dask Based Recovery 50027 Execution N/A 20 \$ (437,682) Remove the overhead and performance impact of backups on production systems to the market needs of current growth integration, regression, and negative testing, and for User Acceptance testing, break increase performance and meet the needs of current growth integration, regression, and negative testing, and performing data restores and refreshing test environments. In Implement Altiris monitoring software in the Data Center Environment. Be able to Implement Altiris monitoring software in the Data Center Environment. Be able to Implement Altiris monitoring software in the Data Center Environment. Be able to the total performance and the systems for the total performance and the total performance and the total performance and the total performance and the performance and the total performance and the total performance and the performance and th	DUOT	10	2	EIGDLE 12 W	c0001 01	To be Moved	9 - Parking				0.5		(105.155)	
Market ROS IO SCRIPA Outsinge Scheduler View Only Access roject of the SO IV S	PUCT	10	Ю	EIS BI Foundations III	60001_01		Lot				25	\$	(195,455)	
ROS 10 Services 10 S						To be Moved						i .		
ERCOT IO IO Austin Test Environment 40070 Execution N/A S - The ability for run concurrent application tests, using equipment that will match more closely the production functionaled. Create a production functionaled closured the production functionaled closured the production functionaled. Create a production functionaled closely the production functionaled closely the production of such as a consideration. Enter Environment Solvings in tape cartridges (\$120k per year). Eliminates risk of unrecoverable date due to functional the production functional to the production systems of increase defficiency in performing data restores and refreshing test environments. Solvings in tape cartridges (\$120k per year). Eliminates risk of unrecoverable date due to functional the production functional to the production systems and meet the needs of current growth. ERCOT IO IO Altiris DC Implementation 50028 Closing N/A 20 \$ 8.221 Implement Altiris monitoring software in the Data Center Environment. Be able to fun reports on all systems against a known good configuration. Enable comparison of two systems to one another to analyze differences between the systems for ERCOT IO IO SEC Network Replacement 50078 Execution N/A 26 \$ 300,000 and Taylor that is used for SAN DR regiction and network communications. The project significantly reduces ERCOT's long model coalest the production of the services. The project significantly reduces ERCOT's long model coalest to fine the services. The project significantly reduces ERCOT's long and Taylor that is used for SAN DR regiction and network communications. The project significantly reduces ERCOT's long and all plants the profit of the seed of the services. The project significantly reduces ERCOT's long and allocated and provided affect and plants the profit of the seed of the prof	Market	ROS	Ю		60012_01		N/A				15	\$	4,074,838	
PUCT 10 10 Disk Based Recovery 50027 Execution N/A 20 \$ (437.588) Remove the overhead and performance impact of backups on production systems to Disk Based Recovery 50027 Execution N/A 20 \$ (437.588) Remove the overhead and performance impact of backups on production systems to Survey and the total Center and the total C				1 3 - 7										
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ERCOT IO IO SBC Network Replacement 50078 Execution N/A 26 \$ 300,000 Addition and optimization of data storage to meet ongoing demands ERCOT IO IO IO Production Storage 50125 Closing N/A 23 \$ 4,630,932 Addition and optimization of data storage to meet ongoing demands ERCOT IO IO EMMS Development Environment 50138 Closing N/A (Closing N/A) ERCOT IO IO EMMS Development Environment 50138 Closing N/A (Closing N/A) ERCOT IO IO EMMS Development Environment 50138 Closing N/A (Closing N/A) ERCOT IO IO EMMS Development Environment 50138 Closing N/A (Closing N/A)	ERCOT	Ю	Ю	Altiris DC Implementation	50028	Closing	N/A				20	\$	8,321	run reports on all systems against a known good configuration. Enable comparison configuration.
ERCOT IO IO SBC Network Replacement 50078 Execution N/A 26 \$ 300,000 and Taylor that is used for SAN DR replication and network communications. The project significantly reduces ERCOT's long term O&M costs for these services. The replacement network will be comprised of AT&T and Alphaus fiber plus Cisco ERCOT IO IO Production Storage 50125 Closing N/A 23 \$ 4,630,932 Addition and optimization of data storage to meet ongoing demands overhead; Improve continuity of storage related to business continuity (DR); Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage management overhead; Improve reporting														of two systems to one another to analyze differences between the systems for
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Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage ERCOT 10 10 EMMS Development Environment 50138 Closing N/A	FRCOT	10	10	Production Storage	50125	Closing	N/A				23	s	4 630 932	Establish Homogeneous storage infrastructure; Reduce storage management
1 + R(3) + R(3	21.001	١٥	٥	1.10aaonon biorago	50125	Closing	TV/A				20	Ť	.,000,002	Improve reporting accuracy and timeliness; Reduce the O&M overhhaed for storage
	ERCOT	Ю	Ю	-	50138	Closing	N/A							

ERCOT	Ю	Ю	ACC Data Center Power & Cooling	50145	Closing	N/A				Extend the Cooling capacity in the Austin Datacenter. This project included the installation of 2-30ton units and the supporting controls to manage the expanded	
ERCOT	Ю	Ю	Windows Domain Restructuring	50147	Execution	N/A		21	\$ 122,841	cooling capabilities Restructure Windows forest under ercot.com domain as an implementation of best practices. This project should result in one Windows Domain with proper trusted relationships among the environments	Improve ERCOT's reliability performance. Proper infrastucture design is necessary for all projects and effects implementation and management of all systems.
ERCOT	Ю	Ю	System Engineering Metrics	50077_01	Will be Cancelled	N/A		14	\$ (131,183)	Ensure delivery of key service metrics, ensure growth and capital efforts are adequately forecasted, and stimulate continuous improvement for data center capacity management.	
ERCOT	Ю	Ю	MET Center Remediation	50082_01	Will be Cancelled	N/A		n/a		To remediate potential drainage problems and reduce/eliminate water migration underneath the foundation of the MET Center facility.	
ERCOT	Ю	Ю	2006 Minor Capital	60009_01	Execution	N/A			\$ -	Capital purchases over the course of the year: new desktop and laptop systems, SAN switch upgrades, voice recording system for Outage Coordinators, add'l Mercury Interactive licenses, etc.	Continued maintenance activites in support of ERCOT's infrastructure
ERCOT	Ю	Ю	SAN Switch Expansion	60011_02	Closing	N/A		19		Introduce new EMC Connectrix to mitigate the lack of SAN ports and the inability to provision more SAN-attached hardware.	
ERCOT	Ю	Ю	Exchange 2003 Implementation	60036_01	Closing	N/A		22	\$ 29,345	Upgrade Email system to latest version and avoid sunsetting and need for emergenc migration later. Exchange 2003 is also necessary for upgrading new software products with a dependancy on Exchange.	
ERCOT	10	Ю	IT Systems Map	60037_01	Will be Cancelled	N/A		19	\$ 1,269,302	Create a map of the ERCOT DC environment including all servers in all environments, node to node, applications, Ips, System Model, RAM, Processor, HBA, FA Path and all other important information. Some of this effort may be	
ERCOT	Ю	Ю	Network Response	60038_01	Will be Cancelled	N/A		27		Reduce the amount of time required to disable infected hosts on the ERCOT Corporate network.	
ERCOT			Alcatel MDR8000 SNMP Upgrade	60048_01	Will be Cancelled	N/A		16	\$ (55,022)		
ERCOT	Ю	Ю	TCC Modular Storage/Additional Office Space	60054_01	Will be Cancelled	N/A		22	\$ (708,911)	When TCC2 is completed, ERCOT will not have any storage space available on-site for critical computer equipment. A modular storage/office building will give ERCO additional office space if needed and an on-site, secure environmentally controlled	
ERCOT	Ю	Ю	PowderHorn Tape Library Redundancy	60070_01	Will be Cancelled	N/A		14	\$ (191,098)	Provide redundant power for the Tape backup library.	The existing tape library is not power redundant and losses of power to the unit will halt functionality of backup and restore operations.

MO 2007 Project Prioritization - PUCT, Market and ERCOT Projects

Source	Commi ttee	Prog Area	Source Doc	Project	Project No.	Current Status	2007 Priority	2007 Rank	2007 Budget Range	2007 Running Range	CBA Score	Net	Benefit	Summary Description	Benefit Summary
Market	МО	МО	SCR740	Enhancements to SCR727 - Market Access	50024_01	Execution	0 - Carryover	0.1	<\$100k	<\$1M	15	\$	3,500,000	Subproject to provide market access to SCR727 data	
Market	МО	МО	SCR740	Enhancements to SCR727 - Market Enhancements	50024_02	Initiation	0 - Carryover	0.2	<\$100k	<\$1M	15	\$	3,500,000	Subproject to provide market-requested enhancements to SCR727 data extract	
ERCOT	МО	МО		SCR 727 Phase II	40007_01	Execution	0 - Carryover	0.3	<\$100k	<\$1M					
Market	COPS	МО		TML Phase 3 - Wholesale Enhancements	40103_01	Hold	0 - Carryover	0.4	\$100k- \$500k	<\$1M	18	\$	11,145,103	The scope of Phase 3 will focus on user experience enhancement of the new portal platform for ERCOT Wholesale Market Participants. The goal is to incorporate additional functionalities and enhanced usability for QSEs, Transmission Operators and Resources.	50 impacted QSE's, 3 hours per calendar day savings in scheduling, 1 hour per workday in settlement mismatch analysis
ERCOT	МО	МО		Lodestar 4.x Upgrade	40066_04	Initiation	0 - Carryover	0.5	\$100k- \$500k	<\$1M	19		26,444	Maintain efficiency, and reliability of the LodeStar application to enable ERCOT to meet Energy Aggregation and Billing & Settlements business needs	Nightly processing speed improvement; improved data editing capabilities (0.5 hours per workday); enhanced querying capability for users (0.5 hours per workday)
ERCOT	МО	МО		EIS L* Transition to ODS (formerly EDW Lodestar Data Archive Transition to EDW)	50030_01	Execution	0 - Carryover	0.6	<\$100k	<\$1M	29		67,868	Transition reporting to the EDW Lodestar/EMMS ODS.	Reduction of support costs of over 50% (10 hours per day to 4 hours per day)
PUCT/ ERCOT	МО	МО		REC Program Modifications	60027_01	Planning	0 - Carryover	0.7	<\$100k	<\$1M	19	\$	(389,860)	The REC program has been in operation for almost 4 years, and the technology roadmap has deviated from Microsoft tools. Currently, the REC program is written in ASP. In order to efficiently continue support of this application, it will need to be ported to Java in line with ERCOT's technology roadmap.	Enhance ability to make changes and enhancements to the REC program software; better align with long-term IT strategic direction.
Market	МО	МО	PRR598	Extension of Credit Against OOM Start Up (** COPS Review Requested)	New	New	1 - Critical	1	<\$100k	<\$1M	13	\$	(50,000)	Maintain efficiency, and reliability of the LodeStar application to enable ERCOT to meet Energy Aggregation and Billing & Settlements business needs	Nightly processing speed improvement; improved data editing capabilities (0.5 hours per workday); enhanced querying capability for users (0.5 hours per workday)
Market		МО	PRR661	SCE Performance Enforcement Criteria	New	Not Yet Started	2 - High	1.4	<\$100k	<\$1M	20	\$	(476,000)		Primary benefits are non-quantifiable
Market		МО	PRR666	Modification of RPRS Under- Scheduled Capacity Charge Calculation	New	Not Yet Started	2 - High	1.5	TBD		16	\$	(300,000)		Reduced cost to procure RPRS for capacity sufficiency
Market	COPS	МО	PRR565	Calculation of Losses for Settlement	60068_01	Not Yet Started	2 - High	2	<\$100k	\$1M-\$2M					
Market	COPS	МО	SCR743	QSE Dispute Extract	New	New	2 - High	3	<\$100k	\$1M-\$2M					
ERCOT	МО	МО		Siebel to L* 5 - Rewrite	New	New	2 - High	4	\$100k- \$500k	\$1M-\$2M	19		210,000		
ERCOT	МО	МО		Transition of Production Reporting to EIS - Wholesale	New	New	2 - High	5	\$100k- \$500k	\$1M-\$2M	16		(50,000)		
ERCOT	МО	МО		Lodestar Web Services	60030_01	Not Yet Started	2 - High	6	\$100k- \$500k	\$1M-\$2M	21		250,000	Provide enhanced access to Lodestar data via web services.	Market benefit: Create efficiencies in information retrieval (0.5 hours per workday savings for QSEs, CRs and Resources)
ERCOT	МО	МО		Upgrade to Load Profiling SW	New	New	2 - High	7	\$100k- \$500k	\$1M-\$2M	14		(200,000)		
Market	WMS	МО	PRR426	URC for Uncontrollable Resources(** WMS Review Requested)	40057_01	Not Yet Started	3 - High / Medium	8	<\$100k	>\$2M				Defines an Uncontrollable Renewable Resource and allows wind resource to elect to use their Renewable Production Potential in lieu of their schedule as the basis for LIRC charges and OOME Down payments	

ERCOT	МО	МО		EIS Reporting Tool II	60021_01	Not Yet Started	9 - Parking Lot	N/A	\$100k- \$500k	>\$2M	24		2,358,819	Enable consistent and efficient reporting for the PUCT, ERCOT, and MPs. Implementation of the reporting tool will enable users translate business questions into	Market benefit: Create efficiencies in information retrieval (1 hour per workday savings for all Market Participants)
Market	COPS	МО	PRR577	TDSP Load Extract	50150_01	Not Yet Started	9 - Parking Lot	N/A	<\$100k	>\$2M	17	\$	47,000	To receive aggregated TDSP Load data from ERCOT for the purposes of accurately identifying TDSP system peaks required for FERC filings.	Possible fines associated with non-compliance = \$100k. This number is estimated, and based on the assumption FERC may fine the TDSP for non-compliance considering the TDSP can not produce the data accurately.
Market	COPS	МО		TCR Synchronization of Credit Payment with Settlement Invoices	30103_01	Not Yet Started	9 - Parking Lot	N/A			n/a	n/a (3	3.x priority)		
Market	COPS	МО	PRR385	DLC Implementation	-	Not Yet Started	9 - Parking Lot	N/A							
Market	COPS	МО	PRR478	Use of Lagged Dynamic Samples for New Load Profiles	40056_01	Not Yet Started	9 - Parking Lot	N/A							
Market	МО	МО	SCR /40	Enhancements to SCR727 - Market Enhancements	50024_03	Not Yet Started	DELETE	N/A			\$2M-\$4M				
Market	МО	МО	PRR613	Replacement Reserve Under Scheduled Capacity Delineation	-	Cancel	DELETE	N/A			15	\$	400,000		
Market	WMS	МО	SCR747	Removal of Price Administration for Zonal Congestion	60080_01	Cancel	DELETE	N/A			<\$100k	\$10	6M-\$18M		
ERCOT	МО	МО		DC Tie Automation (Pk2 Only)	50018_01	X-fer	DELETE	N/A			19		25,041	This project will implement the EAA and CRC DC Tie accounting tasks that are currently being performed manually for settlement. It is recommended to work this project with the Package 1 component although some automation may be achieved without it.	Automation of various manual aspects of DC Tie accounting (approximately 750 hours per year [1/3 FTE])
Market	МО	МО	PRR602	Ancillary Service Obligation for DC Tie Exports	-	Cancel	DELETE	N/A			12	\$	1,600,000		
Market	COPS	МО		Extract/Report Enhancements	60025_01	Not Yet Started	DELETE	N/A			10	\$		To implement enhancements recognized as necessary with implementation of web services (SCR740). Estimate: 4 small changes at \$50k each; 1 large change at \$300k	Changes will only be considered if they have a positive net benefit
ERCOT	МО	МО		SIR Enhancement Projects - 3 Releases	60040_01	Not Yet Started	DELETE	N/A			15		(210,000)	To resolve System Investigation Requests to continue to improve system performance and remove manual workarounds that currently exist in the ERCOT Production environment.	Dependent on nature of SIR enhancements
ERCOT	МО	МО		Uninstructed Deviation Calc for Uncontrollable Renewable Resource	50115_01	Not Yet Started	DELETE	N/A			15		38,178	The Settlement system shall automate receiving and calculating URC charges based on imported RPP data cuts. Also, OOME down shall be calculated using RPP data in lieu of Resource Plan data for units opt for RPP. This project will automate the manual processes currently performed by ERCOT Settlements team (Option A on the Impact Analysis)	
Market	МО	МО	PRR312	Enhance ESIID Lookup Function	50025_01	Execution	N/A	N/A			14	\$	725,000	Provide additional information for an ESI ID to include Station ID, Power Region, Premise Type, status (active/de-energized/inactive) for an ESI ID. In addition, advise if there is a pending Move In/Move Out for the ESI ID.	1 hour time savings per week per CR due to increased efficiencies
PUCT	МО	МО		EDW BI Reporting Tool	50004_01	Closing	N/A	N/A			24	\$	15,276,127	Enable consistent and efficient reporting for the PUCT, ERCOT, and eventually, MPs. Implementation of the BI Tool will enable users to translate business questions into optimized queries.	Framework project that will provide additional secured access to information by the PUCT and the Market.

ERCOT	МО	МО		Lodestar Extracts	40042_06	Execution	N/A	N/A		25	1,013,815	To migrate the Generation, Load, Settlements & Billing, and Shadow Pricing extracts from the Data Archive to the ODS (Operational Data Store).	
Market	МО	МО	PRR283 PIP204	EPS Meter Data	30026_01	Execution	N/A	N/A					
ERCOT	МО	МО		TCR Report Enhancements Phase II	40015_02	Execution	N/A	N/A					
Market	МО	МО	DDD5/18	Settlement Mismatches Inter-QSE Schedules	50128_01	Closing	N/A	N/A					
Market	МО	МО		Notification for Mismatched Inter- QSE Schedules	50128_01	Closing	N/A	N/A		15	\$ 400,000		
ERCOT	МО	МО		Maestro Upgrade	50137_01	Execution	N/A	N/A		22		Maestro is currently not supported – Major upgrade required Maintenance cost expensive due to CPU Pricing	Increased efficiencies in script creation, testing and maintenance (6 hours per day); Change migration efficiency; Improved job scheduling capabilities
ERCOT	МО	МО		MV90 Upgrade Part 2 - Installation of Software	50033_02	Closing	N/A	N/A		14	46,011	This project will install and implement the MV-90 software upgrade that was purchased in 2005. Support of the current product version ends in 2007.	Automation of manual tasks (1 hour per workday); Allow TDSPs to select new meter types for deployment as EPS meters

RO 2007 Project Prioritization - PUCT, Market and ERCOT Projects

							1								
Source	Commi ttee	Prog Area	Source Doc	Project	Project No.	Current Status	2007 Priority	2007 Rank	2007 Budget Range	2007 Running Range	CBA Score	N	let Benefit	Summary Description	Benefit Summary
Market	RMS	RO	PRR660	TX. SET 3.0, including Mass Transition and T&C's	40038_01	Initiation	0 - Carryover	0.1	\$3M-\$5M	\$2M-\$4M	16	\$	3,100,000	Certain circumstances may arise during the course of business in the Texas retail electric market that may necessitate the transition of ESI IDs from one CR to another or one TDSP to another in quantities and on a time frame that is not completely supported by	Estimated savings of \$100k per year per TDSP and \$100k per year per POLR CR.
ERCOT	RO	RO		EDW Siebel Transition	50059_01	Planning	0 - Carryover	0.2	<\$100k	\$2M-\$4M	23	\$	448,938	Transition of Siebel reporting from Data Archive to Enterprise Data Warehouse	Fewer ad hoc data requests (4 hours per workday), less production support of data archive (4 hours per workday), improved daily research of Siebel service order changes (8 hours per
ERCOT	RO	RO		ESI ID Account Table Split	60015_01	Not Yet Started	0 - Carryover	0.3	\$100k- \$500k	\$2M-\$4M	18	\$	891,464	Normalize type of data associated to business objects. Multiple business objects are using the same tables which are growing large causing performance and	Increased efficiences in development and integration time as well as end user interaction (approximately 12 hours per day)
ERCOT	RO	RO		EDW TCH (Transaction Clearinghouse) Transition	50060_01	Planning	0 - Carryover	0.4	<\$100k	\$2M-\$4M	23	\$	743,338	Transition of TCH reporting from Data Archive to Enterprise Data Warehouse	Fewer ad hoc data requests (4 hours per workday), less production support of data archive (4 hours per workday), improved daily research of Siebel service order changes (8 hours per
ERCOT	RO	RO		ETS (ESIID Tracking System) Transition to EDW	50088_01	Not Yet Started	0 - Carryover	0.5	\$500k- \$1M	\$4M-\$6M	21	\$	1,240,143	Transition of ETS reporting from Data Archive to Enterprise Data Warehouse	Improved reporting and analysis efficiency (7 hours per workday); Improved development efficiencies (16 hours per workday)
ERCOT	RO	RO		EDW EAI Transition (inc. PaperFree & NAESB)	50061_01	Not Yet Started	0 - Carryover	0.6	\$100k- \$500k	\$4M-\$6M	23	\$	743,338	Transition of EAI reporting from Data Archive to Enterprise Data Warehouse	Fewer ad hoc data requests (4 hours per workday), less production support of data archive (4 hours per workday), improved daily research of Siebel service order changes (8 hours per
ERCOT		RO		EIS Siebel to L* Data Comparison	New	New	2 - High	2	\$100k- \$500k	\$4M-\$6M	17	\$	390,000		
Market		RO	SCR748	Website Enhancements for ERCOT Outages	New	New	2 - High	3	\$100k- \$500k	\$4M-\$6M	6	\$	756,085		
Market	ERCOT	RO		MarkeTrak Enhancements (Workflow & Reporting)	New	New	2 - High	4	\$500k- \$1M	\$6M-\$8M	16	\$	740,000		
ERCOT		RO		Exception Reporting / Monitoring Enhancements	New	New	2 - High	5	\$100k- \$500k	\$6M-\$8M	9	\$	400,000		
ERCOT		RO		Systematic Exception Reprocessing Functionality	New	New	2 - High	6	\$500k- \$1M	\$6M-\$8M	8	\$	40,000		
ERCOT		RO		Transition of Production Reporting to EIS - Retail	New	New	2 - High	7	\$100k- \$500k	\$6M-\$8M	21	\$	80,000		
ERCOT	RO	RO		Integration of Commercial Operations Data in EIS (formerly Web Services that integrate L* and Siebel data for MPs)	60028_01	Not Yet Started	2 - High	8	\$100k- \$500k	\$6M-\$8M	18	\$	246,591	Provide enhanced access to both Siebel and Lodestar data via web services.	Market benefit: fewer D2D and DEV FasTrak issues (8 hours per workday for 25 CRs)
							Estimat	ted Res	source	Capabili	ty - \$7.	659	,000		
ERCOT	RO	RO		867 inbound map rewrite	60042_01	Not Yet Started	3 - High / Medium	9	\$100k- \$500k	\$6M-\$8M	11	\$		Re-Write of Inbound 867 maps to Increase Efficiency, Reliability and Stability of ERCOT transaction data processing	
Market	RMS	RO	???	Retail Enhancements to TML - Ph 4	50058_01	Not Yet Started	3 - High / Medium	10	\$500k- \$1M	\$8M-\$10M	16	\$	(960,000)		
ERCOT	RO	RO		814 inbound XML rewrite (impacts input from portal only)	60043_01	Not Yet Started	3 - High / Medium	11	\$100k- \$500k	\$8M-\$10M	13	\$		Re-Write of Inbound 814 XML maps to Increase Efficiency, Reliability and Stability of ERCOT transaction data processing.	

ERCOT	RO	RO		EDI Transaction logging	60062_01	Not Yet Started	3 - High / Medium	12	\$100k- \$500k	\$8M-\$10M	14	\$	74,851	Change the Paper Free application system to log all ANSI records to TRLOG and to log all TXSET records to a new table which will better support current and	
ERCOT		RO		997 records logged to ETS (or ETS Replacement)	New	New	3 - High / Medium	13	\$100k- \$500k	\$8M-\$10M	11	\$	90,000		
ERCOT		RO		MID reporting enhancements	New	New	3 - High / Medium	14	\$100k- \$500k	\$8M-\$10M		\$	-		
ERCOT	RO	RO		Commercial Apps - Calendar Consolidation	60033_01	Not Yet Started	3 - High / Medium	15	\$100k- \$500k	\$10M- \$12M	23	\$	740,000	Develop single business calendar for use by all retail applications	Reduced rework for both market and ERCOT by eliminating possibility of out of sync conditions between multiple business calendars (50 hours
ERCOT	RO	RO		Name to DUNS conversion	60059_01	Not Yet Started	4 - Medium	16	\$100k- \$500k	\$10M- \$12M	14	\$	14,148	Change the Paper Free application system to utilize DUNS numbers as opposed to Market Participant company names.	
ERCOT	RO	RO		MP configuration Table	60060_01	Not Yet Started	4 - Medium	17	\$100k- \$500k	\$10M- \$12M	18	\$	(325)	Remove all of the MPDB.conf files in the MB/PF systems and consolidate all of the configurations into a single table. The complexity of adding new MP to the	
Market	RO	RO		Create Retail XML Transaction Format to MPs - set the national standard	60065_01	Not Yet Started	9 - Parking Lot		\$100k- \$500k	\$10M- \$12M		\$	-		
Market	RMS	RO	???	Performance Measures Reporting Requirements (changes to Project 24462)	60007_01	Not Yet Started	9 - Parking Lot		\$1M	\$10M- \$12M	18	\$	(1,000,000)	Expected project needed to enhance reporting systems as a result of T&Cs requirements effecting PUCT Performance Measures Project 24462	TBD
Market	RMS	RO	SCR745	ERCOT Outage Evaluation and Resolution (TDTWG)Phase III	60006_02	Not Yet Started	9 - Parking Lot		\$1M	>\$12M	24	\$	25,200,000	Identify market facing servers without redundancy. Implement new code and hardware when possible to eliminate single points of failure. This will include	Savings based on cost estimates of data cleanup due to outages: 4 large incidents per year at \$25k each; 20 small incidents per year at \$5k each.
Market	RMS	RO	SCR737	Estimated Meter Read Data	50091_01	Not Yet Started	9 - Parking Lot		\$100k- \$500k	>\$12M	7	\$	500,000	Create a calendar month, summary report to be presented at RMS that will provide Market Participants with estimated meter reading information broken-down	
ERCOT	RO	RO		SOA Extend Footprint	60010_01	Not Yet Started	DELETE	N/A			21	\$	3,226,908	This project will continue the strategic implementation, approved by the BoD, of Service Oriented Architecture (SOA) using TIBCO technology. It includes:	Internal ERCOT savings due to manual process reduction and reduction in project manual processes; reduction of licensing in software
ERCOT	RO	RO		Enhance Digital Certificate Program	60013_01	X-fer	DELETE	N/A			15	\$	4,074,838	ERCOT is implementing a 2005 project, VeriSign Upgrade Project (PR 40107), that is upgrading ERCOT's digital certificate technology from the	Estimated savings: 6 hours of maintenance per digital certificate per year
Market	RMS	RO	PRR565	Calculation of Losses for Settlement	60068_01	X-fer	DELETE	N/A							
ERCOT	RO	RO		Enhancements to Retail Test Website	60031_01	Not Yet Started	DELETE	N/A			12	\$	499,743	to the testing of Retail Market Participants. It also provides additional reporting and produces existing	Market benefit: For each day that is reduced in the length of a market test flight, each MP could reduce their expenditure no the flight by 1/2 FTE
ERCOT	RO	RO		SIR enhancements - RO	60041_01	Not Yet Started	DELETE	N/A			17	\$	69,333	To implement RO-SIR enhancements using internal ERCOT resources	Dependent on nature of SIR enhancements
ERCOT	RO	RO		Enhancements to ERCOT.com (enhancements not included in PR- 40106)	60046_01	Not Yet Started	DELETE	N/A			18	\$	950,476		
ERCOT	RO	RO		Web based ERCOT 101 training	60051_01	Not Yet Started	DELETE	N/A				\$	-		
ERCOT	RO	RO		L* Retail POC (Proof of Concept)	60052_01	Not Yet Started	DELETE	N/A			15	\$	(602,009)		
ERCOT	RO	RO		MP Automation of Manual Cancels	60053_01	Not Yet Started	DELETE	N/A				\$	-		
ERCOT	RO	RO		Siebel GUI-Based Data Validation Improvements	60056_01	Not Yet Started	DELETE	N/A				\$	-		
ERCOT	RO	RO		Publish / subscribe self services / communications	60061_01	Not Yet Started	DELETE	N/A			_	\$	-		_
ERCOT	RO	RO		Unified Member Account Management View	60067_01	Not Yet Started	DELETE	N/A				\$	-		
ERCOT	RO	RO		Automate Internal Surveys	60069_01	Not Yet Started	DELETE	N/A			n/a	n/a	a (3.x priority)		

ERCOT	RO	RO		Outage notification system & storage facility (centralized)	60071_01	Not Yet Started	DELETE	N/A		n/a	n/a (3.x priority)		
Market	RMS	RO	PRR241	UFE Analysis	30022_01	X-fer	DELETE	N/A		n/a	n/a (3.x priority)	Revises the beginning date for UFE analysis in Section 11.5.1 to January 2002. 2) Modifies the language in 11.5.2.1 to accommodate a December 1,	
Market	RMS	RO	PRR385	DLC Implementation	-	X-fer	DELETE	N/A		n/a	n/a (3.x priority)	This PRR will allow the DLC programs to be appropriately profiled and ERCOT systems to properly process DLC programs.	
Market	RMS	RO	PRR478	Use of Lagged Dynamic Samples for New Load Profiles	40056_01	X-fer	DELETE	N/A		n/a	n/a (3.x priority)	This is a change to the method for creating Load Profiles allowing for the use of lagged dynamic samples for new profiles adopted subsequent to	
ERCOT	RO	RO		Market Meeting Electronic Voting	60072_01	Not Yet Started	DELETE	N/A		n/a	n/a (3.x priority)		
ERCOT	RO	RO		Administration of Enrollment Notifications	60074_01	Not Yet Started	DELETE	N/A		n/a	n/a (3.x priority)		
Market	RMS	RO	???	Terms and Conditions requirements, not limited to Texas SET changes	60008_01	Not Yet Started	DELETE			17	\$ (500,000)	To implement Public Utility Regulations as they relate to the establishment of non-discriminatory terms and conditions of retail delivery service, including delivery	TBD
Market	COPS	RO	SCR743	Settlement Disputes Extract (QSE Dispute Extract)	60022_01	Not Yet Started	DELETE			19	\$ 660,000	Provide QSEs detailed information regarding all submitted settlement disputes. The current method of looking up disputes via the ERCOT Texas Market Link	Estimated savings of 8 hours per year for 50 QSEs due to improved dispute tracking
Market	RMS	RO	???	Texas Set 2.2	60050_01	Not Yet Started	DELETE			15	\$ 3,862,239	This is a place holder for new TxSet version 2.2 for 2006	
Market	RMS	RO	SCR742	Automated Retail Transaction Verification	60064_01	Not Yet Started	DELETE			13	\$ 3,400,000	Build interface to existing Market Certification environment This option involves building automation and an	
Market	RMS	RO	SCR734	CSA Report for CRs	50057_01	Not Yet Started	DELETE			8	\$ 200,000	Provide CR's with an on-demand extract capability to retrieve CSA (Continuous Service Agreement) data for their DUNS via the ERCOT Portal	
Market	RMS	RO	RMGRR26	TDSP to TDSP Transition Process	New	Not Yet Started	DELETE			14	\$ 1,400,000	Certain circumstances may arise during the course of business in the Texas retail electric market that may necessitate the transition of ESI IDs from one CR to	Estimated savings of \$100k per year per TDSP and \$100k per year per POLR CR.
Market	RMS	RO	SCR736	TML ESIID TXN Portal Flag	50100_01	Not Yet Started	DELETE			n/a	n/a (3.x priority)	Append a data Flag of "P" to the Transaction Type number to indicate when a displayed transaction was generated and transmitted through the Texas Market	
Market	RO	RO	SCR738	Enhancement to FasTrak Tools	50007_01	Execution	N/A	N/A		20	\$ 18,300,000	FasTrak is the retail transaction issue resolution tool. The system currently in place does not include the capability to track issues by variables such as ESI ID	Significant direct cost savings and time efficiencies for CRs and TDSPs. CBA estimates varying amounts of savings depending on size of
ERCOT	RO	RO		Service Oriented Architecture (formerly EAI Upgrade/Replacement - PR40066-06)	50121	Execution	N/A	N/A		21	\$ 3,244,060	The Service Oriented Architecture (SOA) project is comprised of a series of sub-projects designed to implement a service-oriented architecture – a collection of services on a network that communicate	Expected efficiency gain of 32% on current application interface development time. Reduced need for data center expansion due to consolidation of application interface activities in a
ERCOT	RO	RO		Endpoint Services - Phase I	50121_06	Closing	N/A	N/A		21	\$ 3,244,060		
ERCOT	RO	RO		Retail Business Processes	50121_07	Execution	N/A	N/A		21	\$ 3,244,060		
ERCOT	RO	RO		Endpoint Services - Phase II	50121_08	Execution	N/A	N/A		21	\$ 3,244,060		
ERCOT	RO	RO		TX SET 2.1	40034_01	Closing	N/A	N/A		15	\$ (4,800,000)	To implement changes to retail transactions as identified by TX SET in support of the RMS directed Task Forces, DNP, TITF, and 810/867/824 Workgroup	Enhancements to systems to accommodate MOU/EC participants into the Retail Electric Market; enhancements to billing determinants for
ERCOT	RO	RO		2005 SIR Enhancements (ETS/DA/DW/TS/CARR/Portal)	50026_01	Execution	N/A	N/A					
Market	RMS	RO	SCR745	ERCOT Outage Evaluation and Resolution (TDTWG)Phases I and	60006_01	Planning	N/A	N/A		24	\$ 25,200,000	Identify market facing servers without redundancy. Implement new code and hardware when possible to eliminate single points of failure. This will include	Savings based on cost estimates of data cleanup due to outages: 4 large incidents per year at \$25k each; 20 small incidents per year at \$5k each.
ERCOT	МО	RO		ERCOT.com Secured Area	60077_01	Planning	N/A	N/A					

2007 Project Prioritization - PUCT, Market and ERCOT Projects - System Operations (SO)

Source	Committee	Prog Area	Source Doc	Project	Project No.	Status	2007 Priority	2007 Rank	2007 Budget Range	2007 Running Range	CBA Score	Net Benefit	Summary Description	Benefit Summary
PUCT	so	so		Enhancements to MOMS Study Market Clearing Engines	50003	Execution	0 - Carryover	1	\$100k- \$500k	<\$2M	23	\$ (277,874	Implement enhancements to MOMS (Market Oversight and Monitoring System) relating to Study Market Clearing Engines.	Help ensure ancillary services are available at reasonable prices; deter illegal contact and anticompetitive behavior; help identify market power abuses and prevent their reoccurence; promote fair and competitive market operations; help eliminate loopholes and flaws in market design
ERCOT	so	so		OTS System	40090_02	Execution	0 - Carryover	2	\$1M-\$3M	<\$2M	18	\$ 1,426,448		
ERCOT	so	so	PRR425	Outage Scheduler Enhancements Phase II	40084	Execution	0 - Carryover	3	<\$100k	<\$2M	19	\$ 916,617	These enhancements will provide the Outage Coordination team the capability to supply better information on outages to the Market and ERCOT, as well as comply with PRR 425 mandates	Reduce unnecessary congestion management costs due to incorrect outage approval 2 incidents per year at a cost of \$250,000 per incident
ERCOT	so	so		Load Forecast Enhancements	New	Not Yet Started	0 - Carryover	4	\$100k- \$500k	\$2M-\$4M				
ERCOT	so	so		Improvements to VSA/DSA - Phase II	50029	Not Yet Started	0 - Carryover	5	\$100k- \$500k	\$2M-\$4M				
PUCT	so	so		EDW BI Foundation P2 - Repl Reserves Market Ad-hoc Reporting	50001_03	On Hold	0 - Carryover	6	<\$100k	\$2M-\$4M	27	\$ (21,813	Sub-project 50001_03 asks for the creation of an ad-hoc reporting piece for the new (not yet in place, to be created as part of EMMS Release 4) Replacement Reserves Market	The EDW will minimize the necessity for PUCT and ERCOT users to manually manipulate data for reporting, thereby improving the consistency and accuracy of ERCOT reports. It will serve as the logical foundation for all extracting and
PUCT	so	so		EDW BI Foundation P2 - Ad-hoc Access to QSE Rpt Data	50001_04	On Hold	0 - Carryover	7	<\$100k	\$2M-\$4M	27	\$ 11,968		
Market	ROS	so	SCR746	Dynamic Rating Data to TO Using ICCP Link	60082_01	Initiation	0 - Carryover	8	<\$100k	\$2M-\$4M	10	\$ (1,000,000		
Market	so	so	PRR601	15 Minute Ramping for BES and Base Power Schedule	60081_01	Planning	0 - Carryover	9	<\$100k	\$2M-\$4M	12	\$ (360,000		
PUCT		so		Potential IMM Needs	New		1 - Critical	10	\$100k- \$500k	\$2M-\$4M				
ERCOT	so	so		Operations Support Study Environment/Disaster Recovery Test Environment	50052_01		1 - Critical	11	\$500k- \$1M	\$2M-\$4M	18	\$ 329,414	Conflicts with Test environment scheduling indicate the need for Operations Suppor group to be able to study conditions independent of production and test environment. This project will provide the necessary environment	Reduce unnecessary congestion management costs due to incorrect outage approval 2 incidents per year at a cost of \$250,000 per incident
Compliance	so	so		Performance Monitoring for ERCOT, TDSP, & QSE	40085_01		1 - Critical	12	\$500k- \$1M	\$4M-\$6M	20	\$ (593,128	Merge eight performance reports into one project • (ER-50067) Load Forecast Performance Report • (ER-30104) STLF and BES Offset Reports	
Compliance	so	so		Governor Analysis Enhancements	50071_01		1 - Critical	13	<\$100k	\$4M-\$6M	21	\$ (77,675	Provides reporting and data analysis tools to assess ERCOT system-wide performance during disturbance events.	
Compliance	SO	so		Outage Coordination Statistical Reports	50093_01		1 - Critical	14	\$100k- \$500k	\$4M-\$6M	20	\$ (52,650	Develop reports indicating outage statistics focused on Compliance monitoring needs.	
Compliance	so	so		Generator Database Automation (50038)	50038		1 - Critical	15	<\$100k	\$4M-\$6M			Provides a common repository for generator information.	
Compliance	so	so		Voltage/Reactive Compliance Management Database (50055)	50055		1 - Critical	16	\$100k- \$500k	\$4M-\$6M			Provides the ability to continuously monitor all generator buses to verify if Generators are meeting their voltage profile requirements.	
Compliance	so	so		Unit Testing-Electronic Submittal via Web (50070)	50070		1 - Critical	17	\$100k- \$500k	\$4M-\$6M			Automates the generator unit test submittal process.	

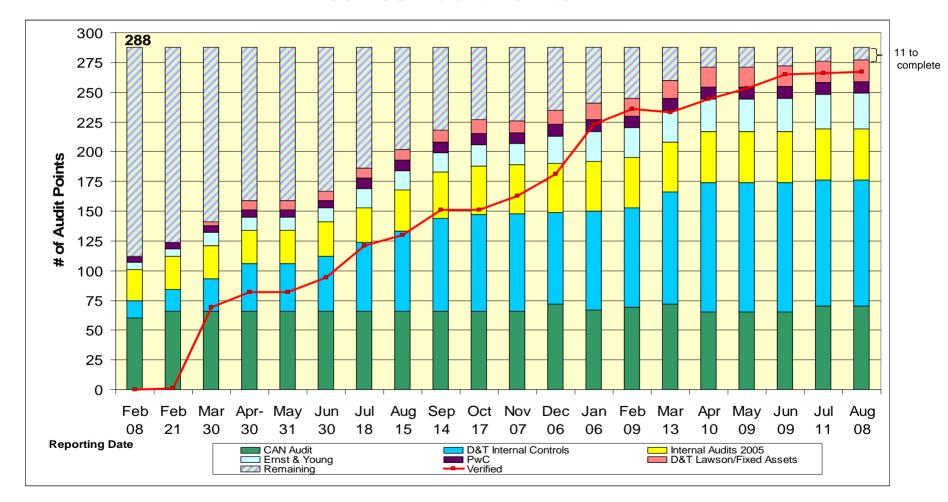
			Estimated	d Resource Capa	ability = \$	4,908,000							
ERCOT	so	so	Outage Sensitive F Technique	actor Screening	30056_01		2 - High	18	\$100k- \$500k	\$4M-\$6M	14	\$ 93,757	To reduce the computational time in the calculation of the OSF tool to less than 5 minutes; thereby increasing efficiency and productivity within Outage Coordination.
ERCOT	so	so	Security Constraine Feasible Generation Evaluation		50048_01		2 - High	19	\$100k- \$500k	\$4M-\$6M	16	\$ 157,285	defined contingencies and feasible generation patterns. The intent of this project is
ERCOT	so	so	Operator Interface	Enhancements	60018_01		2 - High	20	\$100k- \$500k	\$4M-\$6M	18	\$ 713,028	This project consists of three distinct enhancements: 1) Offset Spreadsheet Replacement; 2) Constraint Entry Check/Validation; 3) Transmission Security Spreadsheet
ERCOT	so	so	EMMS Production Automation (Site F	Support Process ailover Automation)	50065_01		2 - High	21	\$100k- \$500k	\$4M-\$6M	17	\$ 25,251	This project will provide the following capabilities: Increased Automation of the current EMMS database load procedures. Increased Automation of the current EMMS Site Failover procedures. Increased Automation of the current EMMS Site Failover procedures.
ERCOT	so	so	EMS Archive Com	parison Tool Phase II	50039_01		2 - High	22	\$100k- \$500k	\$6M-\$8M	16	\$ 1,029,079	This project will add deferred requirements to the R4 delivered case comparision capability. Some of the deferred requirements are, The ability to compare fields on multi-dimensional tables, The ability to compare fields on records that have no key
PUCT	so	so	MOMS Enhancem	ents 2007	New		2 - High	23	\$100k- \$500k	\$6M-\$8M			
Market	WMS	so	PRR409 Voltage Support Se	ervice	30032_01		2 - High	24	\$1M	\$6M-\$8M	14	\$ (1,100,000)	The current Protocols allow for excessive reactive dispatching on the part of TSPs without compensation to generation owners. This PRR changes the power factor envelope from +95 to +98, and allows for payment to generators.
PUCT	SO	so	EIS BI Foundation	s III	60001_01	Not Yet Started	2 - High	25	\$100k- \$500k	\$6M-\$8M		25	
ERCOT	so	so	DC Tie Scheduling	for South	50134_01	Stated	3 - High / Medium	26	\$500k- \$1M	\$8M-\$10M	23	\$ 816,755	the DC Ties. To provide the ERCOT System Operator with a tool to properly (dedicated Operations desk).
ERCOT	so	so	PRR428 RMR Process Auto	omation	40087_01		3 - High / Medium	27	\$500k- \$1M	\$8M-\$10M	19	\$ 2,699,772	The proposed functionality will automate the Availability/Delivery plan interaction between ERCOT and QSE and provide an interface to run the reliability study that uses the RPRS Market Clearing engine. The requriements were already gathered
ERCOT	so	so	Automate AS Qual	ification Testing	30073_01		4 - Medium	28	\$100k- \$500k	\$8M-\$10M	16	\$ 128,370	Add automation to the existing process of providing Ancillary Service Qualification Internal ERCOT benefit: Savings of 5 hours per workday of manual Ancillary testing. Services qualification testing
ERCOT	so	so	ICCP Security Enh	ancements	60049_01		4 - Medium	29	\$100k- \$500k	\$8M-\$10M	16	\$ (146,594	Provide the Market Participants with capability to encrypt and authenticate data transfer using Inter Control Center Protocol (ICCP)
ERCOT	SO	so	Enhancement to M Interface for Ancill Monitoring	arket Analyst ary Service Schedule	40082_01		4 - Medium	30	<\$100k	\$8M-\$10M	11	\$ 8,716	Create and install a display in the Operations Market Analyst Interface to display all QSE ancillary services resources and obligations based on A/S requirements, A/S schedules entered and A/S awards. This functionality is needed to allow Operations
ERCOT	so	so	EMMS Production Automation (Datab Automation)		50065_02		4 - Medium	31	\$100k- \$500k	>\$10M			
Market	SO	so	PRR558 Market Notice of L	aaR Proration	50131	Not Yet Started	9 - Parking Lot	n/a					
ERCOT	SO	so	Integrate Risk Base Reliability Analysi Study Mode		60017_01		9 - Parking Lot	n/a			16	\$ 3,744,643	Provide Risk based security assessment results in terms of: (1) Identify which double circuit contingency/overloads exceed a risk threshold which justifies congestion management action; (2) Provide screening to identify "most risky" contingencies Estimated reduction of double circuit base congestion (10% * \$15,000,000)
ERCOT	so	so	AVR Validation		50016	On Hold	9 - Parking Lot	n/a					
Market	WMS	so	PRR590 Update Unit Telem	etry Requirement	60024_01		9 - Parking Lot	n/a			In progress	In progress	This revision proposes to add a requirement for QSEs to submit real-time AGC status and Ramp Rate for all online units in their portfolio. This addresses Potomac Economics Recommendation #14.
ERCOT	SO	so	Voltage Scheduler		40091_01		9 - Parking Lot	n/a			11	\$ (313,377	It is expected some of the framework developed for Security Constrained Power flow tool will be used in this project. A tool is required to compute the set point voltages for all generators in the ERCOT grid such that the post contingency
ERCOT	so	so	Remodel Control R Configuration	Loom Console	50051_01		9 - Parking Lot	n/a			12	\$ (764,944	The objectives of this project are to improve operator efficiency and eliminate ergonomic concerns by redesigning the console footprint. The improved design should minimize side-to-side movement currently required to view all of the

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Market	WMS	so	SCR720	Zone Forecast and Actual Generation	20126_01		9 - Parking Lot	n/a		17	\$ (50,000)	ERCOT will provide real-time posting of Forecasted Net Zonal Energy and Actual Zonal Generation as an interim means of making a portion of the QSE data requirements available between now and the time that real-time XMI
Market	WMS	so	SCR728	Display ERCOT Deployments	20126_01		9 - Parking Lot	n/a		17	\$ (50,000)	Display ERCOT total aggregated balancing energy deployment, total aggregated responsive deployment, total aggregated non-spin deployment, ERCOT SCE and ERCOT responsive reserve on the ERCOT public websits
Market	WMS	so	PRR454	OOME Off-line	30193_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	When a generation unit receives an OOME instruction that would force it off-line, ERCOT must provide OOME instructions until the unit was scheduled to come off- line, or an OOMC instruction when the unit is requested to return.
Market	WMS	so	PIP112	DLC for BULs	50108_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	
Market	WMS	so	PRR311	DLC to BUL Transition	50108_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	Permits load control or load management programs involving small energy consumers (under 1 MW) to provide a balancing-up load (BUL) without the requirement that interval data recorders (IDRs) be installed on all of the participating
Market	WMS	so	PRR484	Changes for Implementation of Direct Load Control (DLC)	50108_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	The requested changes will facilitate and specify how DLC programs participate in the BUL market.
Market	WMS	so	PIP128	Synchronous Condenser Compensation	30034_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	
Market	WMS	so	PIP210	Block Bidding for Reserve Services - Related to PRR496	50046_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	
Market	WMS	so	PRR307	Controllable Resources	30039_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	This revision defines Load which can provide Regulation Service.
Market	WMS	so	PRR355	BLT OOME	30132_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	Allows availability of Block Load Transfers for OOME deployment
Market	WMS	so	SCR729	Unit Status Information	20126_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	
Market	WMS	so	SCR735	Condenser Mode in SPD RRS Allocation	50120_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	
Market	WMS	so	PRR496	and Non-Spinning Reserve Service	50046_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	Include provisions for LaaRs to have the option to bid Responsive Reserve Service and Non-Spinning Reserve Service as a block.
Market	WMS	so	PRR436	Enhance LaaR/BUL Ability to Participate in Balancing Energy Up Service, Non- Spinning Reserve Service, and	30191_01		9 - Parking Lot	n/a		n/a	n/a (3.x priority)	This PRR would include the changes proposed by the Demand Side Working Group to clarify the role of Loads in the Ancillary Service and BUL markets.
Market	WMS	so	PRR619	Day Ahead Procurement of LaaR for RRS			Delete			11	\$ (50,000)	
ERCOT	so	so		Web Posting for Market Transparency- Rollover	20126_01		Delete			17	\$ -	To be deleted
Market	WMS	so		TGR (Trading piece)	50110_01		Delete			n/a	n/a (3.x priority)	
PUCT	so	so		Enhancements to MOMS ISR - Post-R4	50002_02	Closing	N/A			23	\$ (363,069)	Help ensure ancillary services are available at reasonable prices; deter illegal contact and anticompetitive behavior; help identify market power abuses and prevent their reoccurence; promote fair and competitive market operations; help eliminate loopholes and flaws in market design
ERCOT	so	so		OTS Center	40090_01	Closing	N/A			18	\$ 1,426,448	
ERCOT	SO	so		CSC Thermal & Volt Limits Calculations/Posting	30084	Execution	N/A			18	\$ 22,486	The objective of this project is to eliminate the daily and time consuming manual work around for calculating and posting CSC Limits and move from a day-ahead calculation to a more near real-time calculation; hence, improving the accuracy and

		1						1	1		T	(1) Improve Protocol violation creation accuracy and efficiency. (2) Enable
ERCOT	so	so		Incident Report	40086	Execution	N/A			17	\$ (95.351	(1) Improve 1 robotics violation (relation accutacy and enticiency. (2) Latine 1) Routing, Approval, Triasmittal of Notifications and Status tracking to Stakeholders, Reduction in manual effort: 0.5 hours per workday
				meideni riepori	10000	Execution	1,7,1				(00,00	(3) Archive all Vilation Transmittals, Dates Sent, Dates Received, and Dates
PUCT	SO	so		EDW EMMS Extracts	50005	Execution	N/A			26	\$ 1,254,693	The legacy Data Archive has design limitations that do not enable ERCOT to capture all necessary business data. Maintenance of and development is signife expensive. Objective: Transition PUCT, ERCOT, and MP reporting to the ED
ERCOT	so	so		RTCA Archiving	40100	Closing	N/A					
ERCOT	so	so		RAP-C Modeling Enhancements	40113	Closing	N/A					
ERCOT	so	SO		Performance Monitoring for SCADA / State Estimator	40098	Closing	N/A					
ERCOT	so	so		Overload Reports	30028	Execution	N/A					
ERCOT	so	so		Overlimit Reports	30029	Execution	N/A					
Market	so	so	PRR492 PRR515	Congestion Management Reports	30105	Execution	N/A					
ERCOT	so	so		Near Miss Indicator IROL/SOL (Informational Reporting Indicator for IROL/SOL)	50044	Execution	N/A					
Market	SO	so	PRR502 OGRR14 9	Aggregation of Combined Cycle Units Providing RRS	50008	Closing	N/A					
ERCOT	so	so	PRR342 PRR359 PRR413 PRR422	EMMS Release R4A	30183_01	Closing	N/A					
ERCOT	so	SO		Improve Reliability of Frequency Input to AGC	50021	Initiation	N/A					
PUCT	SO	so		Increase Number of Seats for Study Market Clearing Engines	60002_01	Initiation	N/A			23	\$ (224,062	Help ensure ancillary services are available at reasonable prices; deter illegal of and anticompetitive behavior; help identify market power abuses and prevent a recocurence; promote fair and competitive market operations; help eliminate loopholes and flaws in market design
PUCT	SO	so		Enhancements to MOMS Metrics and Reports	60003_01	Initiation	N/A			23	\$ (500,000	This Project would involve implementing enhancements to the Market Monitoring Reports and Metrics in the MOMS software. These enhancements will be in the Jarvan of the Ja
Market	WMS	so	SCR747	Removal of Price Administration for Zonal Congestion	60080_01	Initiation	N/A			13	\$ (20,000	
Market	so	so	PRR525	SCE Performance and Monitoring	50130	Execution	N/A			23	\$ 6,400,000	Provide real-time SCE Performance Monitoring and reporting capability for PRR525 that was approved by the ERCOT BOD. Savings estimate: 0.5% of ancillary service market (0.005 * \$500,000,000)
ERCOT	SO	so		Additional SMP Front End	50151	Execution	N/A			25	\$ (250,513	SCADA RTUs can be added until the SMP Front End is expanded.
ERCOT	SO	so		DC Tie Automation	50134	Execution	N/A			23	\$ 816,755	To automate as much as possible the current manual processes that consume considerable ERCOT resources in managing and accounting for energy flow across the DC Ties. To provide the ERCOT System Operator with a tool to properly schedule transactions across the DC Ties with Mexico. Reduction in current manual verification process for Backup Frequency Desk. Avoid manual work in becoming the Scheduling Agent for additional DC Ties (dedicated Operations desk).

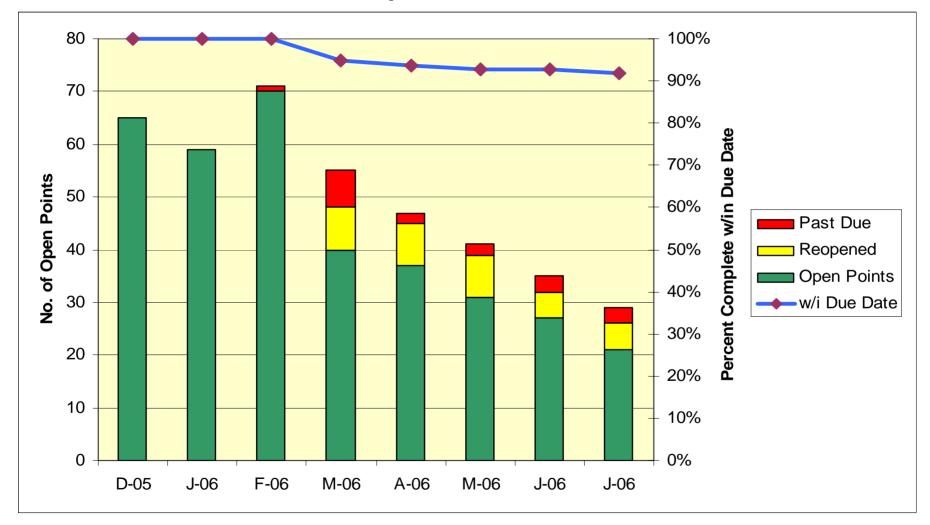
ERCOT	SO	SO	Upgrade of ERCOT MCE Software to AIMMS 3.6	60079_01	Execution	N/A		20	\$ (123,552	Provide graphical representation of system-wide connectivity. Provide ability to viewall or part of the ERCOT system including powerflow. This project should provide the operator the ability to navigate easily from one station or substation to another in a one-line diagram format.
ERCOT	so	so	Breaker to Breaker One Lines/System Map	50083_01	Planning	N/A		20	\$ (732,819	Provide graphical representation of system-wide connectivity. Provide ability to view all or part of the ERCOT system including powerflow. This project should provide the operator the ability to navigate easily from one station or substation to another in pussiness mas the roundwing objectives what the implementation or this project, (1)
Nodal	so	so	Network Model Management System (NMMS)	50142	Planning	N/A		24	\$ 879,954	Provide improved reliability by mitigating risk associated with model delays or Provide improved reliability by mitigating risk associated with model delays or In this area (3 FTE's) Reduction of manual modeling workarounds (4 hours per day); avoid FTE increase in this area (3 FTE's)
ERCOT	SO	so	Topology Estimation System (Phase 1)	50135	Execution	N/A		16	\$ 1,190,876	With this additional software application functionality added to the SE environment Reduce congestion cost due to topology errors: 2 incidents per year at \$250k each; also, faster identification of issues: 1 event per month identified 4 hours earlier (100 MW * \$30 *4 * 12 months)
ERCOT	so	SO	Replace DSM6 High-Speed Frequency Recorder	30021	Closing	N/A		24	\$ (81,691	Add redundant high speed frequency recorder to ensure reliable capture of frequesncy disturbances.
ERCOT	so	so	EMMS Software Upgrade - OSI PI, OAG	50136	Closing	N/A		18	\$ (160,250	This project will address the upgrade of two important software applications to the business users: 1) Open Access Gateway applications upgrade; 2) 2. OSI-soft Historian upgrade Intangible benefit: Upgrades to OSI PI and OAG will bring us back to versions supported by our vendors
Market	WMS	so	Simplified Three-Part Bidding for Ancillary Services	New	Cancelled	N/A		15	\$ 41,000,000	
ERCOT	SO	so	Satellite Communications for Black Start suppliers	50050	Closing	N/A		19	\$ (85,403	Provide backup communications via Satellite Phone between ERCOT Operations and TSPs for the purpose of coordinating Black Start procedures. Protocols require backup communications for the purpose of Black Start coordination. Operational readiness for potential black start event
Market	ROS	so	Outage Scheduler View Only Access (to be included in Enhance Digitial Cert project)	60012_01	Transferred to IO CART					BoD 9/22/05
Nodal	SO	SO	Topology Estimation System (Phase2 and 3)	50135_01	Transferred to Nodal			16	\$ 1,190,876	With this additional software application functionality added to the SE environment Reduce congestion cost due to topology errors: 2 incidents per year at \$250k each; the accuracy and reliability of the SE solution will be improved leading to increased accuracy of all downstream real-time sequence processes. Reduce congestion cost due to topology errors: 2 incidents per year at \$250k each; also, faster identification of issues: 1 event per month identified 4 hours earlier (100 MW * \$30 * 4 * 12 months)
Nodal	so	so	Entity Name Change in ERCOT Applications	50056_01	Transferred to Nodal			11	\$ (836,494	In sproject win tuchnity the applications in Executional use the clinity's name and who is applications to allow for the future name changes without system or the control of the control

Completion Status by Audit 2004-05 Audit Points



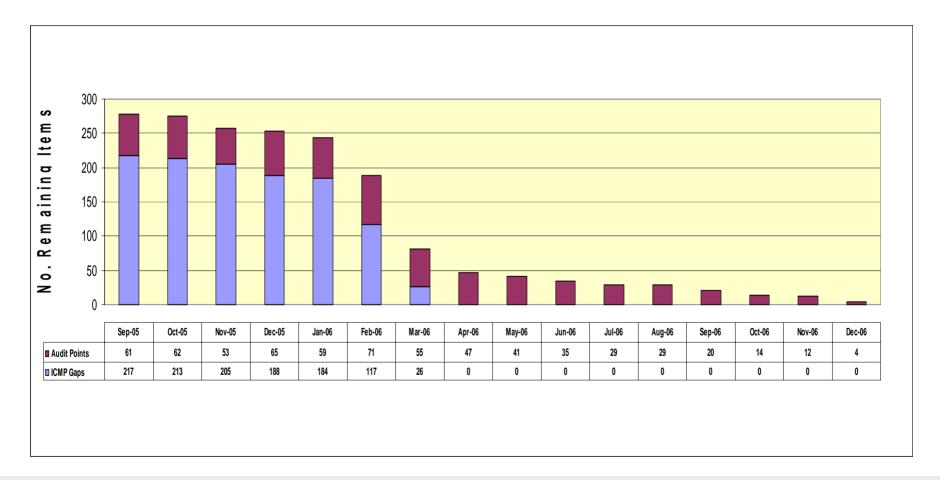


Status of Open Audit Points - 2006





Projected Audit Point and ICMP Gap Progress





PUC Filings - FINANCE and AUDIT Excerpt as of August 15, 2006

Docket / Project No.	Docket Description	Status
P-24055	Protocol Revision Informational Filings by the Electric Reliability Council of Texas (includes Protocol Revisions and Nodal Protocol Revisions)	Systems Implementation – Cost Benefit Analysis
P-24462	PUC Proceeding to Establish Performance Measures Relating to the Competitive Retail Electric Market	08/14/06 2 nd Quarter Report Filing
P-27706	Reports of the Electric Reliability Council of Texas	08/14/06 2 nd Quarter Report (Financials and Audits) Filing
P-28109	Competitive Metering Services Market Readiness Project Subst. R. 25.311(e)	08/14/06 2 nd Quarter Report Filing
P-28320	Reports of Complaints Filed Against the Electric Reliability Council of Texas (ERCOT)	Litigation Cases (not under PUC jurisdiction)
D-30456	PUC Proceeding Regarding ERCOT Fee	File Quarterly Reports and Present at PUC Open Meetings
P-30634	Activities Related to Implementation of Recommendations from the Potomac Economics 2004 Reports on the Operation of the ERCOT Wholesale Electricity Market	Commission Staff Appeal of PRR 590 – Potomac Recommendation #14 request to reprioritize PRR 590 (currently priority 1.2 and rank of 57) – Procedures to Monitor QSE Reserve Obligations in Real-time – System changes and Cost to design and installation of monitoring equipment in ERCOT Control Rooms
P-31111	Rulemaking to Address Independent Market Monitor for the Wholesale Electric Market in ERCOT	Final Order Issued 04/20/06 ERCOT to Fund IMM
D31166	Complaint of TXU Electric Delivery Company and CenterPoint Energy Houston Electric, LLC to Revoke Retail Electric Provider Certificate No. 10068 of Energy West Resources, LTD	07/17/06 Final Order Issued 06/20/06 SOAH Issued Proposal for
D-31243	Complaint of TXU Portfolio Management Company LP and TXU Energy Retail Company LP and Against the Electric Reliability Council of Texas	Decision Load Imbalance Charges

Matrix: Fee Case Protocols Rulemaking Complaints	Unaffiliated Governance Bylaws	ERCOT Declaratory Orders / Applications / Petitions	Projects Nodal 21 of 28
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PUC Filings - FINANCE and AUDIT Excerpt as of August 15, 2006

Docket / Project No.	Docket Description	Status
P-31416	Evaluation of Default Service for Residential Customers and Review of Rules Relating to the Price to Beat and Provider of Last Resort	07/11/06 Order Adopting Amendment to 25.43 - Create two different POLR small non-residential customer classifications - In the event that ERCOT is not capable of having an automated process in place to effectuate the bifurcation by December 31, 2006, ERCOT shall manually bifurcate the small non-residential customer class until the automated process is in place, which shall be no later than July 1, 2007
D-31540	Proceeding to Consider Protocols to Implement a Nodal Market in the Electric Reliability Council of Texas Pursuant to PUC Subst. R. 25.501	04/05/06 Final Order Issued
P-31575	Improvements to the ERCOT Zonal Market Design	
P-31600	Transition to an ERCOT Nodal Market Design	
D-31824	2006 – Application of the Electric Reliability Council of Texas for Approval of the ERCOT System Administration Fee (\$0.42 Mwh)	05/15/06 Final Order
P-31972	Rulemaking Concerning Resource Adequacy and Market Power in the Electric Reliability Council of Texas Power Region	Potential Resource and System Impacts
D-32025	Petition of the Electric Reliability Council of Texas for Approval of Amended and Restated Bylaws	Costs for Unaffiliated Board of Directors and TAC Representative
D32174	Petition of Tenaska Power Services Co. d/b/a TPS III for Declaratory Order Interpreting PUC Subst. R. 25.43(n) and 25.272(g)(1)(D)	07/19/06 PUC Order No. 18 Dismissing Petition
P-32401	FY 2006 Activities Related to the Oversight of the Electric Reliability Council of Texas	04/17/06 Rolling Blackout
D-32486	Complaint and Request for Emergency Action of CenterPoint Energy Houston, LLC regarding Retail Electric Provider Ideal Energy, Inc.	07/21/06 Proposed Final Order Issued Reserve funds held by ERCOT
D-32492	Petition of ERCOT for Approval of Unaffiliated Director	06/29/06 Final Order of Approval
D-32573	Petition of Commission Staff to Revoke the Retail Electric Provider Certificate of Usave Energy Services, Inc.	05/15/06 ERCOT Intervened Amount due by Usave to ERCOT is \$212,202.90
D-32574	Petition of Commission Staff to Revoke the Retail Electric Provider Certificate of Azor Energy, L.P.	07/13/06 Proposed Order Issued Azor owes ERCOT \$26,394.07
D-32686	Application of the Electric Reliability Council of Texas for Approval of a Nodal Market Implementation Surcharge and Request for Interim Relief	07/27/06 Parties filed Post-Hearing Briefs

Matrix:	Fee Case	Protocols	Rulemaking	Complaints	Unaffiliated Director	Governance Bylaws	ERCOT Reports	Declaratory Orders / Applications / Petitions	Projects	Nodal
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PUC Filings - FINANCE and AUDIT Excerpt as of August 15, 2006

Docket / Project No.	Docket Description	Status
D-32695	Petition of TXU Energy Retail Company for Declaratory Judgment, or in the Alternative, for Approval of a New Time of Use Schedule (TOUS)	06/29/06 Final Order Issued – TXU Energy Time-of-Use Schedule to be implemented by ERCOT in the TXU Electric Delivery Service Territory
D32992	Compliance Proceeding Pursuant to Final Order in Docket No. 31243 (Complaint of TXU Portfolio Management Company LP; and TXU Energy Retail Company LP and Against the Electric Reliability Counsel of Texas)	ERCOT Ordered to Re-settle see TXU Complaint Docket No. 31243