Quick Facts

What we do

The Texas Legislature restructured the Texas electric market in 1999 by unbundling the investor-owned utilities and creating retail customer choice in those areas, and assigned ERCOT four primary responsibilities:

- System reliability – planning and operations
- Wholesale market settlement for electricity production and delivery
- Retail switching process for customer choice
- Open access to transmission

90 percent of Texas Load

71,110 MW
Record peak demand (Aug. 11, 2016)

66,921 MW
Weekend demand record (August 7, 2016)

78,000+
megawatts (MW) of expected capacity for peak

24
million consumers in the ERCOT region

75% of load is competitive-choice customers — more than 7 million electric-service IDs (premises)

1 megawatt of electricity can power about 200 Texas homes during periods of peak demand.

570+
generating units

46,500+
circuit miles of high-voltage transmission

>17,000 MW
of installed wind capacity, the most of any state in the nation.

Wind Generation record:
16,022 MW (Dec. 25, 2016)

Wind Penetration record:
48.28 percent (March 23, 2016)

In 2016, $2.1 billion in transmission development added to the ERCOT region.

1,266 circuit miles of transmission planned with $5.6 billion under development over the next five years.

1,448 circuit miles of transmission improvements completed by market participants in 2016.

556 MW
of utility-scale installed solar capacity as of January 2017

Solar capacity in queue:
2017: 1,211 MW
2018: 1,511 MW

2016 Energy Use

351 billion kilowatt-hours of energy used in 2016. 1.1 percent more than 2015.

*Includes solar, hydro, petroleum coke, biomass, landfill gas and DC Ties

2016 Generation Capacity

*Includes solar and biomass

2016 Energy Use

<table>
<thead>
<tr>
<th>Source</th>
<th>2016 MWh</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Natural Gas</td>
<td>153,492,275 MWh</td>
<td>43.7%</td>
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<tr>
<td>Coal</td>
<td>101,107,061 MWh</td>
<td>28.8%</td>
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<tr>
<td>Wind</td>
<td>53,134,173 MWh</td>
<td>15.1%</td>
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<tr>
<td>Nuclear</td>
<td>42,090,729 MWh</td>
<td>12%</td>
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<tr>
<td>Other*</td>
<td>1,699,114 MWh</td>
<td>0.5%</td>
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2016 Generation Capacity

<table>
<thead>
<tr>
<th>Source</th>
<th>2016 MWh</th>
<th>Percent</th>
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<tbody>
<tr>
<td>Natural Gas</td>
<td>52%</td>
<td></td>
</tr>
<tr>
<td>Coal</td>
<td>22%</td>
<td></td>
</tr>
<tr>
<td>Wind</td>
<td>20%</td>
<td></td>
</tr>
<tr>
<td>Nuclear</td>
<td>6%</td>
<td></td>
</tr>
<tr>
<td>Other*</td>
<td>1%</td>
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</tbody>
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ERCOT, Inc.
February 2017
The Electric Reliability Council of Texas (ERCOT) manages the flow of electric power to 24 million Texas customers -- representing about 90 percent of the state’s electric load. As the independent system operator for the region, ERCOT schedules power on an electric grid that connects more than 46,500 miles of transmission lines and 570+ generation units. It also performs financial settlement for the competitive wholesale bulk-power market and administers retail switching for 7 million premises in competitive choice areas. ERCOT is a membership-based 501(c)(4) nonprofit corporation, governed by a board of directors and subject to oversight by the Public Utility Commission of Texas and the Texas Legislature. Its members include consumers, cooperatives, generators, power marketers, retail electric providers, investor-owned electric utilities, transmission and distribution providers and municipally owned electric utilities.

**ERCOT Executive Team**

- **Bill Magness**
  Senior Vice President & Chief Executive Officer
- **Cheryl Mele**
  Senior Vice President & Chief Operating Officer
- **Jerry Dreyer**
  Senior Vice President & Chief Information Officer
- **Steve Daniels**
  Vice President, Application Services and IT Operations
- **Betty Day**
  Vice President, Governance, Risk and Compliance
- **Theresa Gage**
  Vice President, External Affairs & Corporate Communications
- **Kenan Ögelman**
  Vice President, Commercial Operations
- **Mike Petterson**
  Vice President and Chief Financial Officer
- **Woody Rickerson**
  Vice President, Grid Planning and Operations
- **Chad Seely**
  Vice President, General Counsel and Corporate Secretary
- **Diane Williams**
  Vice President, Human Resources

**ERCOT Board of Directors**

- **Craven Crowell**
  Chair (Unaffiliated)
- **Judy Walsh**
  Vice Chair (Unaffiliated)
- **Tonya Baer**
  Office of Public Utility Counsel (Residential Consumers, Ex-officio)
- **Peter Cramton**
  (Unaffiliated)
- **Jack Durland**
  Valero Services Inc. (Industrial Consumers)
- **Keith Emery**
  Tenaska Power Services (Independent Power Marketers)
- **Nick Fehrenbach**
  City of Dallas (Commercial Consumers)
- **Randy Jones**
  Calpine Corporation (Independent Generators)
- **Clifton Karnei**
  Brazos Electric Cooperative (Cooperatives)
- **Bill Magness**
  President and Chief Executive Officer, ERCOT (Ex-officio)
- **Donna Nelson**
  Chair, Public Utility Commission of Texas (Ex-officio, non-voting)
- **Karl Pfirrmann**
  (Unaffiliated)
- **Carolyn Shellman**
  CPS Energy (Municipal Utilities)
- **Wade Smith**
  American Electric Power Corporation (Investor-Owned Utilities)
- **John Werner**
  Source Power & Gas LLC (Independent Retail Electric Providers)
- **Vacant**
  (Unaffiliated)

**Segment Alternates**

- **Rick Blunzer**
  Just Energy Texas LP (Independent Retail Electric Providers)
- **Seth Cochran**
  DC Energy Texas LLC (Independent Power Marketers)
- **Kevin Gresham**
  E.ON Climate & Renewables (Independent Generators)
- **Sam Harper**
  Chaparral Steel Midlothian LP (Industrial Consumers)
- **Mike Kezar**
  South Texas Electric Cooperative (Cooperative)
- **Kenneth Mercado**
  CenterPoint Energy Inc. (Investor-Owned Utility)
- **Jennifer Richie**
  City of Waco (Commercial Consumers)
- **Phil Williams**
  Denton Municipal Electric (Municipals)