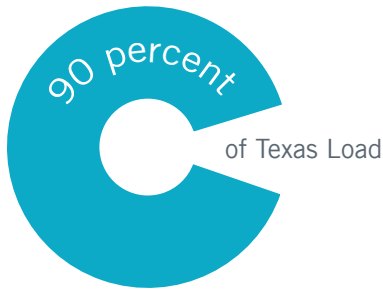


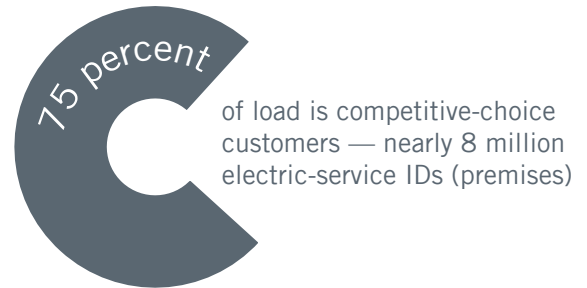
The Electric Reliability Council of Texas (ERCOT) is a nonprofit organization that ensures reliable electric service for 90 percent of the state of Texas. The grid operator is regulated by the Public Utility Commission of Texas and the Texas Legislature.

ERCOT has four primary responsibilities:

- Maintain system reliability.
- Facilitate a competitive wholesale market.
- Facilitate a competitive retail market.
- Ensure open access to transmission.



More than **26 million** customers in the ERCOT region



- 1,800+ active market participants that generate, move, buy, sell or use wholesale electricity
- 82,000+ megawatts (MW) of expected capacity for summer 2020 peak demand
- 680+ generating units, excluding PUNs
- Transmission projects endorsed in 2020 total \$598.6 million
- 46,500+ miles of high-voltage transmission



- Wind Generation record: 21,972 MW (Dec. 22, 2020)
- Wind Penetration record: 59.30 percent (May 2, 2020)
- 25,121 MW of installed wind capacity as of Nov. 2020, the most of any state in the nation
- 3,854 MW of utility-scale installed solar capacity as of Nov. 2020
- 195 MW of installed battery storage as of Nov. 2020

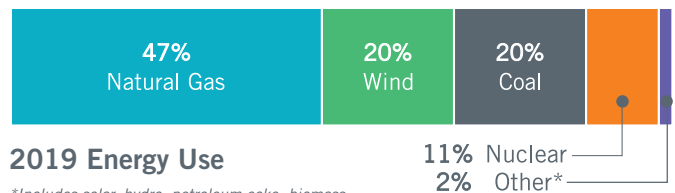
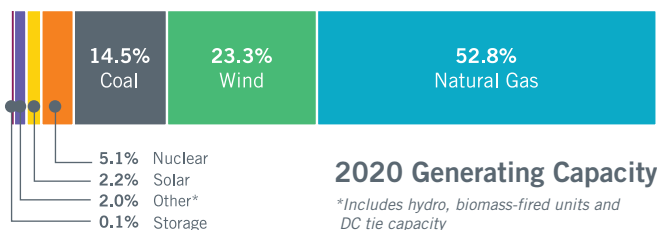
74,820 MW

Record peak demand (Aug. 12, 2019)

73,821 MW

Weekend peak demand record (Aug. 15, 2020)

1 MW of electricity can power about 200 Texas homes during periods of peak demand.



384 billion kilowatt-hours of energy were used in 2019, a 2 percent increase compared to 2018.

The Electric Reliability Council of Texas (ERCOT) manages the flow of electric power to more than 26 million Texas customers — representing about 90 percent of the state’s electric load. As the independent system operator for the region, ERCOT schedules power on an electric grid that connects more than 46,500 miles of transmission lines and 680+ generation units. It also performs financial settlement for the competitive wholesale bulk-power market and administers retail switching for nearly eight million premises in competitive choice areas. ERCOT is a membership-based 501(c)(4) nonprofit corporation, governed by a board of directors and subject to oversight by the Public Utility Commission of Texas and the Texas Legislature. Its members include consumers, cooperatives, generators, power marketers, retail electric providers, investor-owned electric utilities, transmission and distribution providers and municipally-owned electric utilities.

ERCOT Executive Team

Bill Magness
President and
Chief Executive Officer

Betty Day
Vice President, Security & Compliance
and Chief Compliance Officer

Theresa Gage
Vice President,
External Affairs and
Corporate Communications

Kenan Ögelman
Vice President,
Commercial Operations

Jayapal Parakkuth
Vice President and
Chief Information Officer

Woody Rickerson
Vice President,
Grid Planning and Operations

Chad V. Seely
Vice President, General Counsel and
Corporate Secretary

Mara Spak
Vice President, Human Resources

Jeyant Tamby
Senior Vice President and Chief
Administrative Officer

Sean Taylor
Vice President and
Chief Financial Officer

www.ercot.com



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Clifton Karnei
Brazos Electric Power Cooperative, Inc.
(Cooperative)

Bill Magness
President and Chief Executive
Officer, ERCOT (ex officio)

Ned Ross
Direct Energy
(Independent Retail Electric Provider)

Jackie Sargent
Austin Energy
(Municipal)

Sally Talberg
(Unaffiliated)

DeAnn T. Walker
Chair, Public Utility Commission of Texas
(ex officio, non-voting)

Segment Alternates

Vanessa Anesetti-Parra
(Independent Retail Electric Provider)

Kevin Bunch
(Independent Power Marketer)

Keith Emery
Tenaska Power Services Co.
(Independent Power Marketer)

Mike Kezar
South Texas Electric Cooperative, Inc.
(Cooperative)

Glen Lyons
ExxonMobil Power and Gas Services, Inc.
(Industrial Consumer)

Jennifer Richie
City of Waco
(Commercial Consumer)

Steven Schleimer
Calpine Corporation
(Independent Generator)

Wade Smith
American Electric Power Service Corporation
(Investor-Owned Utility)

Ian Taylor
New Braunfels Utilities
(Municipal)