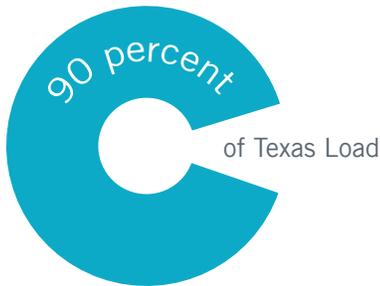


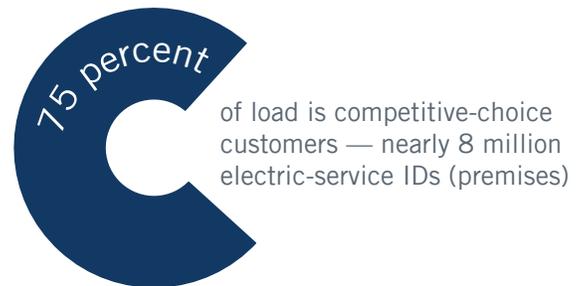
The Electric Reliability Council of Texas (ERCOT) is a nonprofit organization that ensures reliable electric service for 90 percent of the state of Texas. The grid operator is regulated by the Public Utility Commission of Texas and the Texas Legislature.

ERCOT has four primary responsibilities:

- Maintain system reliability.
- Facilitate a competitive wholesale market.
- Facilitate a competitive retail market.
- Ensure open access to transmission.



More than
26 million
customers in the
ERCOT region



- 1,800+ active market participants that generate, move, buy, sell or use wholesale electricity
- 80,000+ megawatts (MW) of capacity for peak demand as of December 2019
- 650+ generating units, excluding PUNs
- Transmission projects energized in 2019 total \$1.3 billion
- 46,500+ miles of high-voltage transmission



- Wind Generation record: 20,066 MW* (Jan. 8, 2020)
- Wind Penetration record: 57.88 percent (Nov. 26, 2019)
- 23,860 MW of installed wind capacity as of December 2019, the most of any state in the nation
- 2,281 MW of utility-scale installed solar capacity as of December 2019
- 104 MW of installed battery storage as of December 2019

*Preliminary operating data

74,820 MW

Record peak demand
(Aug. 12, 2019)

71,930 MW

Weekend peak demand record
(Aug. 11, 2019)

1 MW of electricity can power
about 200 Texas homes during
periods of peak demand.



2019 Energy Use

**Includes solar, hydro, petroleum coke, biomass, landfill gas, distillate fuel oil, net DC-tie and Block Load Transfer imports/exports and an adjustment for wholesale storage load*

384 billion kilowatt-hours of energy were used in 2019, a 2 percent increase compared to 2018.

The Electric Reliability Council of Texas (ERCOT) manages the flow of electric power to more than 26 million Texas customers — representing about 90 percent of the state’s electric load. As the independent system operator for the region, ERCOT schedules power on an electric grid that connects more than 46,500 miles of transmission lines and 650+ generation units. It also performs financial settlement for the competitive wholesale bulk-power market and administers retail switching for nearly eight million premises in competitive choice areas. ERCOT is a membership-based 501(c)(4) nonprofit corporation, governed by a board of directors and subject to oversight by the Public Utility Commission of Texas and the Texas Legislature. Its members include consumers, cooperatives, generators, power marketers, retail electric providers, investor-owned electric utilities, transmission and distribution providers and municipally-owned electric utilities.

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 Chief Executive Officer*

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*Senior Vice President and
 Chief Information Officer*

Betty Day
*Vice President, Security and
 Compliance*

Theresa Gage
*Vice President,
 External Affairs and
 Corporate Communications*

Kenan Ögelman
*Vice President,
 Commercial Operations*

Woody Rickerson
*Vice President,
 Grid Planning and Operations*

Chad V. Seely
*Vice President, General Counsel and
 Corporate Secretary*

Mara Spak
Vice President, Human Resources

Jeyant Tamby
*Senior Vice President and Chief
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ERCOT_ISO



Electric Reliability
 Council of Texas

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Segment Alternates

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 (Independent Power Marketer)

Glen Lyons
 ExxonMobil Power and Gas Services, Inc.
 (Industrial Consumer)

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 City of Waco
 (Commercial Consumer)

Ned Ross
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